

1998 ANNUAL REPORT



Merrimack Valley Baptist Church

TOWN OF MERRIMACK
NEW HAMPSHIRE

Dates to Remember

April 1, 1999	All real property assessed to owner of record this date.
March 9, 1999	Town and School Election Day.
April 15, 1999	Last day to file current use applications per RSA 79-A. Last day for filing exemptions for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 1999	Dog licenses expire.
June 30, 1999	Fiscal year ends.
July 1, 1999	Fiscal year begins. Last day to pay first installment on 1998 property taxes without interest penalty.
December 1, 1999	Last day to pay final installment on 1998 property taxes without interest penalty.
March 1, 2000	Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing applications for elderly, blind or handicapped exemptions.
April 1, 2000	All real property assessed to owner of record this date.
April 15, 2000	Last day to file Current Use applications per RSA 79-A. Last day for filing applications for tax-exempt properties and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 2000	Dog licenses expire.

Annual Report
of the Town Officers of
Merrimack, New Hampshire
for the fiscal year ending
June 30, 1998

On the cover: The Merrimack Valley Baptist Church.
Travel and distance made it difficult for many residents in the South Merrimack area to attend church services, so in 1829, the first church building in Merrimack was erected on Boston Post Road. It was originally a Congregational Church. This church building is typical of New England churches as it has a Joshua's Trumpet weather vane on the roof.

Sketch of the Merrimack Valley Baptist Church by Ronald B. Miner, Jr.
Ron is a life-long resident of the Town of Merrimack and works full-time for the Merrimack Village District. He resides with his wife, Carol, and son, Ronald B. III in the Reeds Ferry area. We thank him for donating his time for the second year now in sketching the cover of the Town Report.

This annual report was printed by Bedford Print & Copy Center, Bedford, New Hampshire.

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Introduction

This annual report of the Town of Merrimack has been compiled through the efforts of your local public officials, to serve as a permanent record of the past year.

It is our hope that you find this report to be informative as well as readable. Many hours of time and energy have been put toward the preparation of this report.

We would like to take this opportunity to thank all of the local town officials who provided the information which is contained within the covers of this report, for without their efforts, there would be no report.

We welcome your questions and comments regarding any of the information contained in this report. Please contact us or our staff at 424-2331.

The Merrimack Board of Selectmen

D.L. Chris Christensen, Chairman
Anthony J. Pellegrino, Vice Chairman
Norman V. Carr
Antone S. Holevas
Finlay C. Rothhaus



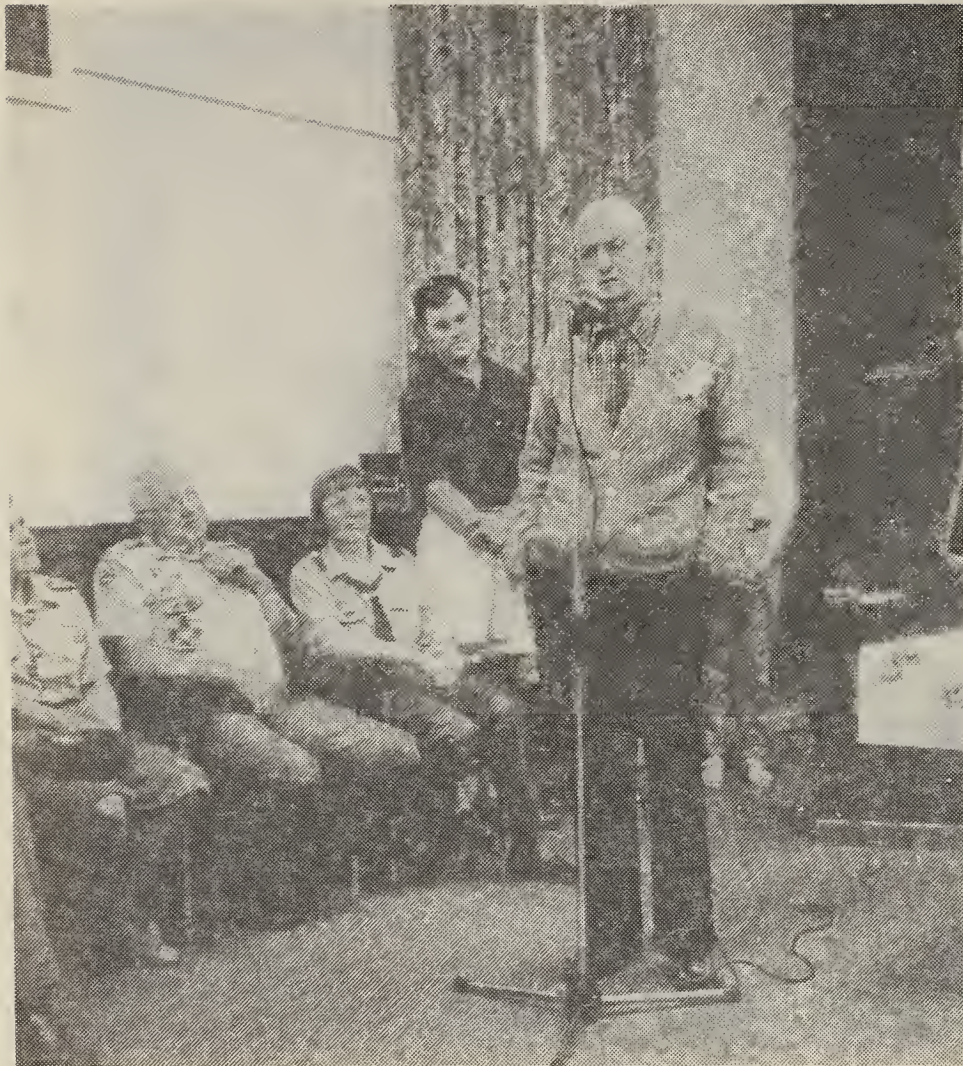
In Memory



Rhoda Cross
1899 - 1998

Rhoda Cross gained notoriety in 1996 when she was verified to be Merrimack's oldest resident. This title came as a result of a search for Merrimack's Boston Post Cane, a gold tipped walking stick that is customarily held by the Town's oldest resident until his or her decease. The cane had been lost for many years but just before Merrimack prepared festivities for the 250th Anniversary of the Town, the cane returned to the Town in a cardboard tube "package" by mail with no return address, just a Keene, New Hampshire postmark. Rhoda was honored at an open house held at the Town Hall on April 2, 1996, the official 250th Anniversary date of the Town and presented with a replica pin of the cane and a Boston Post Cane Certificate. Rhoda had been a resident of Merrimack from 1930 until her death on January 9, 1998 at the age of 98. For many years, Rhoda worked at the Merrimack Public Library. She was active with the Ladies Aid at the First Congregational Church, a former member of the Merrimack Community Club and past Noble Grand of Puritan Rebekah Lodge #85 of Reeds Ferry and a member of the Merrimack Historical Society. When asked her secret to a long life, Rhoda replied with a smile, "keeping active and eating well."

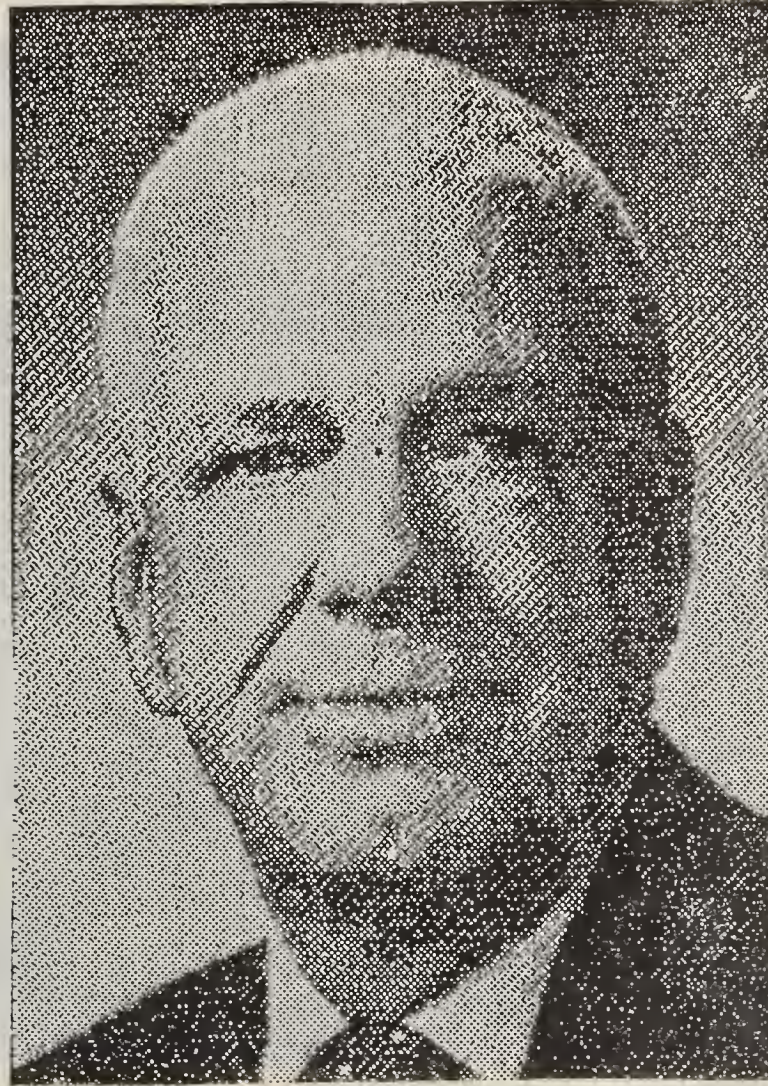
In Memory



Frank Daley
1926 - 1998

Frank Daley started in Boy Scouts in 1970, serving five years as committee chairperson with Troop 15. He was unit commissioner in the Arrowhead District which covers Merrimack and helped many young men who were working toward the rank of Eagle Scout. Frank was a registered instructor for Boy Scouting's religious awards for two different religions. This is a very unique distinction as you usually cannot be an instructor under more than one religion. Frank was active with the Merrimack Santa Fund, Handicap Awareness, Treasurer of the 250th Anniversary Celebration Committee and a member of the Abbie Griffin Park Advisory Committee. Frank was recognized by Town Officials in July of 1997 for his dedication to the community. Frank coined the phrase: "Are you a Scout? Then your word and a handshake are good enough for me." Frank passed away on February 2, 1998. Merrimack will never be quite the same without Frank.

In Memory



Brigadier General Edward Haseltine 1909 - 1998

Brigadier General Edward Haseltine, U.S. Air Force, retired, was born in Merrimack and graduated from Merrimack High School, class of 1927. After an extensive career with the U.S. Air Force, General Haseltine had been active in many civic affairs in the state as well as the town. He appeared as a speaker before many civic groups and state legislative committees dealing with labor issues, flood control and community developments. General Haseltine was the treasurer of Haseltine Brothers, Inc. lumber manufacturing in Merrimack. He was appointed a member of the Administrative Committee on Municipal Courts by the New Hampshire Supreme Court and had served as a Merrimack Municipal Court Judge. During his tenure, he devoted much of the court's time to study juvenile problems in the community. General Haseltine served as the Chairman of the Board of Selectmen and director of the Merrimack Medical Center. He also served as a State Representative. A picture of General Haseltine is currently displayed in the Merrimack District Court courtroom. His many contributions to this community will not be forgotten. General Haseltine died on November 11, 1998 in New London, New Hampshire.

In Memory



Mabel Jebb
1910 - 1998

Mabel Jebb was a graduate of the McGaw Normal Institute of Merrimack. During the 1950's, she was a member of the Merrimack School Board. Mabel was an active member and past president of the former Merrimack Community Club, a member of the Pilgrim Chapter of the Order of the Eastern Star No. 55 of Nashua, the Merrimack Historical Society and the former Thornton Grange of Merrimack. She was a 50-year member and past noble grand of the former Puritan Rebekah Lodge No. 85 of Reeds Ferry, and was a member of the Mayflower Rebekah Lodge No. 40 of Wilton. She was a lifelong member of the First Congregational Church and was past president of the Ladies Aid Society. She was the first women chosen to serve as a deacon of the church. Mabel traveled extensively in the United States, Europe and Latin America. She lived on Loop Road for many years, a neighbor of Rhoda Cross, who is also recognized in this report. Mabel passed away on February 18, 1998 at the age of 87.

In Appreciation



Joseph G. Belanger

**Firefighter
Fire Department
1978 - 1998**

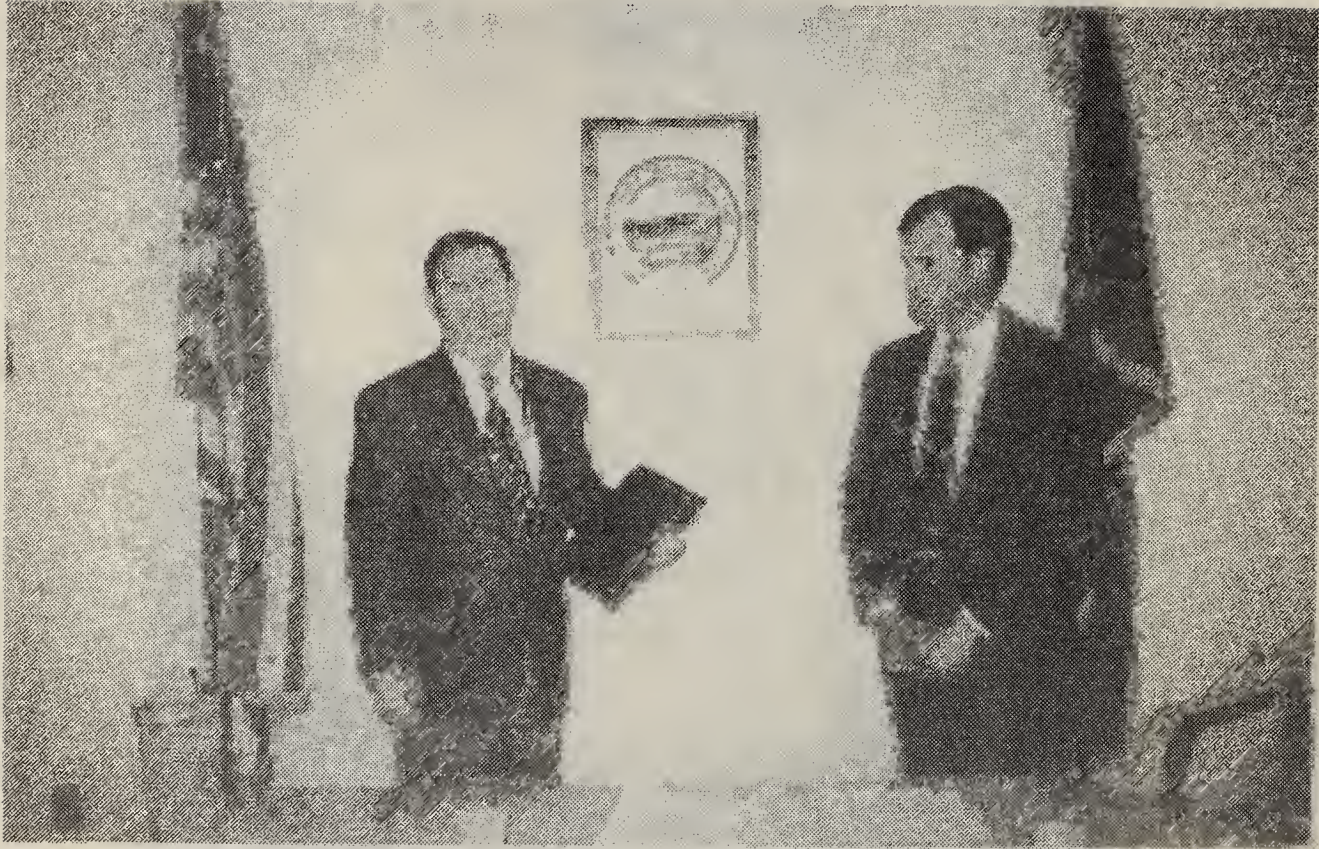
For more than 20 years Joe Belanger responded to the sound of the Merrimack Fire Department's fire alarm. Joe began his fire-fighting career with the Town on January 2, 1978. Prior to that date Joe was a call firefighter for nearly four years.

Over the past 20 years Joe successfully completed numerous specialized training courses in fire suppression and fire scene operations.

During his career there was rarely a fire call that Joe didn't respond to. Following his retirement from the full-time department Joe has requested to remain attached to the Fire Department in the capacity of a call firefighter. Joe seems to have gone full circle.

It is comforting that Joe's experience and dedication to the Town will still be put to use.

In Appreciation



Bradford L. Cross

**Community Services Officer
Police Department
1978 - 1998**

Officer 'Brad' Cross began his 20 year career with the Merrimack Police Department on January 1, 1978. Prior to that time Brad served the community for several years in the capacity of Police Auxiliary officer, where he attained the rank of Corporal, and as a Special Officer.

In 1988 the Police Department created the full time position of Community Service Officer. Brad competed for this position and became the Town's first Community Service Officer. Brad remained in this position until his retirement from the police department on June 30, 1998. During his career Brad was one of the original members of the departments Accident Investigation Team, he was involved in establishing the Merrimack Crimeline and the Neighborhood Watch programs.

Brads dedication to the community and to the Community Service projects he was involved in will be missed.

In Appreciation



Jean G. Weston

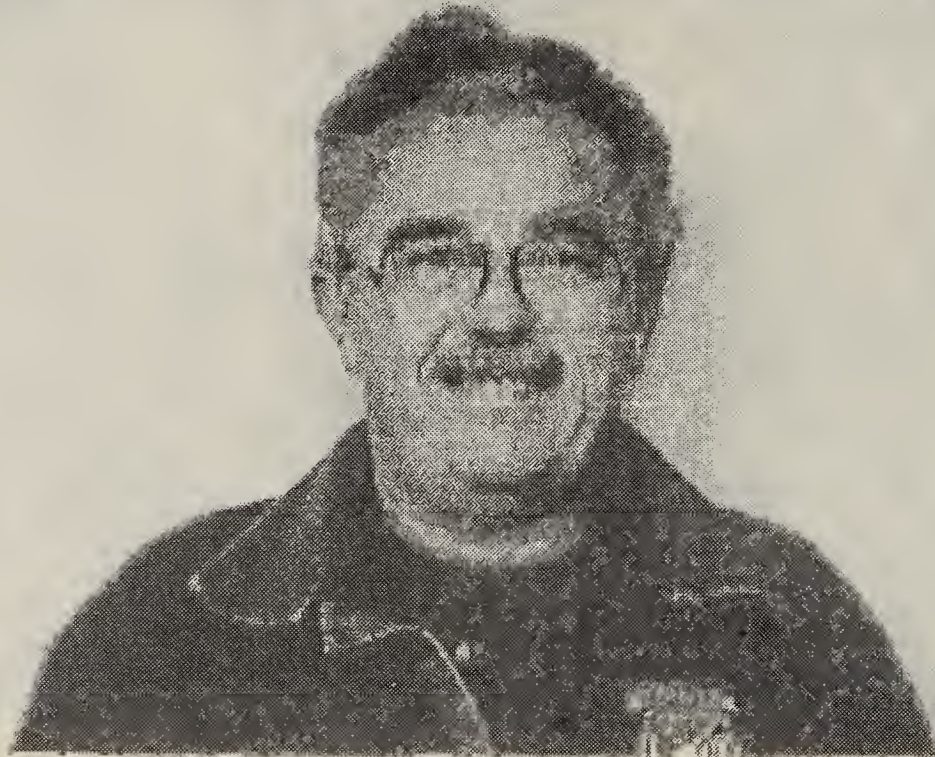
**Office Manager
Community Development Department
1966 - 1998**

A familiar face at the Merrimack Town Hall for more than 30 years, Jean Weston, started her employment with the Town on April 1, 1966 as a clerk. During the next 30 years Jean worked in a variety of positions including Secretary, Executive Secretary, Administrative Assistant and Office Manager. There were times during her career that Jean was the Planning Department.

On top of her duties with the Planning Department Jean has been the Town Treasurer since March 1971 a position which she still holds. All in all Jean has had quite an impressive career with the Town of Merrimack.

Jean's longevity and dedication to the Town will remain a milestone for others to follow.

In Appreciation



Gary J. Woodward

Firefighter/Mechanic

Fire Department

1983 - 1998

On September 12, 1983, Gary Woodward joined the Merrimack Fire Department. During his 15 year career with the Merrimack Fire Department Gary has worked primarily as the mechanic for the Fire Department. In this position Gary has almost single handedly maintained the Town's fire trucks and apparatus.

Following his retirement from the Fire Department on December 31, 1998, Gary transferred to the Equipment Maintenance Division of the Department of Public Works where he continues to use his mechanical skills to maintain the Town's vehicles and equipment.

In Appreciation

During 1998, the following employees left the Town of Merrimack to go on to other employment. We wish to take this opportunity to recognize the effort they put forth to assist the Town of Merrimack during their employment with the Town.

Janice S. Castro	Community Development Department
------------------	----------------------------------

Kathleen A. Hart	Police Department
------------------	-------------------

Daniel R. Lynch	Finance Department
-----------------	--------------------

Linda B. Wilson	Conservation Commission
-----------------	-------------------------

Town Employee Recognition

The Town of Merrimack recognized the following employees in 1998 for their dedicated years of service to the Town.

25 years of service

Betty J. Spence

Town Manager

20 years of service

Carol M. Yule

Police Department

15 years of Service

Michael J. Dudash

Police Department

Theodore J. Curtis

Police Department

James P. Hughes

Police Department

Rebecca F. Starkey

Public Works Department

Gary J. Woodward

Fire Department

Roger L. Descoteaux

Waste Water Division

Ronald L. Hansen

Fire Department

David A. Joki

Fire Department

10 Years Of Service

Timothy J. Connell

Police Department

Paul A. Poirier

Police Department

Scott C. Park

Police Department

Sandra N. Degnan

Finance Department

Richard E. Letellier Jr.

Highway Division

Thomas W. Hudon

Highway Division

Michael A. Murray

Police Department

Catherine F. Nadeau

Fire Department

Barbara A. Mitchell

Police Department

Jeanne W. Reed

Town Clerk

5 Years of Service

Leonard T. Heath

Highway Division

Sharon J. Chase

Town Clerk

1998 TOWN WIDE SURVEY RESULTS

Mailed 10,000 - 531 responded

This survey will help local officials to make decisions on future issues facing the Town of Merrimack. Please take a few minutes to fill it out. All of the information that you provide will remain confidential because you don't have to sign your name. Once the information is compiled, the results will be available at Town Hall and will be discussed by the Board of Selectmen at a future Selectmen's Meeting. Thanks very much.

General Town

Should Merrimack work more closely with surrounding communities? 331 Yes 87 No

In 1996, the citizens of the Merrimack elected to vote on the Town's annual budget by ballot rather than at the Town Meeting. Subsequently, proposed operating budgets were rejected by the 1997 ballot vote but approved by the 1998 ballot vote. Please indicate below how you voted on these budgets and the primary factors that influenced your vote.

1997 Vote

204 For budget approval

160 Against budget approval

39 Didn't vote

1997 Factors (mark all that apply)

150 Confidence or lack thereof in Town officials

95 State of economy

187 Satisfaction or dissatisfaction with tax rate

193 Reasonableness or outrageousness of proposed budget

140 Support for or opposition to a particular appropriation

104 Adequate or inadequate information on which to base vote

24 Other

1998 Vote

266 For budget approval

111 Against budget approval

80 Didn't vote

1998 Factors (mark all that apply)

151 Confidence or lack thereof in Town officials

95 State of economy

174 Satisfaction or dissatisfaction with tax rate

164 Reasonableness or outrageousness of proposed budget

81 Support for or opposition to a particular appropriation

106 Adequate or inadequate information on which to base vote

23 Other

How do you get information about community affairs?

Daily:

286 The Telegraph

129 Union Leader

20 Other

Weekly:

353 Merrimack Connection

417 Merrimack Journal

393 Village Crier

41 Other

Which Station:

Television: 124 - Channel 9

Which channel? 10 - Channel 50

Do you subscribe to the internet?

85 Yes

188 No

Have your own website?

63 Yes

443 No

If you are not a lifelong resident of Merrimack, what is the primary reason that you chose to locate in Merrimack rather than a neighboring town? Please rank the top three reasons. (1 - most important, etc.).

243 Attractive natural setting
52 Business and shopping areas
269 Proximity to place of employment
186 Quality of schools
30 Recreation facilities

33 Availability of housing
66 General availability of utilities and services
76 Low taxes
234 Location
56 Other

Do you think that the Town should continue with this form of government? 305 Yes 116 No

If no, what form of government do you think is appropriate?

13 Town Council 32 City Council w/Mayor 33 City Council w/City Manager 27 City Board of Aldermen w/Mayor
33 Not Sure

Services and Projects

Please indicate your opinion of the following proposed projects by entering in the space providing a "Y" if you support the project, an "N" if you are opposed to the project, or a "?" if you are not familiar enough with the project to form an opinion.

Yes	No	?	Question
195	165	136	Construction and manning of Fire Station in northwest section of Merrimack
279	139	92	Improvements to fire station in South Merrimack Fire Station and hiring of additional personnel to enhance current fire protection coverage
149	137	218	Pearson Road reconstruction
234	127	129	Tinker Road reconstruction
183	237	78	Replacement of a swimming pool at Wasserman Park
274	222	10	Construction of a new Library
239	198	47	Curbside Recycling

If you answered NO or UNCERTAIN above, what are your main objections?

<u>264</u> Too expensive	<u>80</u> Don't like the design
<u>54</u> Too big	<u>58</u> Bad location
<u>2</u> Too small	<u>31</u> Don't use the library
<u> </u> Other - please describe	

Which of the following potential cost saving changes would you make in the proposed new Merrimack Public Library:

- 72 Eliminate provision for future expansion to a second floor
153 Change exterior from brick to frame
144 Smaller meeting room
50 Eliminate money for furnishings and equipment
148 Use current library building for Children's Library - Build smaller main library
105 Eliminate Landscaping
 ___ Other - Please describe

Which of the following features of the proposed new library should be retained?

- | | |
|---|------------------------------------|
| <u>280</u> Computer Study Room | <u>256</u> Quiet Study Rooms |
| <u>272</u> Children's Room | <u>329</u> Reference Area |
| <u>215</u> Meeting Room | <u>207</u> Young Adult Area |
| <u>177</u> Local History Room | <u>292</u> Magazine/Newspaper Area |
| <u>256</u> Space for Audio Books and
Video cassettes | <u>211</u> Area for new Materials |

Please rate each of the following services in Merrimack:

	Excellent%	Good%	Fair%	Poor%	No opinion%
Road maintenance (summer)	100	280	100	23	11
Road maintenance (winter)	115	228	111	38	7
Water service	156	210	35	20	63
Sewer service	110	128	18	42	142
Solid waste disposal	98	38	46	29	85
Police protection	266	189	27	7	15
Fire protection	268	198	14	---	30
Ambulance service	228	145	13	2	108
Library	77	208	108	35	34
Parks and recreation	99	252	71	24	49

Property taxes pay for the bulk of Town and school services. Which of the following statement best sums up your feelings on taxes and services?

- 104 Taxes and service should be reduced
42 Taxes and services should be increased
172 Taxes and services should remain the same
141 Taxes should remain the same, while some services are reduced and others increases.
 ___ No response

Which services should be reduced?

Which services should be increased?

Expansion of the following services in Merrimack should be: (Check one column for each type of service.)

	Strongly Encouraged	Encouraged	Discouraged	Strongly discouraged	No opinion
Public Water	74	167	56	16	111
Public sewer	163	165	57	17	81
Natural gas	120	150	53	24	121
Cable television	169	150	36	25	115

Please rate each of the following aspects of Merrimack's public safety services:

	Excellent%	Good%	Fair%	Poor%	No opinion%
Police visibility	249	194	27	9	6
Police response time	191	168	23	2	102
Ambulance response time	168	110	5	1	202
Fire code enforcement	107	123	35	0	218
Community safety training	57	128	54	25	222
Fire prevention programs	93	168	41	6	172

Recreation

Would you be willing to support, through taxes, the construction of a new swimming pool at Wasserman Park? 187 Yes 306 No

Please indicate your top three recreation priorities:

	<u>173</u> Field Sports
	<u>125</u> Passive Recreation
	<u>333</u> Hiking/Walking <u>180</u> Swimming
	<u>201</u> Biking <u>89</u> Boating
	<u>77</u> Other <u>105</u> Ice Skating
	<u>53</u> Bus Trips

Are Merrimack's park and recreational facilities:

a) generally in good condition?	<u>402</u> Yes	<u>19</u> No
b) conveniently located?	<u>396</u> Yes	<u>21</u> No

Much of the playground equipment at Wasserman Park, Turkey Hill Road, Little League Field and Veterans park needs to be removed or replaced. If the equipment is replaced, additional site improvements will be required. If improvements are made, will your family use the facilities at:

Wasserman Park?	<u>272</u> Yes	<u>222</u> No
Turkey Hill Road Little League Fields?	<u>86</u> Yes	<u>378</u> No
Memorial Park?	<u>125</u> Yes	<u>339</u> No
Other Location?	<u>117</u> Yes	<u>278</u> No

Most of the picnic tables and benches in the Town's parks and recreation areas have deteriorated or have been vandalized. The highway Division is repairing some of the tables and benches with recycled materials on a trial basis. The work this year is being done at Veterans Memorial Park with funds provided by Anheuser-Busch. If the Town were to repair, replace or add tables and benches would your family use these facilities at:

Twin Bridge Park?	<u>182</u> Yes	<u>257</u> No
Boat launches?	<u>126</u> Yes	<u>315</u> No
Veteran's Park?	<u>161</u> Yes	<u>276</u> No
Weston Park?	<u>105</u> Yes	<u>302</u> No
Other location?	<u>107</u> Yes	<u>242</u> No

Growth

How do you rate the growth in Merrimack?

Should the Town of Merrimack consider growth-control legislation such as stricter zoning regulations?

394 Yes 95 No

Should the Town of Merrimack develop an open space preservation program?

433 Yes 56 No

Should Merrimack dedicate the Current Use Tax for the purchase of important natural resources?

357 Yes 80 No

Is there enough open space in Merrimack?

210 Yes 251 No

Should Merrimack develop more conservation land, parks, trail systems or a nature center?

373 Yes 112 No

What are the most valuable natural resources in the community?

What could be done to protect them (views/streams/waterbodies)?

Do you perceive a need for increased effort to preserve historic aspects of Merrimack?

284 Yes 178 No

What are the three most desirable features of Merrimack?

What are three areas in which Merrimack needs improvement?

Miscellaneous

Are you completing this questionnaire as a:

480 resident 10 Merrimack business owner/operator non-resident landowner 3 no response

Schools

Please rate the following aspects of Merrimack's public schools:

	Excellent%	Good%	Fair%	Poor%	No opinion%
Curriculum	73	187	52	21	60
Instruction	74	185	55	21	63
Administration	56	157	64	47	72
Facilities	43	176	91	31	55
Academic programs	57	203	54	21	64
Extra-curricular programs	56	175	55	20	85
Parent-teacher communication	59	164	52	37	77
Overall educational program	56	201	52	28	55

List three areas in which the Merrimack School District excels:

List three areas in which the Merrimack School District could improve:

Do you have children who attend Merrimack public schools?

209 Yes

303 No

Thank you very much for completing this survey. You may return the survey by mail to the Town of Merrimack, PO Box 940, Merrimack NH 03054, or drop it off at the Town Hall, Merrimack Central Fire Station, Merrimack Police Department, Merrimack Public Library or at the polls on Election Day, November 3, 1998. **The deadline for submission is Friday, November 6, 1998.**

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: MERRIMACK

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, _____ to December 31, _____

or Fiscal Year From July 1, 1999 to June 30, 2000

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

BUDGET COMMITTEE

Please sign in ink.

Stanley R. Brown

Anthony Pellegro

Dickson L. Luch

John D. Macey

Edward E. Kimball Jr.

Carol J. Lamy

DATE: January 14, 1999

Robert Lee Wygate

Joseph F. Palmer

John A. [Signature]

David [Signature]

123456789

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Appropriations		Actual Expenditures	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
		WARR. ART. #	Prior Year As Approved by DRA		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

GENERAL GOVERNMENT										
			1998-99	1997-98						
4130-4139	Executive		XXXXXXXXXX	XXXXXXXXXX				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4140-4149	Election, Reg. & Vital Statistics	9	26,765	11,732		17,300		17,300		
4150-4151	Financial Administration									
4152	Revaluation of Property	9	204,679	164,352		214,160		214,160		
4153	Legal Expense	9	93,000	86,741		93,000		93,000		
4155-4159	Personnel Administration									
4191-4193	Community Development Planning & Zoning	9	504,464	464,488		532,215		532,215		
4194	General Government Buildings	9	206,801	187,636		206,667		206,667		
4195	Cemeteries									
4196	Insurance									
4197	Advertising & Regional Assoc.									
4199	Other General Government	9	908,159	918,177		1,078,809		1,078,809		

PUBLIC SAFETY										
4210-4214	Police	9	2,626,171	2,524,796		2,734,147		2,734,147		
4215-4219	Ambulance									
4220-4229	Fire and Ambulance	9	2,432,783	2,235,073		2,461,198		2,461,848		
4240-4249	Building Inspection									
4290-4298	Emergency Management	9	7,741	4,383		10,604		10,604		
4299	Other (Including Communications)	9	317,699	272,727		352,881		352,881		

AIRPORT/AVIATION CENTER										
4301-4309	Airport Operations									

HIGHWAYS & STREETS										
4311	Administration	9	153,101	139,840		156,444		156,444		
4312	Highways & Streets	9	1,651,814	1,453,143		1,672,114		1,672,114		
4313	Bridges									

1 2 3 4 5 6 7 8

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations		Actual Expenditures Prior Year	SELECTION'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
			Prior Year As Approved by DRA	1997-98		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
HIGHWAYS & STREETS cont.									
4316	Street Lighting					XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4319	Other	9	272,838	249,784	327,388	XXXXXXXXXX	XXXXXXXXXX	327,388	
SANITATION									
4321	Administration					XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4323	Solid Waste Collection					XXXXXXXXXX	XXXXXXXXXX		
4324	Solid Waste Disposal	9	443,311	364,657	434,049	XXXXXXXXXX	XXXXXXXXXX	434,049	
4325	Solid Waste Clean-up					XXXXXXXXXX	XXXXXXXXXX		
4326-4329	Sewage Coll. & Disposal & Other	9	2,390,092	2,171,900	2,426,037	XXXXXXXXXX	XXXXXXXXXX	2,426,037	
WATER DISTRIBUTION & TREATMENT									
4331	Administration					XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4332	Water Services					XXXXXXXXXX	XXXXXXXXXX		
4335-4339	Water Treatment, Conserv. & Other					XXXXXXXXXX	XXXXXXXXXX		
ELECTRIC									
4351-4352	Admin. and Generation					XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4353	Purchase Costs					XXXXXXXXXX	XXXXXXXXXX		
4354	Electric Equipment Maintenance					XXXXXXXXXX	XXXXXXXXXX		
4359	Other Electric Costs					XXXXXXXXXX	XXXXXXXXXX		
HEALTH/WELFARE									
4411	Administration					XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4414	Pest Control					XXXXXXXXXX	XXXXXXXXXX		
4415-4419	Health Agencies & Hosp. & Other	9	72,995	72,495	70,104	XXXXXXXXXX	XXXXXXXXXX	70,104	
4441-4442	Administration & Direct Assist.	9	73,628	55,559	70,411	XXXXXXXXXX	XXXXXXXXXX	70,411	
4444	Intergovernmental Welfare Payments					XXXXXXXXXX	XXXXXXXXXX		
4445-4449	Vendor Payments & Other					XXXXXXXXXX	XXXXXXXXXX		

1 2 3 4 5 6 7 8 9

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
			Prior Year As Approved by DRA	1997-98		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

CULTURE & RECREATION									
4520-4529	Parks & Recreation	9	553,867	478,933	596,140	596,140		596,140	
4550-4559	Library	9	761,234	700,957	927,270			869,341	
4583	Patriotic Purposes	9	17,100	11,466	16,950			16,950	
4589	Other Culture & Recreation	9	58,633	21,791	150,000			150,000	

CONSERVATION									
4611-4612	Admin. & Purch. of Nat. Resources								
4619	Other Conservation	9	14,742	14,039	5,270			5,270	
4631-4632	REDEVELOPMNT & HOUSING								
4651-4659	ECONOMIC DEVELOPMENT								

DEBT SERVICE									
4711	Princ.- Long Term Bonds & Notes	9	867,444	1,356,941	893,956			893,956	
4721	Interest-Long Term Bonds & Notes	9	417,620	491,866	361,193			361,193	
4723	Int. on Tax Anticipation Notes	9	1	0	1			1	
4790-4799	Other Debt Service								

CAPITAL OUTLAY									
4901	Land	9	0	299,682	0			0	
4902	Machinery, Vehicles & Equipment	9	250,786	348,406	345,265			345,265	
4903	Buildings	9	516,268	814,938	55,160			55,160	
4909	Improvements Other Than Bldgs.	9	456,804	460,164	285,360			285,360	

OPERATING TRANSFERS OUT									
4912	To Special Revenue Fund								
4913	To Capital Projects Fund								
4914	To Enterprise Fund								
	Sewer-								
	Water-								

1 2 3 4 5 6 7 8 9

ACCT.	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	APPROPRIATIONS		Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
		WARR.	Prior Year As		ENSUING FISCAL YEAR	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
		ART.#	Approved by DRA					

OPERATING TRANSFERS OUT cont.								
			1998-99	1997-98				
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
	Electric-							
	Airport-							
4915	To Capital Reserve Fund	9	1,773,000	687,100	666,000		666,000	
4916	To Exp.Tr.Fund-except #4917							
4917	To Health Maint. Trust Funds							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
SUBTOTAL 1			18,073,540	17,063,766	17,160,093		17,102,814	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

..SPECIAL WARRANT ARTICLES..

Special warrant articles are defined in RSA 32:3, VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1		2		3		4		5		6		7		8		9	
Acct.	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR.	ART.#	Appropriations		Actual Expenditures	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION								
				Prior Year As	Prior Year		ENSUING FISCAL YEAR	ENSUING FISCAL YEAR	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED					
				Approved by DRA													
	See Attachment			0		0		1,485,000	5,323,102	6,158,102	650,000						

“INDIVIDUAL WARRANT ARTICLES”

Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

PURPOSE OF APPROPRIATIONS (RSA 32:3,V)		Appropriations		Actual	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
Acct.	WARR.	Prior Year As	Expenditures	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	ART.#	Approved by DRA						
SUBTOTAL 3 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX				XXXXXXXXXX

1 2 3 4 5 6					
Acct.#	SOURCE OF REVENUE	WARR ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
TAXES			1998-99 XXXXXXXXXX	1997-98 XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		200,000	84,925	200,000
3180	Resident Taxes				
3185	Timber Taxes		15,000	17,131	15,000
3186	Payment in Lieu of Taxes		4,000	3,921	4,000
3189	Other Taxes		94,000	89,864	153,200
3190	Interest & Penalties on Delinquent Taxes		250,575	252,572	250,575
	Inventory Penalties				
	Excavation Tax (\$.02 cents per cu yd)				
	Excavation Activity Tax				
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3220	Motor Vehicle Permit Fees		2,800,000	2,803,585	2,800,000
3230	Building Permits		210,000	217,551	210,000
3290	Other Licenses, Permits & Fees		142,669	145,406	142,669
3311-3319	FROM FEDERAL GOVERNMENT		65,036	149,278	50,487
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		924,355	866,216	924,355
3352	Meals & Rooms Tax Distribution				
3353	Highway Block Grant		372,001	347,935	367,304
3354	Water Pollution Grant		121,490	124,729	118,221
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		4,407	38,204	4,407
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		4,896,818	5,238,589	4,258,581
3409	Other Charges				
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		32,000	154,455	32,000
3502	Interest on Investments		678,700	832,247	678,100
3503-3509	Other		414,895	870,493	412,917
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds		0	22,923	0

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR

INTERFUND OPERATING TRANSFERS IN cont. 1998-99 1997-98 XXXXXXXXXXXX

3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds		3,000	3,631	3,000

OTHER FINANCING SOURCES XXXXXXXXXXXX XXXXXXXXXXXX XXXXXXXXXXXX

3934	Proc. from Long Term Bonds & Notes		0	0	4,379,764
	Amts VOTED From F/B ("Surplus")		1,025,000	598,000	1,025,000
	Fund Balance ("Surplus") to Reduce Taxes		200,000	0	127,000
TOTAL ESTIMATED REVENUE & CREDITS			12,453,946	12,861,655	16,156,580

****BUDGET SUMMARY****

	SCHOOL BOARD'S Selectmen's RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	17,160,093	17,102,814
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	1,485,000	6,158,102
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	0	0
TOTAL Appropriations Recommended	18,645,093	23,260,916
Less: Amount of Estimated Revenues & Credits (from above, column 6)	11,649,816	16,156,580
Estimated Amount of Taxes to be Raised	6,995,277	7,104,336

Town of Merrimack

Form MS-7, Page 6 - Fiscal Year 1999-2000

SPECIAL WARRANT ARTICLES

Acct.	Purpose of Appropriations	Warrant Article	Selectmen - 1999-2000		Budget Committee - 1999-2000	
			Recommended	Not Recommended	Recommended	Not Recommended
4220-4229	Fire	22	-	166,338	166,338	-
4721	Interest - long-term bonds and notes	8	-	109,494	109,494	-
4902	Machinery, Vehicles & Equipment	17	25,000	-	25,000	-
4903	Buildings	8	-	4,397,270	4,397,270	-
4903	Buildings	15	35,000	-	35,000	-
4909	Improvements Other Than Buildings	12	150,000	-	150,000	-
4909	Improvements Other Than Buildings	14	50,000	-	50,000	-
4909	Improvements Other Than Buildings	20	-	450,000	-	450,000
4915	Transfer To Capital Reserve Funds	10	800,000	-	800,000	-
4915	Transfer To Capital Reserve Funds	11	250,000	-	250,000	-
4915	Transfer To Capital Reserve Funds	13	100,000	-	100,000	-
4915	Transfer To Capital Reserve Funds	16	25,000	-	25,000	-
4915	Transfer To Capital Reserve Funds	18	25,000	-	25,000	-
4915	Transfer To Capital Reserve Funds	19	25,000	-	25,000	-
4915	Transfer To Capital Reserve Funds	21	-	200,000	-	200,000
	Total		1,485,000	5,323,102	6,158,102	650,000

1999 Merrimack Town Warrant

The State of New Hampshire

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the first session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, February 2, 1999, at 7 o'clock in the evening for explanation, discussion, and debate of each warrant article. Warrant Articles may be amended at this session per RSA 40:13, IV., except for Warrant Articles 2, 3, 4 and 5 whose wording is prescribed by law and cannot be amended per RSA 40:13, (IV)(a).

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, March 9, 1999, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot, to vote on questions required by law to be inserted on the official ballot, and to vote on all warrant articles from the first session on official ballot per RSA 40:13, VII. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

Article 1. To choose all necessary town officers for the ensuing year.

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.6, Special Exceptions for All Industrial Districts, to provide that Planned Unit Developments are not permitted in any Industrial Districts, except within a Planned Residential District Overlay District? (Vote by Official Ballot)

_____ Yes _____ No

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.D, Special Exceptions for the District I-1 and I-2 Industrial Zones, and eliminate Section 2.02.6, Special Exceptions, All Industrial Districts, to prohibit residential developments in all industrial districts except for caretaker residences? (Vote by Official Ballot)

_____ Yes _____ No

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.4.B, and C, District I-1 & I-2, Industrial - Permitted Uses, and Section 2.02.5.C, District I-3, Industrial - Permitted Uses, to provide new standards for telecommunication towers in the I-1 District, and to permit telecommunication towers in the I-2 and I-3 Districts in accordance with certain specified standards? (Vote by Official Ballot)

_____ Yes _____ No

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.02.3.B - District C-2, General Commercial - Permitted Uses, to permit co-location of a telecommunication antenna or relay on existing telecommunication towers in the General Commercial District in accordance with certain standards and amend Section 2.02.3.C, to permit new telecommunication towers in the General Commercial District by special exception. (Vote by Official Ballot)

_____ Yes _____ No

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1.A - Industrial District - Metes and Bounds, I-1, I-2, and I-3, and the Official Zoning Map, to change the boundary of a portion of the I-1 District north of the Souhegan River to include most of Tax Map Parcel 6D-1/75 and all of Tax Map Parcels 6D-1/76, 6E-2/60 and 6E-2/61 and to exclude all of Tax Map Parcels 6D-1/69 and 75-4, 6E-1/5, 7, 8, 9, 10, 10-1, 11, 12, 13, 38, 37, 36, 35, 34, 33 and 6E-2/39 to more closely approximate existing property boundaries and land uses? (Vote by Official Ballot)

_____ Yes _____ No

Article 7. Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1.03.A.2 - Definitions - Accessory Dwelling Unit - and provide a clearer definition of an Accessory Dwelling Unit by limiting the area of an accessory dwelling unit to an area not greater than fifty percent (50%) of the area of the principal dwelling unit and to require an internal connection between the accessory dwelling unit and the principal dwelling unit? (Vote by Official Ballot)

_____ Yes _____ No

Article 8. To see if the Town will vote to raise and appropriate the sum of \$4,379,764 (Gross Budget) for the construction of a new library building; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33), by the withdrawal from the Library Construction Capital Reserve Fund created for said purpose, by any federal, state, or private grants that may be made available in conjunction with said purpose, and by any interest that may be earned on the investment of related bond proceeds; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$4,379,764 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Library Trustees to apply for and accept said grants of federal, state, and private aid; to name the Board of Library Trustees as agent to expend; and to authorize the Board of Library Trustees and the Board of Selectmen to take any other action or to pass any vote relative to said purpose and financing; and to raise and appropriate the sum of \$127,000 for the purposes of 1999-2000 bond issuance costs and interest on said bonds or serial notes. (By Petition) (2/3 ballot vote required) (Recommended by the Library Board of Trustees) (Not recommended by the Board of Selectmen 4-0-1) (Recommended by the Budget Committee 7-5-0)

Article 9. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$17,102,814. Should this Article be defeated, the operating budget shall be \$16,709,368, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee 10-1-0)

Article 10. To see if the Town will vote to raise and appropriate the sum of \$800,000 to be placed in the Landfill Capital Reserve Fund previously established and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-1)

Article 11. To see if the Town will vote to raise and appropriate the sum of \$250,000 to be added to the Library Construction Capital Reserve Fund previously established (Contingent upon the failure of Article 8). (By Petition) (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

Article 12. To see if the Town will vote to raise and appropriate the sum of \$150,000 for the reconstruction of a portion of Seaverns Bridge Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Article 13. To see if the Town will vote to establish, in accordance with RSA 35, a Wasserman Park Capital Reserve Fund for the purchase or construction, including engineering and design, of major capital additions, replacements, and improvements to Wasserman Park, including buildings and other structures (swimming pool, tennis court, etc.), infrastructure (roads, water and sewer lines, fencing, etc.), land and components thereof; and to raise and appropriate the sum of \$100,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Article 14. To see if the Town will vote to raise and appropriate the sum of \$50,000 for the preparation of preliminary engineering plans and cost estimates relative to improving traffic operations on Daniel Webster Highway from Greeley Street to Bedford Road. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 9-2-0)

Article 15. To see if the Town will vote to raise and appropriate the sum of \$35,000 to perform exterior renovations to the Adult Community Center on the westerly side of the building. This is a Special Warrant Article per RSA 32:3, VI and will not lapse until the earlier of the completion of the renovations or June 30, 2001 per RSA 32:7, VI. And further, to rescind Article 15 of the Warrant as passed at the 1998 Annual Town Meeting. Article 15 had raised and appropriated \$15,000 for renovations and the installation of a chair lift at the Adult Community Center. However, said project was not undertaken and funds appropriated were not expended. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 10-0-0)

Article 16. To see if the Town will vote to establish, in accordance with RSA 35, a Computer Equipment Capital Reserve Fund for the purpose of purchasing and installing computer hardware, software, and peripheral equipment (printers, scanners, etc.); and to raise and appropriate the sum of \$25,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 8-3-0)

Article 17. To see if the Town will vote to raise and appropriate the sum of \$25,000 for the purchase and installation of an emergency generator at the Highway Division garage on Turkey Hill Road. This is Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Article 18. To see if the Town will vote to establish, in accordance with RSA 35, a Playground Equipment Capital Reserve Fund for the purpose of purchasing and installing playground equipment (swings, slides, jungle gyms, etc.) on town-owned property; to raise and appropriate the sum of \$25,000 to be placed in said fund, and to designate the Board of Selectmen as agents to expend. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen 5-0-0) (Recommended by the Budget Committee 11-0-0)

Article 19. To see if the Town will vote to raise and appropriate up to \$25,000 or 100% of the surplus whichever amount is less, to be placed in the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 1999 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library budget at the end of the fiscal year 1998-1999. (By Petition) (Recommended by the Board of Selectmen 4-1-0) (Recommended by the Budget Committee 10-0-0)

Article 20. To see if the Town will vote to raise and appropriate the sum of \$450,000 for the construction of a swimming pool and related facilities at Wasserman Park and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for said purpose. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project or June 30, 2001 per RSA 32:7, VI. (By Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 8-3-0)

Article 21. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purchase or construction, including engineering and design, of major capital additions, replacements and improvements of Town owned athletic facilities, including buildings and other structures, infrastructure, land and components thereof, and to raise and appropriate the sum of \$200,000 to be placed in said fund; and to designate the Board of Selectmen as agents to expend. (By Petition) (Not recommended by the Board of Selectmen 5-0-0) (Not recommended by the Budget Committee 10-1-0)

Article 22. To see if the Town will vote to raise and appropriate the sum of \$166,338 to the Fire Department budget to hire four (4) additional firefighters for the purpose of increasing on duty personnel at South Merrimack Station. (By Petition) (Not recommended by the Board of Selectmen 3-2-0) (Recommended by the Budget Committee 10-1-0)

Article 23. To see if the Town will vote to amend Article 38, passed by the 1977 Annual Town Meeting, by allowing the Town to amend its existing Agreement with the State of New Hampshire to exclude, from Social Security and Medicare coverage under Section 218 of the Social Security Act, the services performed by election workers for a calendar year in which the remuneration paid for such services is less than the maximum exclusion permitted (currently \$1,000). (The existing Agreement authorized in 1977 excludes only those election workers who are paid less than \$50 per calendar quarter.) (Recommended by the Board of Selectmen 5-0-0)

Article 24. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows:

For a person 65 years of age up to 75 years, \$55,000; for a person 75 years of age up to 80 years, \$80,000; for a person 80 years of age or older, \$105,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$18,400; or, if married, a combined net income of less than \$26,400; and own net assets not in excess of \$37,000 excluding the value of the person's residence. Effective date January 1, 1999. (Recommended by the Board of Selectmen 5-0-0)

Given under our hands and seal this 21st day of January, in the year of our Lord
nineteen hundred and ninety-nine.



The Merrimack Board of Selectmen

A handwritten signature in dark ink, appearing to read "D.L. Chris Christensen".

D.L. Chris Christensen, Chairman

Anthony J. Pellegrino

A handwritten signature in dark ink, appearing to read "Anthony J. Pellegrino".

Norman V. Carr

A handwritten signature in dark ink, appearing to read "Norman V. Carr".

Antone S. Holevas

A handwritten signature in dark ink, appearing to read "Antone S. Holevas".

Finlay C. Rothhaus

A true copy of Warrant, attest:



The Merrimack Board of Selectmen

A handwritten signature in dark ink, appearing to read "D.L. Chris Christensen".

D.L. Chris Christensen, Chairman

Anthony J. Pellegrino

A handwritten signature in dark ink, appearing to read "Anthony J. Pellegrino".

Norman V. Carr

A handwritten signature in dark ink, appearing to read "Norman V. Carr".

Antone S. Holevas

A handwritten signature in dark ink, appearing to read "Antone S. Holevas".

Finlay C. Rothhaus

Town of Merrimack, N.H.
Certificate of Service

We certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting up an attested copy of the within Warrant at the place of meeting within named, and a like attested copy at the Town Hall and Town Library, being public places in said town, on the 22nd day of January, 1999.



Board of Selectmen

W. John Chute

Arthur St. John

Thomas J. Lewis

LCRB

ANNUAL TOWN MEETING
Deliberative Session
February 3, 1998

The deliberative session of the 1997 Annual Town meeting was convened at 7:05 p.m. in the Smith Gym of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance. Town of Merrimack Fire Department Chaplain Pastor Bill Balsom gave the invocation. Moderator Christensen noted that the voters present this evening would vote on any amendments only, not on the final articles. Moderator Christensen asked for a moment of silence for Frank Daley who passed away. Moderator Christensen made an announcement that there was now a state law whereby no smoking was allowed on school grounds. The Supervisors of the Checklist have requested that voters who use a PO box, please go to the Town Hall to have the number recorded on the checklist.

The Board of Selectmen were introduced at this time by the Chairman of the Board, F. Rothhaus: Selectman N. Carr, Selectman C. Christensen, Selectman T. Pellegrino and Selectman C. Whitlock.

The Town Manager introduced the Department Heads, Executive Assistant Betty Spence, not in attendance, Selectman Secretary Carol Zeman, Finance Administrator Robert Levan, Town Clerk/Tax Collector Diane Pollock, Assessor Dominic D'Antoni, Community Development Director Jay Minkarah, Building and Health Officer Joe Comer, Health Officer Sean Goodwin, Library Director Elizabeth Levy, Director of Public Works, Chip Chesley, Assistant Director for the Wastewater Treatment Facility, Larry Spencer, Assistant Director for Public Works, David Lent, Fire Chief Charles Hall, Deputy Fire Chief Howard Young, Police Chief Joe Devine, Deputy Police Chief, Bill Mulligan, Communications Supervisor Captain Paul Stavenger, Parks and Recreation Director, Mike Housman and Welfare Administrator Celeste Midolo, not in attendance. The Town attorneys were introduced, Robert Bossie and Larry Kelley.

Article 6. To see if the Town will vote to raise and appropriate the sum of \$5,295,534 (Gross Budget) for the construction and equipping of a new library building; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33), by the withdrawal from the Library Construction Capital Reserve Fund created for said purpose, by any federal, state, or private grants that may be made available in conjunction with said purpose, and by any interest that may be earned on the investment of related bond proceeds; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$5,295,534 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Library Trustees to apply for and accept said grants of federal, state, and private aid; to name the Board of Library Trustees as agent to expend; to authorize the Board of Library Trustees and the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$156,008 for the purpose of 1998-99 bond issuance costs and interest on said bonds or serial notes.

This is a Special Warrant Article per RSA 32:3, VI. (2/3 ballot vote required) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Bob Kelley made a motion to accept as read. Selectman Whitlock seconded the motion. Mr. Kelley noted that this was the third time this article has come before the Town. In his opinion, the Town of Merrimack needs a new Library.

Mary Moriarty spoke in favor of building a new Library.

Carol Morrison spoke in favor of a new Library. She noted that currently, there is no space available for books.

Norman Phillips spoke in favor of a new Library.

Tom Koenig spoke against the new Library. The cost was too expensive to the Town.

Jack Balcom spoke in favor of the new Library.

Ellen Kolb of 5 Sharron Avenue, was in favor, however still questions the cost as compared to last year.

Ellen Dube, Library Trustee, explained that the difference in cost was the increase in size of the new Library.

Selectman Whitlock spoke in favor of the Library.

Tom Koenig questioned the change from last year. Selectman Whitlock clarified the changes. Mr. Koenig still felt that the price was too high and did not support a new library.

Tom Mahon spoke in favor of the Library detailing the costs required for the new Library. Selectman Whitlock commented on the monies that the Town currently has for closure of the landfill for those people who were worried.

Pat Heinrich spoke in favor of a new Library.

Dennis King spoke in favor of the Library. He asked what will the old library building be used for. Ellen Dube replied that the Board of Selectmen will make the final decision.

Michael Mills spoke in favor of a new Library. Mr. Mills was also concerned about the price and future tax increase.

Jim Flis spoke in favor of the Library.

Article 7. To see if the Town will vote to raise and appropriate the sum of \$2,075,000 for the purpose of improving Town-owned public ways, including the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road, and associated drainage improvements and right-of-way acquisition; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33); to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$2,075,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$69,419 for the purpose of 1998-99 bond issuance costs and interest on said bonds or serial notes. This is a Special Warrant Article per RSA 32:3. VI. (2/3 ballot vote required) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Selectman Christensen moved to accept the article as read. Seconded by Selectman Carr. Selectman Christensen spoke on the repair of Seaverns Bridge Road, Pearson Road and Tinker Road. Selectman Christensen noted that the funds were needed to continue with the work already in progress.

Tom Mahon spoke in favor of this article.

Stan Heinrich spoke in favor of this article.

A resident who drives a school bus was also in favor of the article saying that the road was in poor shape.

Chief Devine spoke in favor of the article. He urged the support of this article in the interest of highway safety, and children who ride the bus everyday to school. Chief Hall spoke in favor of this article.

Tom Koenig spoke in favor of this article. His concern was maintaining the roads in the future.

Chairman Rothhaus spoke in favor of this article.

Cheryl Thibodeau spoke in favor of the article.

The Town Manager noted to the audience that the Town is making sure that the drains are put in properly as well as paving, and doing it right the first time.

Evan Fulmer spoke in favor of the article.

Selectman Whitlock reiterated the Town Manager's comment of building the road right the first time.

Article 8. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$16,448,439. Should this Article be defeated, the operating budget shall be \$15,687,217, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee)

Tom Mahon introduced members of the Budget Committee. A motion was made by Tom Mahon to accept the article as read, seconded by Stan Heinrich. Mr. Mahon gave a brief overview of the budget.

A resident spoke in favor of the article. He noted that he had full trust in the Board of Selectmen and Budget Committee which he voted for to put the budget together so he wouldn't have to worry.

A resident questioned the Fire Department's budget of a \$40,000 difference in capital outlay. Both Tom Mahon and Town Manager explained the difference.

Hiedi Doyon questioned the Teamsters contract. The Town Manager explained that instead of going on the warrant, the Teamsters chose to include their contract in the operating budget; if passed they would receive the 2 and 3% merit raises, if not passed, no raise. Hiedi Doyon still questioned the legality. Moderator Christensen stated that there was no legal issue. Hiedi Doyon questioned the library 4% increase versus 3%. Ellen Dube explained the costs associated with the new library.

Timothy Sawyer, a resident who recently moved from San Jose, California, was in favor of the budget and noted the Town Manager's comment on page 16 "the decrease in the municipal portion of the property tax rate" and thanked the Budget Committee.

Michael Mills noted that while we had a tax reduction this year, next year there would be a significant increase because of the warrant articles. He questioned the \$28,000 allocated for a new hire regarding Cable TV. Tom Mahon replied that the \$28,000 was to hire a person to be responsible for the public access channel. Michael Mills made a motion to reduce the bottom line of the budget by \$28,000 and was seconded. Phil Hunt spoke against the amendment and noted that it was needed in order to get more information out to the people in the town.

Selectman Pellegrino also spoke against the reduction. He noted that we needed someone professional to run this operation.

Phil Hunt noted the position was needed as opposed to volunteers. Selectman Whitlock spoke in favor of the amendment stating that the Board had not yet discussed this issue.

Carol Lang spoke against the amendment.

Tom Koenig spoke in favor of the amendment for the \$28,000 reduction in the budget.

Moderator Christensen asked to vote on the \$28,000 reduction. The amendment failed on a hand vote.

Michael Mills made a motion to reduce the Library's budget by \$5,442.00. The motion was seconded by Hiedi Doyon.

Stan Heinrich spoke against the reduction.

Cathy Plummer opposed the reduction.

Moderator Christensen asked to vote on reducing the bottom line budget of the Library by \$5,442.

The amendment failed on a hand vote.

Article 9. To see if the Town will vote to raise and appropriate the sum of \$800,000 to be placed in the Landfill Capital Reserve Fund and to authorize the withdrawal of this amount from the General Fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Selectman Pellegrino moved to accept as read. Selectman Christensen seconded. Selectman Pellegrino spoke briefly on this article saying if this is not passed, who will pick up our garbage in the future.

John Gibson spoke in favor of the article.

Selectman Christensen spoke briefly in favor of supporting the article.

A resident asked if the Town would be recycling, composting. Selectman Pellegrino replied yes.

Carol Lang asked if the Town is going to a transfer station and will it be accessible to the public. Selectman Christensen replied yes.

Tom Koenig asked if a vote was needed to take money back out of the capital reserve fund. Town Manager noted that the Board of Selectmen reserve the right to do so, and no vote is required.

Article 10. To see if the Town will vote to raise and appropriate the sum of \$475,000 for the design and construction of wastewater treatment plant improvements, including the replacement of electrical switchgear and associated electrical equipment, and to authorize the withdrawal of this amount from the Sewer Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier

of the completion of the related project and June 30, 2000. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Selectman Carr moved to accept as read and was seconded. Selectman Carr spoke on the electrical improvements at the wastewater treatment plant and that the money would come from the surplus in the Sewer Fund.

Dave Johnsen asked the Board to explain that the Sewer fund is not the same as the Waste Water Treatment Plant fund. Bob Levan spoke briefly saying that Dave is right and explained to the voters that there was not enough in the Wastewater Treatment plant capital reserve fund for this expenditure.

Article 11. To see if the Town will vote to raise and appropriate the sum of \$200,000 for the reconstruction of a portion of Seaverns Bridge Road, said vote to be deemed null and void upon the passage of Warrant Article #7. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2000. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Selectman Christensen moved to accept the article as read and was seconded.

Stan Heinrich made a motion to amend Article 11....To see if the Town will vote to raise and appropriate the sum of \$750,000 for the reconstruction of Seaverns Bridge Road from Boston Post Road to the Amherst Town line at Bates Road, and to authorize the withdrawal of \$550,000 from the General Fund Balance Surplus for this purpose, with the balance of \$200,000 being raised by General taxation, said vote to be null and void upon the passage of warrant article #7. This is a special warrant article per RSA 32:3, VI reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2000.

Tom Koenig opposed the amendment.

Moderator Christensen asked for a vote to take \$550,000 out of surplus and raise \$200,000 by appropriation to reconstruct Seaverns Bridge Road. The amendment failed on a hand vote.

Article 12. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees (AFSCME) and that will amount to \$0.00 in 1997-98 and approximately \$65,169 in 1998-99 and \$141,867 in 1999-2000, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$65,169 to provide for the related 1998-99 wage and benefit increases. This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Chairman Rothhaus moved to accept the article as read. Seconded by Selectman Carr. Chairman Rothhaus spoke briefly on the contracts.

A resident spoke in favor of the article. Hiedi Doyon spoke in favor of this article and thanked the Board for their hard work.

Article 13. To see if the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Merrimack Police and Fire Officers/AFSCME Council 93 and that will amount to 0.00 in 1997-98 and approximately \$44,932 in 1998-99, \$77,415 in 1999-2000, and \$77,415 in 2000-2001, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$44,932 to provide for the related 1998-99 wage and benefit increases. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Fire Marshall, the Police Assistant Communications Supervisor, and Police Lieutenants. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Selectman Pellegrino moved to accept the article as read. Selectman Carr seconded the motion. Selectman Pellegrino spoke on the article.

No comments.

Article 14. To see if the Town will vote to raise and appropriate up to \$25,000 or 100% of the surplus whichever amount is less, to be placed in the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 1998 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library budget at the end of fiscal year 1997-1998. (By Petition)
(Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Pat Heinrich moved to accept as read. Selectman Whitlock seconded the motion. Mrs. Heinrich spoke in favor of this article.

Article 15. To see if the Town will vote to raise and appropriate the sum of \$15,000 for an enclosed main entrance addition to the Merrimack Adult Community Center. This new entrance through design will offer handicap assistance in the form of an electric chair lift and further increase savings of expenditures for heating and air conditioning. (By Petition) (Recommended by the Board of Selectmen) (Not Recommended by the Budget Committee)

John O'Leary, Board of Directors of the Center moved to accept as read. Selectman Christensen seconded the motion.

Pat Daniels asked why something couldn't be done to the back of the building instead of the front to preserve the history of the building. Ms. Daniels spoke in favor of adding a ramp to the back of the building.

Carol Lang also spoke in favor of adding the ramp in the back.

Selectman Christensen noted that the type of storm shelter that would be added was for the front of the building.

Stan Heinrich supported the article. He also agreed with adding a ramp in the back of the building.

Pat McGrant supported the article.

A motion was made by Dennis King to reduce this article to zero.

A senior citizen was opposed to the amendment.

Carol Lang noted that maybe a better plan was needed.

Chuck Mower opposed the amendment.

Jim Flis opposed the amendment.

Evan Fulmer opposed the amendment.

Moderator Christensen asked for a vote to reduce the article to zero. The amendment failed on a hand vote.

Norm Phillips made a motion to remove the word *main* from the article.

Moderator Christensen asked for a vote to remove the word *main* from the article. The amendment passed on a hand vote.

Carol Lang moved to remove *in the form of an electric chair lift* from the article.

Moderator Christensen asked for a vote to remove *in the form of an electric chair*. The amendment failed on a hand vote.

Article 16. Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows:

For a person 65 years of age up to 75 years. \$45,000; for a person 75 years of age up to 80 years, \$50,000; for a person 80 years of age or older, \$100,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if

the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$18,400; or, if married, a combined net income of less than \$26,400; and own net assets not in excess of \$37,000 excluding the value of the person's residence. Effective date April 1, 1998

Chairman Rothhaus moved to accept as amended. Selectman Pellegrino seconded.
Amend effective date to January 1, 1998.

Article 17. To see if the Town will vote to adopt an Ordinance pursuant to the provisions of RSA 41:11 and RSA 41:17, VII to apportion the cost of relocation of water lines between the Town of Merrimack and the Merrimack Village District or to take any other action relative thereto.

ORDINANCE TO APPORTION THE COST OF RELOCATION OF WATER LINES
BETWEEN THE TOWN OF MERRIMACK AND THE MERRIMACK VILLAGE DISTRICT

In accordance with the provisions of RSA 41:11 and RSA 41:17, VII, the Town of Merrimack hereby adopts the following ordinance to apportion the cost of relocation of water lines between the Town of Merrimack and the Merrimack Village District.

It shall be the policy of the Town of Merrimack that in regard to any and all street projects or sewer line projects that require the relocation of water lines, the cost of said relocation shall be considered to be a project cost.

This policy shall be applicable to the following types of projects:

1. Those projects related to the Town's Capital Improvement Program; and
2. Any project of the Town of Merrimack which costs the Merrimack Village District more than One Thousand Dollars (\$1,000) in water line relocation costs. With respect to any project which costs the Merrimack Village more than One Thousand Dollars (\$1,000), the Merrimack Village District shall pay for the first One Thousand Dollars (\$1,000) in relocation costs and the Town of Merrimack shall pay all amounts above and beyond the first One Thousand Dollars (\$1,000) paid by the Merrimack Village District.

It shall further be the policy of the Town of Merrimack that the Merrimack Village District shall be responsible for paying any additional costs incurred by the Town of Merrimack as the result of extending, upgrading or enhancing their systems during any project that requires the relocation of water lines.

Furthermore, it shall be the policy of the Town of Merrimack that water line relocations will become part of any overall street project or sewer line project, and shall be conducted at the direction of the Town of Merrimack. Nothing herein shall preclude the Merrimack Village Commissioners from assuming responsibility for relocating water lines at the Village District's own expense.

Finally, it shall be the policy of the Town of Merrimack that the Department of Public Works and Engineering of the Town of Merrimack and the Merrimack Village District shall arrive at mutually agreeable procedures for coordinating the relocation of water lines to ensure that the interests of each are protected prior to the bidding of any project.

Nothing in this Ordinance prevents the Merrimack Village District from bidding on the water line portion of any street project or sewer line project being completed by the Town of Merrimack.

Selectman Carr moved to accept as read. Seconded by Selectman Christensen. Selectman Carr spoke briefly on the article. Mike Morrison asked if any research was done as to how this affected the reconstruction article. Selectman Carr noted at this time, there were no plans for reconstruction.

Article 18. To see if the Town will vote to amend Merrimack Code Chapter 142-1 which regulates, protects and preserves the use of certain parks and recreational areas in Merrimack to include Abbie Griffin Park, Veterans Memorial Park, and any other town-owned property designated as being a park or for recreational purposes.

Chapter 142-1. Legislative Intent.

In accordance with the provisions of RSA 31:39 I(a), the Town of Merrimack hereby adopts this chapter to regulate, protect and preserve the use of Abbie Griffin Park, Veterans Memorial Park, Wasserman Park, the park areas at Twin Bridges, the major and minor little league fields at Turkey Hill, Martel Field and the tennis courts, ice rinks and any other town-owned property designated as being a park or for recreational purposes in Merrimack and to enhance certain opportunities in the public for camping, recreation, education, cultural development and other activities consistent with the existing uses and preservation of the premises. (By Petition)

Selectman Whitlock moved to accept as read and seconded. Selectman Whitlock spoke on the article.

Mike Burke, Chairman of the Conservation Commission spoke against the article and proposed an amendment to remove the last line starting with “*and any other purposes*” and add excluding the land owned by the Conservation Commission. Selectman Whitlock noted that this article has no bearing on the Land managed by the Conservation Commission.

Chuck Mower opposed the amendment.

Pat Heinrich asked if it was easier to change the last sentence by saying excluding any parcels run by the Conservation Commission.

Mike Burke withdrew his original amendment and made a new motion to insert Blueberry Island and add to the end of the last sentence ‘excluding all land overseen by the Conservation Commission.

Moderator Christensen asked for a vote to amend the last sentence "excluding all land designated as Conservation areas. The amendment passed on a hand vote.

Article 19. To see if the Town will vote to request the Budget Committee, as part of its responsibility to assist voters in the prudent appropriation of public funds, to include in its recommendations the vote count within the Committee on that article; for example, Recommended by the Budget Committee by a vote of 9 to 6 or Not Recommended by the Budget Committee by a vote of 12-3. (By Petition)

Norm Phillips moved to accept the article as read and was seconded. Mr. Phillips spoke on the article.

Stan Heinrich moved to replace the word *request* to require. Dennis King agreed.

Moderator Christensen made a motion to replace the word request with require. The amendment passed with a hand vote.

The Deliberative Session of the 1998 Annual Town Meeting adjourned at 10:30 p.m.

Merrimack Town Meeting Second Session March 10, 1998

The second session of the Merrimack Town Meeting was held on March 10, 1998. The following offices were on the ballot:

Selectmen (3 Years) - 2 positions

Gary C. Greenberg	945 votes
Stanley Heinrich	1301 votes
"Tony" Holevas	1415 votes
Michael M. Mills Jr.	921 votes
Duncan Morrill	470 votes
Finlay Rothhaus	2259 votes

"Tony" Holevas and Finaly Rothhaus were elected to the position of Selectmen and were so declared.

Budget Committee (3 Years) - 4 positions

Evan Fulmer	2149 votes
"Tom" Koenig	1972 votes
Carol J. Lang	2573 votes
Norman A. Phillips	2511 votes
April Sarasin	2166 votes

Evan Fulmer, Carol J. Lang, Norman A. Phillips, and April Sarasin were elected to the position of Budget Committee and were so declared.

Budget Committee (1 Year) - 1 position

Edward "Ted" Kimball Jr.	3025 votes
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Edward "Ted" Kimball Jr. was elected to the position of Budget Committee and was so declared.

Moderator (3 Year) - 1 position

Lynn Christensen	3257 votes
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Lynn Christensen was elected to the position of Moderator and was so declared.

Library Trustee (3 Years) - 1 position

Dale W. Blanton	831 votes
Ann D. Burrows	2167 votes

Ann D. Burrows was elected to the position of Library Trustee and was so declared.

Trustee of Trust Funds (3 Years) - 1 position

David A. Johnsen	3000 votes
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David A. Johnsen was elected to the position of Trustee of Trust Funds and was so declared.

Supervisor of the Checklist (6 Years) - 1 position

Barbara A. Watson	3098 votes
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Barbara A. Watson was elected to the position of Supervisor of the Checklist and was so declared.

The following questions were asked on the ballot:

Article 2 Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 15.01 to clarify that all Planned Unit Developments (PUDs) must demonstrate a positive fiscal impact on the Town; Section 15.03 to add a new subsection 15.03, C-9 to clarify that submission of a statement of economic impact is required for all PUDs; Section 15.05 to require nonresidential uses as a part of a PUD; Section 15.05 to add a new subsection 15.05, A-3 to clarify that retail, office and personal and professional services are permitted nonresidential uses in a PUD and Section 15.06, Table II-Nonresidential Gross Floor Area, to permit an increase in the allowable nonresidential square footage permitted in a PUD?

Yes	2682 votes
No	1025 votes

The question passed and was so declared.

Article 3 Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 2.01.1-Industrial District-Metes and Bounds, I-1, I-2, I-3, to include a new subsection 2.01.1, E to rezone certain parcels on Columbia Circle in the Subdivision known as Congress Park, from General Commercial to Industrial I-1 to reflect the existing industrial character of the area?

Yes 2757 votes
No 943 votes

The question passed and was so declared.

Article 4 Are you in favor of the Adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3.04-Lot or Yard Size Reduction to clarify that nonconforming lots may not be reduced in area or otherwise altered to become more nonconforming?

Yes 2593 votes
No 1102 votes

The question passed and was so declared.

Article 5 Are you in favor of the adoption of Amendment No. 4 as proposed by the planning board for the Town Zoning Ordinance as follows:

Amend Section 11 of the Town of Merrimack Zoning Ordinance and Building Code to update existing codes from the 1990 BOCA National Building Code to the 1996 BOCA National Building Code, the 1990 BOCA Mechanical Code to the 1996 International Mechanical Code, the 1990 BOCA National Plumbing Code to the 1997 International Plumbing Code, the 1990 BOCA National Fire Prevention Code to the 1992 Fire Prevention Code, N.F.P.A.-1, the 1990 National Electric Code, N.F.P.A.-70 to the 1996 National Electric Code, N.F.P.A.-70, and the 1988 Life Safety Code, N.F.P.A.-101 to the 1994 Life Safety Code, N.F.P.A.-101 along with certain insertions, additions, deletions, and changes?

Yes 2903 votes
No 763 votes

The question passed and was so declared.

Article 6 Shall the Town will vote to raise and appropriate the sum of \$5,295,534 (Gross Budget) for the construction and equipping of a new library building; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act (RSA 33), by the withdrawal from the Library Construction Capital Reserve Fund created for said purpose, by any federal, state, or private grants that may be made available in conjunction with said purpose, and by any interest that may be earned on the investment of related bond proceeds; to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$5,295,534 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Library Trustees to apply for and accept said grants of federal, state, and private aid; to name the Board of Library Trustees as agent to expend; to authorize the Board of Library Trustees and the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$156,008 for the purpose of 1998-99 bond issuance costs and interest on said bonds or serial notes. This is a Special Warrant Article per RSA 32:3, VI. (2/3 ballot vote required) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 1836 votes
No 2286 votes

The question failed and was so declared.

Article 7 Shall the Town will vote to raise and appropriate the sum of \$2,075,000 for the purpose of improving Town-owned public ways, including the reconstruction of Seaverns Bridge Road, Pearson Road, and Tinker Road, and associated drainage improvements and right-of-way acquisition; to finance said sum by the issuance of bonds or serial notes in accordance with the provisions of the Municipal Finance Act

(RSA 33); to authorize the Board of Selectmen to issue, negotiate, sell, and deliver said bonds and notes in an amount not to exceed \$2,075,000 and to determine the rate of interest, the maturity, and other terms pertaining thereto; to authorize the Board of Selectmen to take any other action or to pass any other vote relative to said purpose and financing; and to raise and appropriate the sum of \$69,419 for the purpose of 1998-99 bond issuance costs and interest on said bonds or serial notes. This is a Special Warrant Article per RSA 32:3, VI. (2/3 ballot vote required) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2664 votes
No 1379 votes

The question failed and was so declared.

Article 8 Shall the Town will vote to raise and appropriate as an operating budget, not including appropriations by Special Warrant Articles, the amounts set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$16,448,439. Should this Article be defeated, the operating budget shall be \$15,687,217, which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Budget Committee)

Yes 2350 votes
No 1528 votes

The question passed and was so declared.

Article 9 Shall the Town will vote to raise and appropriate the sum of \$800,000 to be placed in the Landfill Capital Reserve Fund and to authorize the withdrawal of this amount from the General Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 3166 votes
No 779 votes

The question passed and was so declared.

Article 10 Shall the Town will vote to raise and appropriate the sum of \$475,000 for the design and construction of wastewater treatment plant improvements, including the replacement of electrical switchgear and associated electrical equipment, and to authorize the withdrawal of this amount from the Sewer Fund fund balance (surplus) for this purpose. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2000. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2968 votes
No 995 votes

The question passed and was so declared.

Article 11 Shall the Town will vote to raise and appropriate the sum of \$200,000 for the reconstruction of a portion of Seaverns Bridge Road, said vote to be deemed null and void upon the passage of Warrant Article #7. This is a Special Warrant Article per RSA 32:3, VI, reflecting an appropriation that will not lapse until the earlier of the completion of the related project and June 30, 2000. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2482 votes
No 1431 votes

The question passed and was so declared.

Article 12 Shall the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Local 2986 of the American Federation of State, County, and Municipal Employees (AFSCME) and that will amount to \$0.00 in 1997-98 and approximately \$65,169 in 1998-99 and \$141,867 in 1999-2000, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$65,169 to provide for the related 1998-99 wage and benefit increases. This collective bargaining agreement covers non-supervisory employees of the Highway, Solid Waste Disposal, Wastewater Treatment, and Equipment Maintenance Divisions of the Public Works Department. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2663 votes
No 1333 votes

The question passed and was so declared.

Article 13 Shall the Town will vote to approve the wage and benefit increases that have been included in the collective bargaining agreement between the Town of Merrimack and Merrimack Police and Fire Officers/AFSCME Council 93 and that will amount to 0.00 in 1997-98 and approximately \$44,932 in 1998-99, \$77,415 in 1999-2000, and \$77,415 in 2000-2001, said increases representing the estimated additional costs over those that might otherwise be reflected in the Town's annual operating budgets to maintain current staffing levels; and to raise and appropriate the sum of \$44,932 to provide for the related 1998-99 wage and benefit increases. This collective bargaining agreement covers Fire Lieutenants, Fire Captains, the Fire Marshall, the Police Assistant Communications Supervisor, and Police Lieutenants. This is a Special Warrant Article per RSA 32:3, VI. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2743 votes
No 1271 votes

The question passed and was so declared.

Article 14 Shall the Town will vote to raise and appropriate up to \$25,000 or 100% of the surplus whichever amount is less, to be placed in the Library Construction Capital Reserve Fund, with such amount to be funded from the June 30, 1998 undesignated fund balance in an equal amount to all unencumbered funds remaining on hand in the Library budget at the end of fiscal year 1997-1998. (By Petition)
(Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Yes 2364 votes
No 1613 votes

The question passed and was so declared.

Article 15 Shall the Town will vote to raise and appropriate the sum of \$15,000 for an enclosed entrance addition to the Merrimack Adult Community Center. This new entrance through design, will offer handicap assistance in the form of an electric chair lift and further increase savings of expenditures for heating and air conditioning. (By Petition. Subsequently amended at the Deliberative Session on February 3, 1998.)
(Recommended by the Budget Committee) (Recommended by the Board of Selectmen)

Yes 2674 votes
No 1311 votes

The question passed and was so declared.

Article 16 Shall we modify the elderly exemptions from property tax in the Town of Merrimack, based on assessed value, for qualified taxpayers, to be as follows:
For a person 65 years of age up to 75 years. \$45,000; for a person 75 years of age up to 80 years, \$50,000; for a person 80 years of age or older, \$100,000. To qualify, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$18,400; or, if married, a combined net income of less than \$26,400; and own net assets not in excess of \$37,000 excluding the value of the person's residence. Effective date January 1, 1998.

Yes 3176 votes
No 806 votes

The question passed and was so declared.

Article 17 Shall the Town will vote to adopt an Ordinance pursuant to the provisions of RSA 41:11 and RSA 41:17, VII to apportion the cost of relocation of water lines between the Town of Merrimack and the Merrimack Village District or to take any other action relative thereto.

**ORDINANCE TO APPORTION THE COST OF RELOCATION OF WATER LINES
BETWEEN THE TOWN OF MERRIMACK AND THE MERRIMACK VILLAGE
DISTRICT**

In accordance with the provisions of RSA 41:11 and RSA 41:17, VII, the Town of Merrimack hereby adopts the following ordinance to apportion the cost of relocation of water lines between the Town of Merrimack and the Merrimack Village District.

It shall be the policy of the Town of Merrimack that in regard to any and all street projects or sewer line projects that require the relocation of water lines, the cost of said relocation shall be considered to be a project cost.

This policy shall be applicable to the following types of projects:

1. Those projects related to the Town's Capital Improvement Program; and
2. Any project of the Town of Merrimack which costs the Merrimack Village District more than One Thousand Dollars (\$1,000) in water line relocation costs. With respect to any project which costs the Merrimack Village more than One Thousand Dollars (\$1,000), the Merrimack Village District shall pay for the first One Thousand Dollars (\$1,000) in relocation costs and the Town of Merrimack shall pay all amounts above and beyond the first One Thousand Dollars (\$1,000) paid by the Merrimack Village District.

It shall further be the policy of the Town of Merrimack that the Merrimack Village District shall be responsible for paying any additional costs incurred by the Town of Merrimack as the result of extending, upgrading or enhancing their systems during any project that requires the relocation of water lines.

Furthermore, it shall be the policy of the Town of Merrimack that water line relocations will become part of any overall street project or sewer line project, and shall be conducted at the direction of the Town of Merrimack. Nothing herein shall preclude the Merrimack Village Commissioners from assuming responsibility for relocating water lines at the Village District's own expense.

Finally, it shall be the policy of the Town of Merrimack that the Department of Public Works and Engineering of the Town of Merrimack and the Merrimack Village District shall arrive at mutually agreeable procedures for coordinating the relocation of water lines to ensure that the interests of each are protected prior to the bidding of any project.

Nothing in this Ordinance prevents the Merrimack Village District from bidding on the water line portion of any street project or sewer line project being completed by the Town of Merrimack.

Yes 2744 votes
No 1019 votes

The question passed and was so declared.

Article 18 Shall the Town will vote to amend Merrimack Code Chapter 142-1 which regulates, protects and preserves the use of certain parks and recreational areas in Merrimack to include Abbie Griffin Park, Veterans Memorial Park, Blueberry Island, and any other town-owned property designated as being a park or for recreational purposes excluding all land designated as Conservation areas.

Chapter 142-1. Legislative Intent.

In accordance with the provisions of RSA 31:39 I(a), the Town of Merrimack hereby adopts this chapter to regulate, protect and preserve the use of Abbie Griffin Park, Veterans Memorial Park, Wasserman Park, the park areas at Twin Bridges, the major and minor little league fields at Turkey Hill, Martel Field and the tennis courts, ice rinks and any other town-owned property designated as being a park or for recreational purposes in Merrimack and to enhance certain opportunities in the public for camping, recreation, education, cultural development and other activities consistent with the existing uses and preservation of the premises. (By Petition. Subsequently amended at the Deliberative Session on February 3, 1998.)

Yes 3302 votes
No 669 votes

The question passed and was so declared.

Article 19 Shall see if the Town will vote to require the Budget Committee, as part of its responsibility to assist voters in the prudent appropriation of public funds, to include in its recommendations the vote count within the Committee on that article; for example, Recommended by the Budget Committee by a vote of 9 to 6 or Not Recommended by the Budget Committee by a vote of 12-3. (By Petition. Subsequently amended at the Deliberative Session on February 3, 1998.)

Yes 3004 votes
No 907 votes

Diane Pollock
Town Clerk/Tax Collector

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

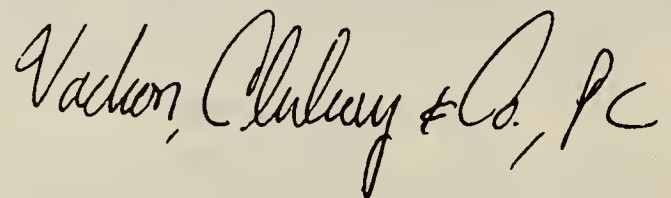
To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1998, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 1998 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.



September 1, 1998

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combined Balance Sheet - All Fund Types and Account Groups
 June 30, 1998

	Governmental Fund Types			Fiduciary Fund Types	Account Group	Total Memorandum Only
	General	Special Revenue	Capital Projects			
ASSETS						
Cash and cash equivalents	\$2,932	\$19,704		\$119,214		\$141,850
Equity in pooled cash and investments	20,713,227	2,373,742	\$32,338	56,488		23,175,795
Investments		27,508		9,624,618		9,652,126
Taxes receivable	4,041,962					4,041,962
Accounts receivable	440,326	978,543	4,200			1,423,069
Due from other governments	379,357			10,000		389,357
Prepaid expenditures	210,456					210,456
Inventory	34,073					34,073
Due from other funds	150,393	98,557				248,950
Amount to be provided for retirement of general long-term obligations					\$12,170,887	12,170,887
Total Assets	\$25,972,726	\$3,498,054	\$36,538	\$9,810,320	\$12,170,887	\$51,488,525
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$328,597	\$124,589	\$6,275			\$459,461
Accrued liabilities	1,135,565		4,480	1,510,885		2,650,930
Performance deposits	129,131					129,131
Retainage payable	8,866	14,228				23,094
Deferred revenue	19,235,525	89,895	4,200			19,329,620
Due to others				387,337		387,337
Due to other funds				248,950		248,950
Capital lease obligations payable					\$348,817	348,817
General obligation debt payable					7,058,969	7,058,969
Accrued compensated absences payable	147,803				722,631	870,434
Estimated liability for landfill closure and postclosure care costs					4,040,470	4,040,470
Total Liabilities	20,985,487	228,712	14,955	2,147,172	12,170,887	35,547,213
Fund Balances:						
Reserved for endowments				1,734,458		1,734,458
Reserved for encumbrances		158,961	1,688			522,495
Reserved for employees' retirement				1,612,857		1,612,857
Unreserved:						
Designated	800,000	475,000		3,201,148		4,476,148
Undesignated	3,825,393	2,635,381	19,895	1,114,685		7,595,354
Total Fund Balances	4,987,239	3,269,342	21,583	7,663,148		15,941,312
Total Liabilities and Fund Balances	\$25,972,726	\$3,498,054	\$36,538	\$9,810,320	\$12,170,887	\$51,488,525

See notes to financial statements

EXHIBIT B

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental and Similar Trust Fund Types

For the Year Ended June 30, 1998

	<u>Governmental Fund Types</u>			<u>Fiduciary Fund Types</u>	<u>Totals Memorandum Only</u>
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Expendable Trust</u>	
Revenues:					
Taxes	\$6,849,121	\$222,381		\$28,308	\$7,099,810
Licenses and permits	3,166,956	275			3,167,231
Intergovernmental revenues	1,401,633	124,729			1,526,362
Charges for services	806,761	4,434,441			5,241,202
Fines & forfeits	21,593				21,593
Miscellaneous revenues	1,343,200	488,041	\$5,930	153,188	1,990,359
Total Revenues	<u>13,589,264</u>	<u>5,269,867</u>	<u>5,930</u>	<u>181,496</u>	<u>19,046,557</u>
Expenditures:					
Current:					
General government	1,690,125				1,690,125
Public safety	5,206,848	53,312			5,260,160
Highways and streets	1,837,723				1,837,723
Health and welfare	55,559				55,559
Sanitation		2,533,237			2,533,237
Culture and recreation	1,183,789	29,664			1,213,453
Capital outlay	1,443,967	447,409	158,372	452,027	2,501,775
Debt service:					
Principal of debt	800,794	556,147			1,356,941
Interest and fiscal charges	212,841	279,025			491,866
Total Expenditures	<u>12,431,646</u>	<u>3,898,794</u>	<u>158,372</u>	<u>452,027</u>	<u>16,940,839</u>
Excess of Revenues Over (Under) Expenditures	<u>1,157,618</u>	<u>1,371,073</u>	<u>(152,442)</u>	<u>(270,531)</u>	<u>2,105,718</u>
Other Financing Sources (Uses):					
Operating transfers in			44,555	688,770	733,325
Operating transfers out	(393,325)	(340,000)			(733,325)
Total Other Financing Sources (Uses)	<u>(393,325)</u>	<u>(340,000)</u>	<u>44,555</u>	<u>688,770</u>	
Excess of Revenues and Other Sources Over Expenditures and Other Uses	764,293	1,031,073	(107,887)	418,239	2,105,718
Fund Balances - July 1 - restated	4,200,023	2,238,269	152,393	2,782,909	9,373,594
Residual Equity Transfer	22,923		(22,923)		
Fund Balances - June 30	<u>\$4,987,239</u>	<u>\$3,269,342</u>	<u>\$21,583</u>	<u>\$3,201,148</u>	<u>\$11,479,312</u>

See notes to financial statements

EXHIBIT C

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
 Budget and Actual - General and Special Revenue Funds
 For the Year Ended June 30, 1998

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:									
Taxes	\$6,754,396	\$6,849,121	\$94,725	\$190,516	\$222,381	\$31,865	\$6,944,912	\$7,071,502	\$126,590
Licenses and permits	2,443,702	3,166,956	723,254	500	275	(225)	2,444,202	3,167,231	723,029
Intergovernmental revenues	1,493,560	1,401,633	(91,927)	124,729	124,729		1,618,289	1,526,362	(91,927)
Charges for service	692,520	806,761	114,241	3,898,181	4,434,441	536,260	4,590,701	5,241,202	650,501
Fines & forfeits	22,045	21,593	(452)				22,045	21,593	(452)
Miscellaneous revenues	1,126,331	1,347,788	221,457	595,957	488,041	(107,916)	1,722,288	1,835,829	113,541
Total Revenues	12,532,554	13,593,852	1,061,298	4,809,883	5,269,867	459,984	17,342,437	18,863,719	1,521,282
Expenditures:									
Current:									
General government	1,688,803	1,693,870	(5,067)				1,688,803	1,693,870	(5,067)
Public safety	5,439,054	5,217,265	221,789	50,974	53,312	(2,338)	5,490,028	5,270,577	219,451
Highways and streets	2,077,731	1,845,021	232,710				2,077,731	1,845,021	232,710
Health and welfare	74,177	55,559	18,618				74,177	55,559	18,618
Sanitation				2,695,086	2,533,611	161,475	2,695,086	2,533,611	161,475
Culture and recreation	1,218,950	1,188,940	30,010	46,165	29,664	16,501	1,265,115	1,218,604	46,511
Capital outlay	1,336,224	1,313,681	22,543	577,356	520,176	57,180	1,913,580	1,833,857	79,723
Debt service:									
Principal of debt	800,794	800,794		556,147	556,147		1,356,941	1,356,941	
Interest and fiscal charges	217,842	212,841	5,001	279,025	279,025		496,867	491,866	5,001
Total Expenditures	12,853,575	12,327,971	525,604	4,204,753	3,971,935	232,818	17,058,328	16,299,906	758,422
Excess of Revenues over (under) Expenditures	(321,021)	1,265,881	1,586,902	605,130	1,297,932	692,802	284,109	2,563,813	2,279,704
Other Financing Uses:									
Operating transfers out	(276,979)	(393,325)	(116,346)	(340,000)	(340,000)		(616,979)	(733,325)	(116,346)
Total Other Financing Uses	(276,979)	(393,325)	(116,346)	(340,000)	(340,000)		(616,979)	(733,325)	(116,346)
Excess of Revenues over (under) Expenditures and Other Uses	(598,000)	872,556	1,470,556	265,130	957,932	692,802	(332,870)	1,830,488	2,163,358
Fund Balances - July 1, 1997	3,729,914	3,729,914		2,152,449	2,152,449		5,882,363	5,882,363	
Residual equity transfer		22,923	22,923					22,923	22,923
Fund Balances - June 30, 1998	\$3,131,914	4,625,393	\$1,493,479	\$2,417,579	3,110,381	\$692,802	\$5,549,493	7,735,774	\$2,186,281
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end		361,846			158,961			520,807	
Fund Balances - June 30, 1998									
GAAP Basis		\$4,987,239			\$3,269,342			\$8,256,581	

See notes to financial statements

EXHIBIT D
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1998

	Non- Expendable Trust	Pension Trust	Totals Memorandum Only
Operating Revenues:			
Contributions		\$98,600	\$98,600
Investment income	\$598,799	4,649	603,448
	<u>598,799</u>	<u>103,249</u>	<u>702,048</u>
Operating Expenses	<u>48,245</u>	<u>243,663</u>	<u>291,908</u>
Operating Income	<u>550,554</u>	<u>(140,414)</u>	<u>410,140</u>
Non-Operating Income (Expense):			
Gain on investment transactions	9,237	316,271	325,508
Total Non-Operating Income	<u>9,237</u>	<u>316,271</u>	<u>325,508</u>
Net Income	559,791	175,857	735,648
Fund Balances - July 1	<u>2,289,352</u>	<u>1,437,000</u>	<u>3,726,352</u>
Fund Balances - June 30	<u>\$2,849,143</u>	<u>\$1,612,857</u>	<u>\$4,462,000</u>

EXHIBIT E
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows
All Non-Expendable and Pension Trust Funds
For the Year Ended June 30, 1998

	Non- Expendable Trust	Pension Trust	Totals Memorandum Only
Cash Flows from Operating Activities:			
Cash received from trust investments		\$4,649	\$4,649
Cash paid in accordance with trust agreements	<u>(\$60,195)</u>	<u>(14,448)</u>	<u>(74,643)</u>
Net Cash Provided (Used) by Operating Activities	<u>(60,195)</u>	<u>(9,799)</u>	<u>(69,994)</u>
Cash Flows from Investing Activities:			
Interest on trust investments	87,503		87,503
Net (increase) decrease in investment securities	<u>(36,067)</u>	<u>(85,610)</u>	<u>(121,677)</u>
Gain on investment transactions	<u>9,237</u>	<u>16,104</u>	<u>25,341</u>
Net Cash (Used) by Investing Activities	<u>60,673</u>	<u>(69,506)</u>	<u>(8,833)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	478	(79,305)	(78,827)
Cash and Cash Equivalents, July 1	<u>37,289</u>	<u>141,584</u>	<u>178,873</u>
Cash and Cash Equivalents, June 30	<u>\$37,767</u>	<u>\$62,279</u>	<u>\$100,046</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities			
Net Operating Income	\$550,554	(\$140,414)	\$410,140
Less investment income	<u>(598,799)</u>		<u>(598,799)</u>
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:			
Change in assets and liabilities:			
(Increase) decrease in due from other funds		1,412	1,412
Increase (decrease) in due to other funds	<u>(11,950)</u>	<u>129,203</u>	<u>117,253</u>
Net Cash Provided(Used)	<u>(\$60,195)</u>	<u>(\$9,799)</u>	<u>(\$69,994)</u>
Supplemental schedule of non-cash investing activities			
Net increase in fair value of investments	<u>\$511,296</u>	<u>\$300,167</u>	<u>\$811,463</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
June 30, 1998

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility, including the Town Trustees of Trust Funds and the Trustees of the Merrimack Public Library. The Town has no organizational units which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

Sewer Operating Fund
Library Fine Fund
Fire Protection Area Fund
DARE Fund

Solid Waste Disposal Fund
Naticook Day Camp Fund
Cable Television Fund
Heritage Trail Fund

TOWN OF MERRIMACK, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the following construction projects in its Capital Projects Funds

Road Pavement Management Fund

Police Station Fund

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The School Agency Fund consists of capital reserve funds of the School District which are held by the Town as required by State law. Other agency funds account for deferred compensation plan assets and the C.O.P.S. grant

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term debt obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town, therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available.

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or cash flows in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget and the adopted budget as they are presented for reporting purposes.

Total Appropriations Voted at		
April 8, 1997 Town Meeting		\$ 16,810,015
Supplemental Appropriations RSA 31:95b		869,980
Less nonmonetary items		<u>(4,688)</u>
General Fund	\$ 13,130,554	
Special Revenue Funds	<u>4,544,753</u>	
Total		<u>\$ 17,675,307</u>

State law requires balanced budgets but permits the use of beginning budgetary basis fund balance to reduce the property tax rate. For the year ended June 30, 1998, the Town applied \$598,000 of its unreserved/undesignated fund balance to reduce taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	General Fund	Special Revenue Funds
General government	\$ 7,444	
Public safety	11,541	
Highway and streets	16,329	
Sanitation		\$ 61,661
Culture and recreation	14,337	
Capital outlay	<u>312,195</u>	<u>97,300</u>
	<u>\$ 361,846</u>	<u>\$ 158,961</u>

Assets, Liabilities and Fund Equity

Investments – Monetary investments are stated at market value in all funds. The investment in land in the non-expendable trust funds is stated at cost. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during the current fiscal year and prior years and uncollected at June 30, 1998 are recorded as receivables net of reserves for estimated uncollectibles of \$8,933.

Inventory - The Town accounts for fuel and equipment repair parts under the consumption method on a first-in, first-out basis. Inventories are recorded at cost.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$18,268,573 due July 1, 1998, which is the first installment of 1998-1999 taxes. The Town has also deferred taxes of \$577,072 which were levied and not received within the sixty day recognition period. Other deferred revenue consists of receivables which will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,148,689,607 as of April 1, 1997) and are due in two installments on July 1 and December 1. Taxes paid after the due dates accrue interest at 12% per annum.

The Town collects taxes for the Merrimack School District and Hillsborough County, independent governmental units, which are remitted to them as required by law. Taxes appropriated during the year were \$25,853,467 and \$2,555,011 for the Merrimack School District and Hillsborough County, respectively. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1998

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The total estimated value of accumulated compensated absences at June 30, 1998 is \$870,434. The current portion of \$147,803 has been recognized in the general fund and the long-term portion of \$722,631 has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Compliance with Finance Related Legal Provisions - The Town has no material violations of finance related legal provisions.

NOTE 3--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the year ended June 30, 1998, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the Compensation Funds of New Hampshire. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with generally accepted accounting principles.

The Trust agreements permit the Trusts to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Generally accepted accounting principles require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claims expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at June 30, 1998.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention Fund from which is paid up to \$500,000 for each and every covered property, crime and/or liability loss.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

New Hampshire Worker's Compensation Fund

The Compensation Fund was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$1,000,000. The program includes a Loss Fund from which is paid up to \$375,000 for each and every covered claim.

NOTE 4--CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types which under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire state law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

At year end, the carrying amount of all the Town's cash deposits was \$4,288,268 and the bank balance was \$3,810,360 all of which was insured or collateralized with securities held by an agent in the Town's name.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

June 30, 1998

	Category			Carrying Amount
	1	2	3	
Certificates of Deposit	\$ 53,635			\$ 53,635
Government Securities	1,564,220			1,564,220
Corporate Bonds		\$ 785,601		785,601
Corporate Stocks		3,137,805		3,137,805
Repurchase agreements	14,846,841			14,846,841
	<u>\$ 16,464,696</u>	<u>\$ 3,923,406</u>	<u></u>	<u>20,388,102</u>
Land				1,575
Mutual funds				203,759
ICMA deferred compensation plan				1,510,885
Investments in New Hampshire Public Deposit Investment Pool (NHPDIP)				<u>6,577,182</u>
Total Investments				28,681,503
Book value of cash and deposits				<u>4,288,268</u>
Total Cash and Investments				<u>\$ 32,969,771</u>

Investments in mutual funds, NHPDIP and ICMA are not investment securities and, as such, are not categorized by risk.

NOTE 5--EMPLOYEE BENEFIT PLANS***Defined Benefit Pension Plan***

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21 (70 participants for the year ending June 30, 1998). The Town makes actuarially determined annual contributions to the pension plan equal to amounts allowed by the Internal Revenue Code (\$98,600 for the year ended June 30, 1998). Significant actuarial assumptions are described below. Covered wages under the plan were \$1,112,825 or 15% of total wages paid to all employees of \$7,486,861. Pension costs include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the market value of investments as of the date of the balance sheet. (See Note 4 for investment composition). There are no investments with parties related to the pension plan. Benefits and refunds are recognized when due and payable. The Town includes pension administrative costs in its annual operating budget.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

The annual required contribution for the year ending June 30, 1998, of \$86,406 was determined as part of the July 1, 1997, actuarial valuation using the aggregate actuarial cost method, which does not identify or separately amortize unfunded actuarial liabilities. Because of the Town's contribution policy described above there is no net pension obligation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed, 2.5% level increase in salary scale, and a rate of 7.34% on pre and post retirement current liabilities. No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the plan have occurred for the last six years.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

Plan Description

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety employees are required to contribute 9.3% of their covered salary and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for the covered payroll of police officers and fire employees were 3.39% and 5.40%, respectively. The Town contributes 65% of the employer cost for police officers and fire employees and the State contributes the remaining 35% of the employer cost. Amounts contributed by the State are immaterial to these financial statements.

Under State law (RSA-100:16), plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending June 30, 1998, 1997, and 1996 were \$163,683, \$119,017, and \$113,007, respectively, equal to the required contributions for each year.

Deferred Compensation Plan

All Town employees are eligible to participate in a separate deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan permits them to defer a portion of their salary which is not available to them until termination, retirement, death or unforeseen emergency. All amounts of compensation deferred under the plan and income attributable to those amounts remain property of the Town until made available to the covered employees. Participants rights are equal to

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

those of general creditors of the Town. Plan assets are accounted for in the Deferred Compensation Agency Fund.

NOTE 6--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 1998 were as follows:

<u>Type</u>	<u>Balance</u> <u>7/1/97</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>6/30/98</u>
Debt	\$ 8,257,405		\$ 1,198,436	\$ 7,058,969
Capital Leases	507,321		158,504	348,817
Total	<u>\$ 8,764,726</u>	<u>\$ -</u>	<u>\$ 1,356,940</u>	<u>\$ 7,407,786</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 1998 is comprised of the following individual issues:

\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	\$ 330,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	980,068
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$145,000 through August 15, 2001; interest at 6.5%	580,000
\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	550,000
\$600,000 1995 Police Station Bonds due in annual installments of \$120,000 through August 15, 2000; interest at 5.25%	360,000
\$4,725,549 Organic Waste Composting Facility Bonds due in annual payments of \$367,449, including interest at 4.632%, through April 1, 2003	4,258,901
	<u>\$ 7,058,969</u>

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Following are individual capital leases at June 30, 1998:

Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	<u>\$ 348,817</u>
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TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 1998 including interest of \$2,681,343 are as follows:

Year Ending <u>June 30,</u>	<u>Debt</u>	Capital <u>Leases</u>	<u>Total</u>
1999	\$ 1,149,539	\$ 135,524	\$ 1,285,063
2000	1,119,625	135,524	1,255,149
2001	1,089,599	135,525	1,225,124
2002	836,932		836,932
2003	681,388		681,388
2004-2008	2,233,330		2,233,330
2009-2013	1,837,245		1,837,245
2014-2015	734,898		734,898
	<u>\$ 9,682,556</u>	<u>\$ 406,573</u>	<u>\$ 10,089,129</u>

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 1998 the Town had an available debt margin of \$19,629,167 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 7--INTERFUND BALANCES

Interfund receivables/payables at June 30, 1998 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 150,393	
Special Revenue Funds:		
Sewer Operating Fund	98,557	
Trust and Agency Funds:		
Capital Reserve Funds		\$ 109,747
COPS Grant Agency Fund		10,000
Pension Trust Fund		129,203
Total	<u>\$ 248,950</u>	<u>\$ 248,950</u>

NOTE 8--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 1998 were as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

June 30, 1998

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$ 591,226	\$ 463,387	\$ 1,054,613
Fund B	62,773	33,931	96,704
Fund C	728,916	218,404	947,320
Fund D	326,543	398,963	725,506
Library	25,000		25,000
	<u>\$ 1,734,458</u>	<u>\$ 1,114,685</u>	<u>\$ 2,849,143</u>

NOTE 9--UNRESERVED DESIGNATED FUND BALANCES*General Fund*

Article 9 of the March 10, 1998 designated \$800,000 of June 30, 1998 fund balance for the Landfill Capital Reserve Fund.

Special Revenue Funds

\$475,000 in the Sewer Special Revenue Fund is a designation from fund balance for Wastewater Treatment Plant Improvements in accordance with Article 10 of the March 10, 1998 Town meeting.

At June 30, 1998, the designated fund balance of the Expendable Trust Funds consists of the following:

Capital Reserve Funds:	
Landfill	\$ 764,571
Highway Equipment	680,898
Fire Equipment	165,847
Ambulance	90,560
Waste Water Treatment Facility	867,137
Property Reappraisal	4,795
Land Bank	40,921
Sewer Line Extension	252,998
Sidewalks and Bike Paths	68,584
Bridge Replacement	81,872
Library Construction	42,240
Library Roof	3,451
Drainage Improvements	25,046
Communication Equipment	41,076
Total Capital Reserve Funds	3,129,996
Conservation Trust	56,489
Insurance Trust Funds	13,536
Library Expendable Trust	1,127
Total Expendable Trust Funds	<u>\$ 3,201,148</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1998

NOTE 10—RESTATEMENT OF FUND BALANCE

Reclassification of July 1, 1997 Fund Balance

During the year, the Library Trustees notified the Town that the Beulah Trust, previously reported as a non-expendable trust fund, should be accounted for as an expendable trust fund. The fund balance of \$1,080 was reclassified from the Non-expendable Trust Funds to the Expendable Trust Funds.

Change in Accounting Principle

Effective July 1, 1997, the Town retroactively changed its method of accounting for investments to conform with a recent pronouncement of the Governmental Accounting Standards Board (Statement No. 31). In accordance with Statement No. 31, investments are recorded at market value. Previously, investments were recorded at cost. The fund balance of the Capital Reserve Funds and Non-expendable Trust Funds has been restated to reflect this change as follows:

	<u>Expendable Trust Funds</u>	<u>Non- expendable Trust Funds</u>
Fund Balance, July 1, 1997 (as previously reported)	\$ 2,766,074	\$ 1,186,273
Amount of restatement due to unrealized gain (loss) on investments	<u>15,755</u>	<u>1,104,159</u>
Fund Balance, July 1, 1997 - as restated	2,781,829	2,290,432
Reclassification of fund balance	<u>1,080</u>	<u>(1,080)</u>
	<u><u>\$ 2,782,909</u></u>	<u><u>\$ 2,289,352</u></u>

NOTE 11--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 1998, the performance bonds are comprised of the following:

Letters of credit	\$ 394,327
Surety bonds	<u>1,457,054</u>
	<u><u>\$ 1,851,381</u></u>

NOTE 12--COMMITMENTS AND CONTINGENCIES

Litigation

Town officials estimate that any potential claims against the Town which are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

June 30, 1998

NOTE 13--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1997 assessed property valuation of \$1,148,689,607:

<u>Taxpayer</u>	<u>1997 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Anheuser-Busch, Inc.	\$48,938,600	4.26%
FMR NH Realty Limited Partnership	27,829,300	2.42%
FMR Merrimack Realty Trust	23,500,172	2.05%
Nashua Corporation	15,094,500	1.31%
Lockheed Sanders, Inc.	14,707,800	1.28%

NOTE 14--LANDFILL CLOSURE AND POSTCLOSURE CARE COSTS

State and federal laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. An estimated liability has been recorded in the long-term account group based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. These landfill closure and postclosure care costs are based on the amount of the landfill used. The estimated liability for landfill closure and postclosure care costs has a balance of \$4,040,470 as of June 30, 1998, which is based on 98.5% usage of the landfill. The estimated total cost of landfill closure and postclosure care of \$4,102,000 is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 1998. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations.

The Town has established a landfill capital reserve to partially finance the closure and postclosure costs. At June 30, 1998, the balance in the landfill capital reserve is \$764,571. The remaining closure and postclosure care costs are expected to be financed through the issuance of debt.

Vachon, Clukay & Co., PC

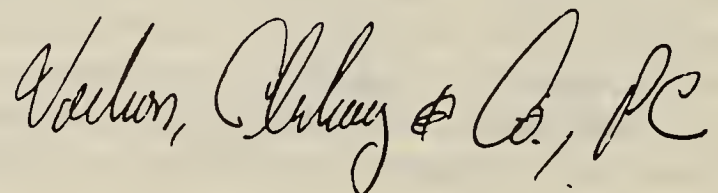
Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 20 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.



September 1, 1998

TOWN OF MERRIMACK, NEW HAMPSHIRE**Defined Benefit Pension Plan****Required Supplementary Information****Schedule of Funding Progress**

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability</u>	<u>Excess of Assets (over) under Actuarial Accrued Liability</u>		<u>Annual Covered Payroll</u>	<u>Excess (deficiency) as a Percentage of Covered Payroll</u>
			<u>Funded Ratio</u>			
July 1, 1992	\$821,686	\$682,223	(\$139,463)	120.44%	\$1,911,778	7.29%
July 1, 1993	908,684	956,630	47,946	94.99%	1,891,823	(2.53)%
July 1, 1994	1,055,122	762,093	(293,029)	138.45%	1,808,288	16.20%
July 1, 1995	1,174,303	1,266,270	91,967	92.74%	2,006,878	(4.58)%
July 1, 1996	1,437,000	1,377,207	(59,793)	104.34%	1,906,228	3.14%
July 1, 1997	1,612,857	1,379,317	(233,540)	116.93%	1,112,825	20.99%

Employer Contributions

<u>Year ended June 30</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1993	97,746	117%
1994	91,093	119%
1995	104,399	104%
1996	88,284	145%
1997	111,435	116%
1998	86,406	114%

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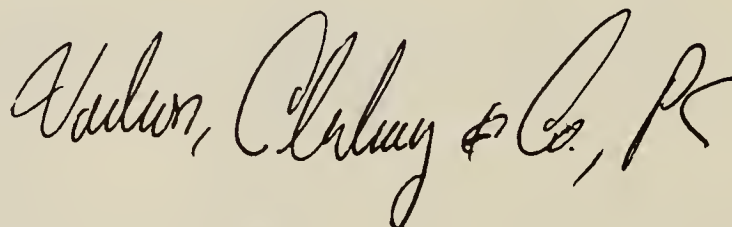
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INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 1998 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.



September 1, 1998

SCHEDULE 1

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Special Revenue Funds

June 30, 1998

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
Cash		\$19,704							\$19,704
Equity in pooled cash and investments	\$1,854,997		\$34,390	\$418,588	\$12,506	\$49,781	\$2,873	\$607	2,373,742
Investments		27,508							27,508
Accounts receivable	937,790		2,377	38,376					978,543
Due from other funds	98,557								98,557
Total Assets	<u>\$2,891,344</u>	<u>\$47,212</u>	<u>\$36,767</u>	<u>\$456,964</u>	<u>\$12,506</u>	<u>\$49,781</u>	<u>\$2,873</u>	<u>\$607</u>	<u>\$3,498,054</u>

LIABILITIES AND FUND BALANCES

Liabilities:									
Accounts payable	\$110,918		\$3,536	\$7,429		\$2,706			\$124,589
Retainage payable	14,228								14,228
Deferred revenue	58,335		21,950	9,610					89,895
Total Liabilities	<u>183,481</u>		<u>25,486</u>	<u>17,039</u>		<u>2,706</u>			<u>228,712</u>
Fund Balances:									
Reserved for encumbrances	145,245			13,716					158,961
Unreserved:									
Designated	475,000								475,000
Undesignated	2,087,618	\$47,212	11,281	426,209	\$12,506	47,075	\$2,873	\$607	2,635,381
Total Fund Balances	<u>2,707,863</u>	<u>47,212</u>	<u>11,281</u>	<u>439,925</u>	<u>12,506</u>	<u>47,075</u>	<u>2,873</u>	<u>607</u>	<u>3,269,342</u>
Total Liabilities and Fund Balances	<u>\$2,891,344</u>	<u>\$47,212</u>	<u>\$36,767</u>	<u>\$456,964</u>	<u>\$12,506</u>	<u>\$49,781</u>	<u>\$2,873</u>	<u>\$607</u>	<u>\$3,498,054</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
All Special Revenue Funds

For the Year Ended June 30, 1998

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Heritage Trail Fund	Combining Totals
Revenues:									
Taxes				\$190,516		\$31,865			\$222,381
Licenses and permits	\$275								275
Intergovernmental revenues	124,729								124,729
Charges for service	3,843,476	\$24,454	\$43,840	522,671					4,434,441
Miscellaneous revenues	448,193	4,327	1,589	21,727	\$600	1,255	\$10,346	\$4	488,041
Total Revenues	<u>4,416,673</u>	<u>28,781</u>	<u>45,429</u>	<u>734,914</u>	<u>600</u>	<u>33,120</u>	<u>10,346</u>	<u>4</u>	<u>5,269,867</u>
Expenditures:									
Current:									
Public safety			42,428				10,884		53,312
Sanitation	2,170,078			363,159					2,533,237
Culture and recreation		17,618				12,046			29,664
Capital outlay	435,040	2,624				9,745			447,409
Debt service:									
Principal of debt	496,998			59,149					556,147
Interest and fiscal charges	274,107			4,918					279,025
Total Expenditures	<u>3,376,223</u>	<u>20,242</u>	<u>42,428</u>	<u>427,226</u>		<u>21,791</u>	<u>10,884</u>		<u>3,898,794</u>
Excess of Revenues Over (Under) Expenditures	<u>1,040,450</u>	<u>8,539</u>	<u>3,001</u>	<u>307,688</u>	<u>600</u>	<u>11,329</u>	<u>(538)</u>	<u>4</u>	<u>1,371,073</u>
Other Financing Sources (Uses):									
Operating transfers out	(160,000)			(180,000)					(340,000)
Total Other Financing Sources (Uses)	<u>(160,000)</u>			<u>(180,000)</u>					<u>(340,000)</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>880,450</u>	<u>8,539</u>	<u>3,001</u>	<u>127,688</u>	<u>600</u>	<u>11,329</u>	<u>(538)</u>	<u>4</u>	<u>1,031,073</u>
Fund Balances - July 1	<u>1,827,413</u>	<u>38,673</u>	<u>8,280</u>	<u>312,237</u>	<u>11,906</u>	<u>35,746</u>	<u>3,411</u>	<u>603</u>	<u>2,238,269</u>
Fund Balances - June 30	<u>\$2,707,863</u>	<u>\$47,212</u>	<u>\$11,281</u>	<u>\$439,925</u>	<u>\$12,506</u>	<u>\$47,075</u>	<u>\$2,873</u>	<u>\$607</u>	<u>\$3,269,342</u>

SCHEDULE 3

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Capital Projects Funds

June 30, 1998

	Road Pavement Management Fund	Police Station Fund	Combining Totals
ASSETS			
Equity in pooled cash and investments	\$31,538	\$800	\$32,338
Accounts receivable	4,200		4,200
Total Assets	<u>\$35,738</u>	<u>\$800</u>	<u>\$36,538</u>
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$5,475	\$800	\$6,275
Accrued expenses	4,480		4,480
Deferred revenue	4,200		4,200
Total Liabilities	<u>14,155</u>	<u>800</u>	<u>14,955</u>
Fund Balances:			
Reserved for encumbrances	1,688		1,688
Unreserved:			
Undesignated	19,895		19,895
Total Fund Balances	<u>21,583</u>	<u>-</u>	<u>21,583</u>
Total Liabilities and Fund Balances	<u>\$35,738</u>	<u>\$800</u>	<u>\$36,538</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Capital Projects Funds

For the Year Ended June 30, 1998

	Road Pavement Management <u>Fund</u>	Police Station <u>Fund</u>	Combining <u>Totals</u>
Revenues:			
Miscellaneous revenues	\$3,855	\$2,075	\$5,930
Total Revenues	<u>3,855</u>	<u>2,075</u>	<u>5,930</u>
Expenditures:			
Capital outlay	65,665	92,707	158,372
Total Expenditures	<u>65,665</u>	<u>92,707</u>	<u>158,372</u>
Excess of Revenues Over (Under) Expenditures	<u>(61,810)</u>	<u>(90,632)</u>	<u>(152,442)</u>
Other Financing Sources (Uses):			
Operating transfers in		44,555	44,555
Total Other Financing Sources (Uses)		<u>44,555</u>	<u>44,555</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(61,810)	(46,077)	(107,887)
Fund Balances - July 1	83,393	69,000	152,393
Residual Equity Transfer		(22,923)	(22,923)
Fund Balances - June 30	<u>\$21,583</u>	<u>\$</u>	<u>\$21,583</u>

SCHEDULE 5

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

June 30, 1998

	Expendable <u>Trust Funds</u>	Non- Expendable <u>Trust Funds</u>	Pension <u>Trust Fund</u>	Cops Grant <u>Agency Fund</u>	School <u>Agency Fund</u>	Deferred Compensation <u>Agency Fund</u>	Combining <u>Totals</u>
ASSETS							
Cash and equivalents	\$19,168	\$37,767	\$62,279				\$119,214
Equity in pooled cash and investments	56,488						56,488
Investments	3,235,239	2,811,376	1,679,781		\$387,337	\$1,510,885	9,624,618
Due from other governments				\$10,000			10,000
Total Assets	<u>\$3,310,895</u>	<u>\$2,849,143</u>	<u>\$1,742,060</u>	<u>\$10,000</u>	<u>\$387,337</u>	<u>\$1,510,885</u>	<u>\$9,810,320</u>
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accrued liabilities						\$1,510,885	1,510,885
Due to others					\$387,337		387,337
Due to other funds	<u>\$109,747</u>		<u>\$129,203</u>	<u>\$10,000</u>			<u>248,950</u>
Total Liabilities	<u>109,747</u>		<u>129,203</u>	<u>10,000</u>	<u>387,337</u>	<u>1,510,885</u>	<u>2,147,172</u>
Fund Balances:							
Reserved for endowments		\$1,734,458					1,734,458
Reserved for employees' retirement			1,612,857				1,612,857
Unreserved:							
Designated	3,201,148						3,201,148
Undesignated		1,114,685					1,114,685
Total Fund Balances	<u>3,201,148</u>	<u>2,849,143</u>	<u>1,612,857</u>				<u>7,663,148</u>
Total Liabilities and Fund Balances	<u>\$3,310,895</u>	<u>\$2,849,143</u>	<u>\$1,742,060</u>	<u>\$10,000</u>	<u>\$387,337</u>	<u>\$1,510,885</u>	<u>\$9,810,320</u>

SCHEDULE 6

TOWN OF MERRIMACK, NEW HAMPSHIRE

Project-Length Schedule of Construction Projects

All Capital Projects Funds

Beginning of Projects to June 30, 1998

	Road Pavement Management <u>Fund</u>	Police Station <u>Fund</u>
Revenues and Other Financial Sources:		
Private grants		\$17,743
Proceeds of general obligation bond issues	\$7,760,000	600,000
Interest income	1,114,152	22,924
Transfers in	75,200	111,555
Miscellaneous	5,500	
Total Revenues and Other Financial Sources	<u>8,954,852</u>	<u>752,222</u>
Expenditures:		
Engineering and construction	8,465,152	721,750
Bond issue costs	41,476	7,549
Bond/bond anticipation note interest	426,641	
Total Expenditures	<u>8,933,269</u>	<u>729,299</u>
Residual Equity Transfer		(22,923)
Fund Balance	<u>\$21,583</u>	<u>\$0</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1998, and have issued our report thereon dated September 1, 1998.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Merrimack, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1998, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level

the risk that errors and irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

However, we noted certain matters involving the internal control structure and its operations that we have reported to the management of the Town of Merrimack, New Hampshire in a separate letter dated September 1, 1998.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Adrian, Chubay & Co., PC

September 1, 1998

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

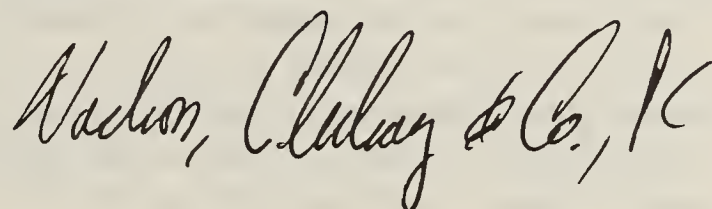
September 1, 1998

Town Manager and Finance Director
Town of Merrimack, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1998, we considered the Town of Merrimack, New Hampshire's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town of Merrimack, New Hampshire's internal control structure in our report dated September 1, 1998. This letter does not affect that report or our report on the general purpose financial statements dated September 1, 1998.

Sincerely,

A handwritten signature in cursive script that reads "Vachon, Clukay & Co., PC". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

ACCOUNTING PROCEDURES AND POLICIES MANUAL*Observation:*

As noted in prior years, the Town has not adopted a formal accounting procedures and policies manual.

Implication:

A procedures and policies manual reduces the risk that a breakdown in the daily operations will occur should there be failure in the internal control system. The manual will strengthen the internal controls of the Town by providing the necessary information for the uninterrupted operations of the Town.

Recommendation:

We again recommend that the Town adopt a written manual for accounting procedures and policies to prevent a breakdown in daily operations.

Town's Response:

It is recognized that a manual of accounting policies and procedures is important to internal accounting controls. Such a manual will be developed in the near future.

GENERAL FIXED ASSET REPORTING*Observation:*

We previously reported that the Town does not maintain its investment in general fixed assets.

Implication:

The controls over fixed assets may be weakened due to the lack of accounting records. The financial statements do not conform to generally accepted accounting principles which require that the Town record general fixed assets in the General Fixed Asset Account Group. Proposed changes by the Governmental Accounting Standards Board may potentially require fixed assets, including infrastructure, to be reported on the Town's balance sheet.

Recommendation:

We recommend that the Town complete its inventory of fixed assets so they may be included in the general purpose financial statements. The Town may consider establishing a policy with regard to the capitalization and deletion of fixed assets so the records may be maintained throughout the year.

Town's Response:

Fixed asset accounting for the Sewer Fund was completed several years ago, and progress has been made recently in inventorying other fixed assets of the Town. It is expected that a computerized, fixed assets accounting system will be in place by June 30, 1999.

1998 Annual Report of the
Finance Department
Submitted by Robert T. Levan, CPA
Finance Administrator

The responsibilities of the Finance department include the following.

- The recording and reporting of all financial transactions of the Town and the preparation of various management and compliance reports.
- The administration of a complex payroll accounting system (approximately 12,000 payroll checks per year and 400 employees) and the maintenance of employee vacation and sick leave accrual records.
- The pre-audit of all purchase orders and vendor invoices, the recording of these documents, the processing of related accounts payable checks, and the reporting of the expenditures reflected thereby (approximately 2,000 purchase orders, 11,000 invoices, and 6,000 accounts payable checks per year).
- Recording cash receipts reported by the Town Clerk/Tax Collector; depositing and recording cash receipts from other departments; and reconciling cash accounts to monthly bank statements and to the Treasurer's records.
- Processing departmental allocations of group insurance, FICA tax, workers compensation, retirement, fuel, and vehicle repair costs.
- Advising the Board of Selectmen in the adoption of investment policies and assisting the Treasurer in investing Town funds in accordance with those policies.
- The preparation of the Town's annual budget and associated compliance reports and participation in all budget-related meetings.
- Coordinating the preparation of the annual capital improvements program on behalf of the Planning Board.
- Participation in the negotiation of collective bargaining agreements.
- The competitive bidding of all purchases of equipment costing \$1,000 or more.
- Coordinating the sale of tax-deeded properties and the auction of surplus Town equipment and vehicles and unclaimed equipment received by the Police Department.
- The billing and collection of ambulance fees.

- The competitive bidding of the Town's group health, dental, life, and disability insurance coverage; coordinating the related employee enrollment and re-enrollment processes; auditing all related billings; and the processing of life and disability insurance claims.
- The competitive bidding of the Town's workers compensation, unemployment compensation, property, and liability insurance coverage; processing all related claims; and ensuring that the Town's property and liability insurance coverage is adequate.
- The general administration of the Town's defined benefit pension plan, including the investment of plan assets and the processing of benefits; and the processing of employee enrollments in ICMA 401(a) and 457 retirement plans and contributions relating thereto.
- The administration of a fixed asset accounting system.
- Coordinating the issuance of bonds and other debt obligations.
- Assisting the Town Manager, the Board of Selectmen, and other departments and committees in various finance-related matters.

Finance Department employees

Finance Administrator - Robert T. Levan, CPA
 Accountant – Brenda S. DuLong
 Account Clerk II – Sandra N. Degnan
 Account Clerk I – Connie R. Holbert

LONG-TERM DEBT PRINCIPLE AND INTEREST PAYMENT SCHEDULES

\$1,460,000 1991 Road Improvement Bonds 6.5% Interest

Year	Interest August 15	Principal August 15	Interest February 15	Total
1998-1999	18,850.00	145,000.00	14,137.50	177,987.50
1999-2000	14,137.50	145,000.00	9,425.00	168,562.50
2000-2001	9,425.00	145,000.00	4,712.50	159,137.50
2001-2002	<u>4,712.50</u>	<u>145,000.00</u>	<u>0.00</u>	<u>149,712.50</u>
	47,125.00	580,000.00	28,275.00	655,400.00

\$1,100,000 1992 Road Improvement Bonds 5.0% - 5.4% Interest

Year	Interest January 15	Principal January 15	Interest July 15	Total
1998-1999	14,355.00	110,000.00	14,355.00	138,710.00
1999-2000	11,550.00	110,000.00	11,550.00	133,100.00
2000-2001	8,745.00	110,000.00	8,745.00	127,490.00
2001-2002	5,885.00	110,000.00	5,885.00	121,770.00
2002-2003	<u>2,970.00</u>	<u>110,000.00</u>	<u>2,970.00</u>	<u>115,940.00</u>
	43,505.00	550,000.00	43,505.00	637,010.00

\$600,000 1995 Police Station Bonds 5.25% Interest

Year	Interest August 15	Principal August 15	Interest February 15	Total
1998-1999	9,450.00	120,000.00	6,300.00	135,750.00
1999-2000	6,300.00	120,000.00	3,150.00	129,450.00
2000-2001	<u>3,150.00</u>	<u>120,000.00</u>	<u>0.00</u>	<u>123,150.00</u>
	18,900.00	360,000.00	9,450.00	388,350.00

LONG-TERM DEBT PRINCIPLE AND INTEREST PAYMENT SCHEDULES

\$2,250,000 1980 Sewer Line Extension Bonds

7.12% Interest - State Guaranteed

Year	Interest July 1	Principal July 1	Interest January 1	Total
1998-1999	12,952.50	110,000.00	8,690.00	131,642.50
1999-2000	8,690.00	110,000.00	4,372.50	123,062.50
2000-2001	<u>4,372.50</u>	<u>110,000.00</u>	<u>0.00</u>	<u>114,372.50</u>
	26,015.00	330,000.00	13,062.50	369,077.50

\$1,550,000 1989 Camp Naticook Bonds

9.5% Interest

Year	Interest July 2	Principal January 2	Interest January 2	Total
1998-1999	46,553.00	104,894.00	46,553.00	198,000.00
1999-2000	41,571.00	114,858.00	41,571.00	198,000.00
2000-2001	36,115.00	125,770.00	36,115.00	198,000.00
2001-2002	30,141.00	137,718.00	30,141.00	198,000.00
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	<u>8,593.00</u>	<u>180,896.00</u>	<u>8,593.00</u>	<u>198,082.00</u>
	203,008.00	980,066.00	203,008.00	1,386,082.00

\$906,500 1991 Aeration System Lease/Purchase Agreement

8.0699% Interest

Year	Principal March 15	Interest March 15	Total
1998-1999	107,373.60	28,150.86	135,524.46
1999-2000	116,039.07	19,485.39	135,524.46
2000-2001	<u>125,403.90</u>	<u>10,120.56</u>	<u>135,524.46</u>
	348,816.57	57,756.81	406,573.38

LONG-TERM DEBT PRINCIPLE AND INTEREST PAYMENT SCHEDULES

\$4,725,549.33 1996 Organic Waste Composting Facility Bond

4.632% Interest

Year	Principal April 1	Interest April 1	Total
1998-1999	170,176.74	197,272.32	367,449.06
1999-2000	178,059.32	189,389.74	367,449.06
2000-2001	186,307.03	181,142.03	367,449.06
2001-2002	194,936.77	172,512.29	367,449.06
2002-2003	203,966.24	163,482.82	367,449.06
2003-2004	213,413.96	154,035.10	367,449.06
2004-2005	223,299.30	144,149.76	367,449.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
	4,258,901.61	1,987,732.28	6,246,633.89

TOTAL DEBT SERVICE

Year	Principal	Interest	Total
1998-1999	867,444.34	417,619.18	1,285,063.52
1999-2000	893,956.39	361,192.13	1,255,148.52
2000-2001	922,480.93	302,642.59	1,225,123.52
2001-2002	587,654.77	249,276.79	836,931.56
2002-2003	464,768.24	216,620.82	681,389.06
2003-2004	378,541.96	186,907.10	565,449.06
2004-2005	404,195.30	161,335.76	565,531.06
2005-2006	233,642.52	133,806.54	367,449.06
2006-2007	244,464.84	122,984.22	367,449.06
2007-2008	255,788.45	111,660.61	367,449.06
2008-2009	267,636.57	99,812.49	367,449.06
2009-2010	280,033.50	87,415.56	367,449.06
2010-2011	293,004.65	74,444.41	367,449.06
2011-2012	306,576.63	60,872.43	367,449.06
2012-2013	320,777.26	46,671.80	367,449.06
2013-2014	335,635.66	31,813.40	367,449.06
2014-2015	<u>351,182.17</u>	<u>16,266.76</u>	<u>367,448.93</u>
Total	7,407,784.18	2,681,342.59	10,089,126.77

EXPENDABLE TRUST FUNDS

JUNE 30, 1998

Landfill Capital Reserve Fund

Balance - 07/01/97	556,700.13
Expenditures:	
Winter dump closure plan	(9,473.47)
Transfer from Solid Waste Disposal Fund	180,000.00
Investment income	37,344.75
Balance - 06/30/98	764,571.41

Fire Equipment Capital Reserve Fund

Balance - 07/01/97	122,931.36
Expenditures:	
Refurbishment of aerial ladder truck	(21,978.00)
Transfer from General Fund	57,000.00
Investment income	7,893.19
Balance - 06/30/98	165,846.55

Ambulance Capital Reserve Fund

Balance - 07/01/97	73,414.55
Transfer from General Fund	12,000.00
Investment income	5,144.97
Balance - 06/30/98	90,559.52

Highway Equipment Capital Reserve Fund

Balance - 07/01/97	592,696.70
Transfer from General Fund	55,000.00
Investment income	33,200.83
Balance - 06/30/98	680,897.53

Property Revaluation Capital Reserve Fund

Balance - 07/01/97	37,913.26
Expenditures:	
Property revaluation software	(17,168.00)
Computer hardware	(17,949.13)
Investment income	1,999.12
Balance - 06/30/98	4,795.25

Wastewater Treatment Facility Capital Reserve Fund

Balance - 07/01/97	1,012,028.35
Expenditures:	
Headworks building roof	(36,496.97)
Loader	(60,000.00)
Septage receiving facility	(36,050.00)
Electrical switchgear project	(2,914.06)
Continental Boulevard interceptor project	(231,017.72)
Transfer from Sewer Fund	160,000.00
Investment income	61,587.72
Balance - 06/30/98	867,137.32

EXPENDABLE TRUST FUNDS
JUNE 30, 1998

Land Bank Capital Reserve Fund

Balance - 07/01/97	38,736.81
Transfer from General Fund	100.00
Investment income	2,083.64
Balance - 06/30/98	40,920.45

Bridge Replacement Capital Reserve Fund

Balance - 07/01/97	63,224.71
Expenditures:	
West Thornton Road bridge	(4,544.49)
Tinker Road bridge	(246.52)
Transfer from General Fund	20,000.00
Investment income	3,437.95
Balance - 06/30/98	81,871.65

Sewer Line Extension Capital Reserve Fund

Balance - 07/01/97	144,716.63
Transfer from General Fund	100,000.00
Investment income	8,281.39
Balance - 06/30/98	252,998.02

Sidewalks and Bike Paths Capital Reserve Fund

Balance - 07/01/97	44,448.87
Expenditures:	
Baboosic Lake Road and McElwain Street sidewalk project	(3,791.60)
Transfer from General Fund	25,000.00
Investment income	2,927.11
Balance - 06/30/98	68,584.38

Library Roof Capital Reserve Fund

Balance - 07/01/97	1,373.48
Transfer from General Fund	2,000.00
Investment income	77.55
Balance - 06/30/98	3,451.03

Library Construction Capital Reserve Fund

Balance - 07/01/97	43,854.47
Expenditures:	
Conceptual design	(3,366.83)
Investment income	1,752.45
Balance - 06/30/98	42,240.09

Drainage Improvements Capital Reserve Fund

Balance - 07/01/97	-
Transfer from General Fund	25,000.00
Investment income	46.39
Balance - 06/30/98	25,046.39

EXPENDABLE TRUST FUNDS
JUNE 30, 1998

Communication Equipment Capital Reserve Fund

Balance - 07/01/97	-
Transfer from General Fund	41,000.00
Investment income	76.09
Balance - 06/30/98	41,076.09

Self Insurance Trust Funds

Balance - 07/01/97	9,314.54
Expenditures:	
Claims paid	(7,029.78)
Transfer from General Fund	10,000.00
Investment income	1,251.64
Balance - 06/30/98	13,536.40

Special Conservation Trust Fund

Balance - 07/01/97	14,068.89
Transfer from General Fund	1,669.56
Investment income	705.22
Balance - 06/30/98	16,443.67

80 Acres Conservation Trust Fund

Balance - 07/01/97	6,550.72
Investment income	318.01
Balance - 06/30/98	6,868.73

Use Change Tax Conservation Trust Fund

Balance - 07/01/97	4,100.12
Use change tax	28,308.25
Investment income	767.31
Balance - 06/30/98	33,175.68

Beulah Library Trust Fund

Balance - 07/01/97	1,080.00
Investment income	47.00
Balance - 06/30/98	1,127.00

Grand Total

Balance - 07/01/97	2,767,153.59
Expenditures	(452,026.57)
Use change tax	28,308.25
Transfers from other funds	688,769.56
Investment income	168,942.33
Balance - 06/30/98	3,201,147.16

**SCHEDULE OF TOWN PROPERTY
JUNE 30, 1998**

	<u>Cost</u>
Town Hall:	
Land and buildings	1,607,635
Furniture and equipment	956,220
Library:	
Land and buildings	896,887
Furniture and equipment	226,893
Police Department:	
Land and buildings	931,108
Equipment	1,352,768
Ambulance	337,516
Fire Department:	
Land and buildings	758,004
Equipment	1,402,092
Landfill	1,024,494
Parks, commons, and playgrounds	2,981,740
Highway Department:	
Land and buildings	351,991
Equipment	1,952,174
Emergency Management equipment	48,190
Sewer plant and facilities	36,362,088
Land and buildings acquired through Tax Collector's deeds:	
Robin Lane 6C/302	2,940
Turkey Hill Road 4C/233	9,710
Burt Street 5C/270	5,590
Old Blood Road 5B/231, 5B/009	10,400
Valleyview Drive 5C/142	22,730
Valleyview Drive 5C/150	4,880
Brewster Street 6D/188-1	5,640
Rita Street 6D/163	7,580
Ingham Road 3C/030-1	220
Lawrence Road 7B/001	690
Mayhew Road 6A-2/092-01	550
Mayhew Road 6A-2/110	132
Pearson Road 7D/166-2	235
Longa Road 6A-2/128	200
Bedford Road 6D/233-1	455
Woodhaven Circle 6D/052	2,840
Pine Trail Road 6A-2/025	34
Newton Street 4C/352	25
Jebb Road 6A-2/158	2,581
South Grater Road 5A/009	28,702
Greenwood Drive 6A-1/097	166
Miriam Road 6A-2/058	6,424
Donald Road 6A-1/133	263
Amherst Road 3A/051	994
Wilson Hill Road 5A/066	1

**SCHEDULE OF TOWN PROPERTY
JUNE 30, 1998**

	<u>Cost</u>
Greenfield Drive 7D/197	731
Sunnydale Drive 5D-3/093	1,025
Greenfield Drive 7D/198	725
Cross Street 4C/157	810
Riverside Drive 4B/077-1	402
Greenfield Drive 7D/196	718
Waterville Drive 7D/129	532
Belmont Drive 6D/286	1,753
Daniel Webster Highway 7E/056	313
Davis Road 6D/429-1	14
Northwood Drive 4C/116	254
Turkey Hill Road 4C/142	756
Greenfield Drive 7D/236	725
Wire Road 6C/208-1	109
Beacon Drive 5C/615	4,305
Daniel Webster Highway 3D-2/003	4,182
Waterville Drive 7D/166-3	316
Patten Road 6C/577-2	178
Christopher Road 4C/268	814
Wright Avenue 5D-1/05	431,632
Richard Road 6A-2/145	348
Sarah Drive 4C/099	4,026
Joppa Road 6C/292-1	5,580
Front Street 6D-1/075	106,476
Front Street 6D-1/076	3,507
Sandhill Drive 6C/272	3,688
Ministerial Drive 6D/480	2,209
Baboosic Lake Road 5C/469-2	437
Seaverns Bridge Road 3A/094	1,058
Forest Street 5C/288-1	224
Front Street 6E-1/015-1	2,285
Donald Street 6A-1/135	<u>3,305</u>
Total	51,887,219

1998 SUMMARY OF INVENTORY OF VALUATION

		<u>Assessed Valuation</u>	
		<u>Taxable</u>	<u>Total</u>
Land:	<u>Acres</u>		
Current use	4,841.781	511,181	
Residential	7,855.458	265,165,638	
Commercial/industrial	<u>2,574.893</u>	<u>78,836,162</u>	
Total taxable land	15,272.132	344,512,981	344,512,981
Tax exempt and non taxable			52,344,100
Buildings:			
Residential		611,137,877	
Manufactured housing		3,766,000	
Commercial/industrial		<u>217,652,323</u>	
Total of taxable buildings		832,556,200	832,556,200
Tax exempt and non taxable			81,205,300
Public utilities:			
Water		2,492,900	
Gas		3,327,300	
Electric		<u>13,736,000</u>	
Total public utilities		<u>19,556,200</u>	19,556,200
Total valuation before exemptions		1,196,625,381	1,330,174,781
Exemptions:	<u>Number</u>		
Blind	6	90,000	
Elderly	89	4,705,700	
Disabled	4	118,100	
Paraplegic	3	501,600	
Handicapped	<u>1</u>	<u>5,200</u>	
Total exemptions	103	<u>5,420,600</u>	
Net valuation on which tax rate is based		1,191,204,781	

NET ASSESSED VALUATION HISTORY

<u>Year</u>	<u>Net Assessed Valuation</u>	<u>Ratio</u>	<u>Estimated 100% Valuation</u>
1998	1,191,204,781	C	C
1997	1,148,689,607	92%	1,248,575,660
1996	1,094,869,695	96%	1,140,489,266
1995 B	1,071,829,370	97%	1,104,978,732
1994	1,116,283,912	95%	1,175,035,697
1993 A	1,140,969,487	94%	1,213,797,327
1992	1,634,805,805	134%	1,220,004,332
1991	1,631,537,851	123%	1,326,453,537
1990	1,623,054,803	105%	1,545,766,479
1989 B	1,609,532,654	100%	1,609,532,654
1988	628,790,284	42%	1,497,119,724
1987	590,884,826	43%	1,374,150,758
1986	536,460,879	47%	1,141,406,126
1985	476,434,301	58%	821,438,450
1984	433,028,396	69%	627,577,386
1983	403,180,435	73%	552,301,966
1982	388,767,938	77%	504,893,426
1981	363,434,663	81%	448,684,769
1980	359,864,537	87%	413,637,399

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

**STATEMENT OF APPROPRIATIONS, ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 1998**

Appropriations

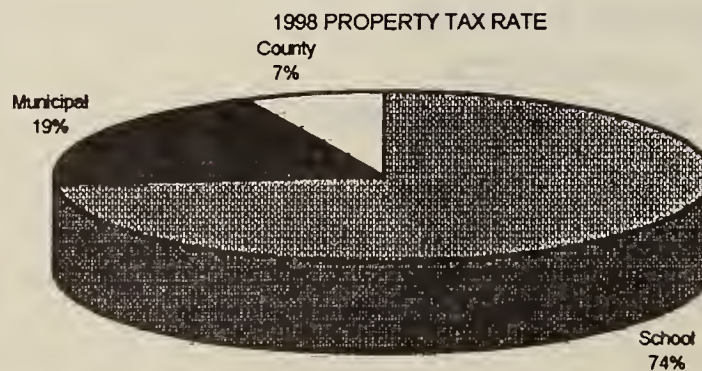
Election and voter registration	26,765
Property revaluation	204,679
Legal expense	93,000
Planning and zoning	499,364
General government building maintenance	206,801
Economic development	5,100
Other general government	908,159
Police	2,636,994
Ambulance	309,717
Fire	2,112,243
Emergency management	7,741
Other public safety	317,699
Highways and streets	1,650,564
Equipment maintenance	272,838
Other highways and streets	153,101
Solid waste disposal	443,311
Sewage collection and disposal	2,390,092
Health agencies	72,995
Welfare administration and direct assistance	73,628
Parks and recreation	569,867
Library	761,234
Patriotic purposes	17,100
Other culture and recreation	58,633
Conservation	14,742
Principal - long-term bonds and lease obligations	867,444
Interest - long-term bonds and lease obligations	417,620
Interest - tax anticipation notes	1
Machinery, vehicles, and equipment	250,786
Buildings	511,518
Improvements other than buildings	471,804
Transfer to capital reserve funds	1,728,000
Transfer to other expendable trust funds	20,000
Total appropriations	18,073,540

Estimated Revenues

Timber yield taxes	15,000
Land use change tax	200,000
Other taxes	94,000
Interest and penalties on delinquent taxes	250,575
Motor vehicle permit fees	2,800,000
Building permits	210,000
Other licenses and permits	142,669
Federal grants	65,036
State shared revenue	573,598
State meals and rooms tax distribution	350,757
State highway block grant	372,001
State water pollution grants	121,490
Other state grants	4,407
Charges for services	4,407,585
Sale of municipal property	32,000
Interest on deposits and investments	678,700
Payments in lieu of taxes	4,000
Trust funds	3,000
General Fund fund balance	1,225,000
Special revenue fund fund balance	489,233
Other sources	414,895
Total estimated revenues	12,453,946

Property Tax Assessed

Total appropriations	18,073,540
Total estimated revenues	12,453,946
Net municipal appropriations	5,619,594
Tax overlay	991,531
War service tax credits	163,400
Net municipal assessment	6,774,525
Net school assessment	27,530,191
Net county assessment	2,574,984
Property tax to be raised	36,879,700
Divided by net assessed valuation (1,000's)	1,191,205
Property tax rate	30.96



**STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1998**

<u>General Fund</u>	<u>Encumbrances July 1, 1997</u>	<u>Revenue Budget</u>	<u>RSA 31:95-b Grants</u>	<u>Adjusted Budget</u>	<u>Actual Revenues</u>	<u>Encumbrances and Carryovers</u>	<u>Favorable (Unfavorable)</u>
Property tax	0	6,925,593	0	6,925,593	6,938,053	0	12,460
Cable television franchise tax	0	44,000	0	44,000	57,999	0	13,999
Current use tax	0	50,000	0	50,000	84,925	0	34,925
Other taxes	0	21,000	0	21,000	21,052	0	52
Interest on delinquent taxes	0	250,450	0	250,450	252,572	0	2,122
Tax overlay	0	(536,647)	0	(536,647)	(505,480)	0	31,167
State revenue sharing	0	865,963	0	865,963	866,216	0	253
Highway block grant	0	355,468	0	355,468	347,935	0	(7,533)
COPS Fast grants	0	40,700	0	40,700	44,562	0	3,862
COPS domestic violence grant	0	0	63,333	63,333	10,000	53,333	0
Drug Task Force grant	0	44,500	0	44,500	31,162	0	(13,338)
Federal and state ice storm disaster aid	0	0	52,000	52,000	51,287	0	(713)
Other intergovernmental revenues	0	13,598	57,998	71,596	50,471	15,467	(5,658)
Planning Board fees	0	10,000	0	10,000	29,765	0	19,765
Building permits	0	125,000	0	125,000	217,551	0	92,551
Auto registrations	0	2,200,000	0	2,200,000	2,803,585	0	603,585
State auto registration agent fees	0	45,000	0	45,000	49,851	0	4,851
Other licenses and permits	0	63,702	0	63,702	66,204	0	2,502
Ambulance fees	0	210,000	0	210,000	230,428	0	20,428
Police traffic details	0	89,516	0	89,516	143,603	0	54,087
Administrative cost allocation to Wastewater Treatment Fund	0	169,730	0	169,730	169,730	0	0
Equipment Maintenance cost allocation to Solid Waste Disposal Fund	0	28,167	0	28,167	28,167	0	0
Day Camp registrations	0	98,737	0	98,737	128,861	0	30,124
Other charges for service	0	96,370	0	96,370	105,972	0	9,602
Interest on deposits and investments	0	550,000	0	550,000	747,398	0	197,398
Griffin Park development donations	387	0	129,535	129,922	5,990	123,932	0
Insurance premium rebates	0	200,000	0	200,000	334,618	0	134,618
Sales of property and equipment	0	150,000	0	150,000	153,370	0	3,370
Building rentals	0	28,800	0	28,800	28,941	0	141
Welfare reimbursements	0	10,000	0	10,000	27,797	0	17,797
Transfer from other funds	0	0	0	0	22,923	0	22,923
Other miscellaneous revenues	0	47,245	36,115	83,360	71,365	1,776	(10,219)
Total General Fund	387	12,196,892	338,981	12,536,260	13,616,873	194,508	1,275,121

STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1988

<u>Wastewater Treatment Fund</u>									
Intergovernment revenues	0	124,729	0	124,729	124,729	0	0	0	0
Sewer rents - residential	0	550,000	0	550,000	566,675	0	0	16,675	
Sewer rents - commercial	0	180,000	0	180,000	181,861	0	0	1,861	
Sewer rents - industrial	0	2,300,000	0	2,300,000	2,623,717	0	0	323,717	
Compost sales	0	50,000	0	50,000	75,747	0	0	25,747	
Contractual sludge composting	0	250,000	0	250,000	375,198	0	0	125,198	
Other charges for service	0	24,000	0	24,000	20,553	0	0	(3,447)	
Private grants	356	0	530,999	531,355	387,224	147,347	0	3,216	
Interest on deposits and investments	0	40,000	0	40,000	59,853	0	0	19,853	
Other miscellaneous revenues	0	2,000	0	2,000	1,116	0	0	(884)	
Total	356	3,520,729	530,999	4,052,084	4,416,673	147,347	0	511,936	
<u>Fire Protection Area Fund</u>									
Hydrant Rentals	0	43,816	0	43,816	43,840	0	0	24	
Other revenues	0	1,184	0	1,184	1,589	0	0	405	
Total	0	45,000	0	45,000	45,429	0	0	429	
<u>Solid Waste Disposal Fund</u>									
Property tax	0	190,516	0	190,516	190,516	0	0	0	
Sale of recycled materials	0	25,000	0	25,000	29,996	0	0	4,996	
Dump fees	0	425,000	0	425,000	492,675	0	0	67,675	
Interest on deposits and investments	0	12,000	0	12,000	21,727	0	0	9,727	
Total	0	652,516	0	652,516	734,914	0	0	82,398	
<u>Cable Television Fund</u>									
Cable television franchise tax	0	31,865	0	31,865	31,865	0	0	0	
Interest on deposits and investments	0	700	0	700	1,255	0	0	555	
Total	0	32,565	0	32,565	33,120	0	0	555	
						Actual Revenues	Encumbrances and Carryovers	Variance Favorable (Unfavorable)	

**STATEMENT OF ACTUAL REVENUES COMPARED TO ESTIMATED REVENUES
YEAR ENDED JUNE 30, 1998**

<u>DARE Fund</u>							
Private grants	0	5,774	0	5,774	10,199	0	4,425
Interest on deposits and investments	0	<u>200</u>	0	<u>200</u>	<u>148</u>	0	<u>(52)</u>
Total	0	5,974	0	5,974	10,347	0	4,373
<u>Heritage Trail Fund</u>							
Private grants	0	500	0	500	0	0	(500)
Interest on deposits and investments	0	<u>0</u>	0	<u>0</u>	<u>5</u>	0	<u>5</u>
Total	0	500	0	500	5	0	(495)
<u>Naticook Day Camp Fund</u>							
Interest on deposits and investments	0	150	0	150	600	0	450
<u>Library Fund</u>							
Charges for service	0	18,600	0	18,600	20,825	0	2,225
Other revenues	0	<u>3,000</u>	0	<u>3,000</u>	<u>7,958</u>	0	<u>4,958</u>
Total	0	<u>21,600</u>	0	<u>21,600</u>	<u>28,783</u>	0	<u>7,183</u>
TOTAL REVENUE	743	16,475,926	869,980	17,346,649	18,886,744	341,855	1,881,950
FROM (TO) SURPLUS	<u>555,186</u>	<u>334,089</u>	0	<u>889,275</u>	<u>(1,818,289)</u>	<u>408,960</u>	<u>2,298,604</u>
GRAND TOTAL	555,929	16,810,015	869,980	18,235,924	17,068,455	750,815	416,654

**STATEMENT OF EXPENDITURES AND ENCUMBERANCES COMPARED TO APPROPRIATIONS
YEAR ENDED JUNE 30, 1998**

	<u>Encumbrances July 1, 1997</u>	<u>Approved Budget</u>	<u>Additional Appropriations</u>	<u>Total Authorized</u>	<u>Expenditures</u>	<u>Encumbrances June 30, 1998</u>	<u>Carryovers June 30, 1998</u>	<u>Total Commitments</u>	<u>Variance Favorable (Unfavorable)</u>
<u>General Fund</u>									
General Government	3,479	772,978	135,266	911,723	850,338	12,221	113,610	976,169	(64,446)
Assessing	2,265	171,547	0	173,812	164,352	2,250	0	166,602	7,210
Fire	35,223	2,737,200	3,070	2,775,493	2,659,901	8,340	0	2,668,241	107,252
Police	0	2,631,807	101,097	2,732,904	2,660,759	3,367	53,702	2,717,828	15,076
Communications	0	270,119	0	270,119	277,893	0	0	277,893	(7,774)
Ambulance	750	324,168	4,000	328,918	326,650	0	0	326,650	2,268
Public Works Administration	0	191,167	0	191,167	242,486	1,000	0	243,486	(52,319)
Highway	81,212	2,022,622	52,480	2,156,314	1,741,509	313,178	0	2,054,887	101,627
Planning and Zoning	5,119	117,632	0	122,751	92,160	5,000	0	97,160	25,591
Parks and Recreation	56	523,526	7,704	531,286	516,198	0	0	516,198	15,088
Library	318,266	702,645	0	1,020,911	1,006,806	15,287	0	1,022,093	(1,182)
Equipment Maintenance	423	273,924	0	274,347	258,797	0	0	258,797	15,550
Building Maintenance	20,187	207,439	21,150	248,776	216,255	0	0	216,255	32,521
Community Development	0	237,505	0	237,505	240,217	0	0	240,217	(2,712)
Code Enforcement	2,746	231,441	13,700	247,887	228,744	1,203	12,286	242,233	5,654
Town Clerk/Tax Collector	384	285,241	0	285,625	277,399	0	0	277,399	8,226
Welfare	0	73,663	514	74,177	55,559	0	364	55,923	18,254
Debt Service	0	1,018,636	0	1,018,636	1,013,635	0	0	1,013,635	5,001
Total General Fund	470,110	12,793,260	338,981	13,602,351	12,829,658	361,846	179,962	13,371,466	230,885
<u>Wastewater Treatment Fund</u>									
Sewer	36,344	2,056,064	530,999	2,623,407	2,387,181	115,161	50,046	2,552,388	71,019
Compost	21,189	428,431	0	449,620	377,939	30,084	0	408,023	41,597
Debt Service	0	771,105	0	771,105	771,105	0	0	771,105	0
Total	57,533	3,255,600	530,999	3,844,132	3,536,225	145,245	50,046	3,731,516	112,616
<u>Fire Protection Area Fund</u>									
Hydrant Rentals	0	45,000	0	45,000	42,428	0	0	42,428	2,572

STATEMENT OF EXPENDITURES AND ENCUMBRANCES COMPARED TO APPROPRIATIONS
YEAR ENDED JUNE 30, 1998

	Encumbrances July 1, 1997	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances June 30, 1998	Carryovers June 30, 1998	Total Commitments	Variance Favorable (Unfavorable)
<u>Solid Waste Disposal Fund</u>									
Solid Waste Disposal	19,291	588,449	0	607,740	543,159	13,716	0	556,875	50,865
Debt Service	0	64,067	0	64,067	64,067	0	0	64,067	0
Total	19,291	652,516	0	671,807	607,226	13,716	0	620,942	50,865
<u>Cable Television Fund</u>									
Cable Television	8,995	32,565	0	41,560	21,791	0	0	21,791	19,769
<u>DARE Fund</u>									
DARE	0	5,974	0	5,974	10,884	0	0	10,884	(4,910)
<u>Heritage Trail Fund</u>									
Heritage Trail	0	500	0	500	0	0	0	0	500
<u>Naticook Day Camp Fund</u>									
Wasserman Park Improvements	0	3,000	0	3,000	0	0	0	0	3,000
<u>Library Fund</u>									
Library	0	21,600	0	21,600	20,243	0	0	20,243	1,357
GRAND TOTALS	555,929	16,810,015	869,980	18,235,924	17,068,455	520,807	230,008	17,819,270	416,654

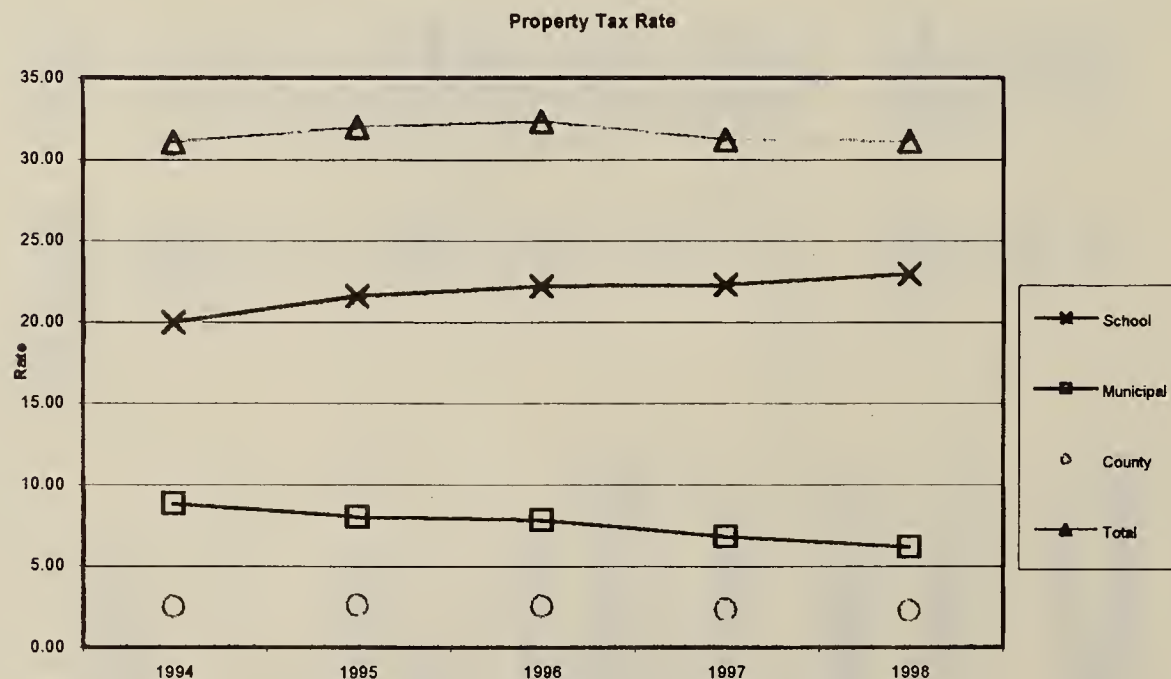
TAX RATE HISTORY

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>Total</u>	<u>Ratio</u>	<u>Equalized</u>
1998	22.82	6.00	2.14	30.96	C	C
1997	22.19	6.68	2.20	31.07	94%	29.21
1996	22.09	7.70	2.37	32.16	96%	30.87
1995 B	21.44	7.87	2.50	31.81	97%	30.86
1994	19.83	8.67	2.39	30.89	95%	29.35
1993 A	18.98	7.44	2.39	28.81	94%	27.08
1992	12.61	4.22	1.61	18.44	134%	24.71
1991	12.71	4.14	1.59	18.44	123%	22.68
1990	11.24	4.15	1.54	16.93	105%	17.78
1989 B	11.46	4.16	1.37	16.99	100%	16.99
1988	27.63	8.61	2.39	38.63	42%	16.22
1987	23.77	7.42	2.99	34.18	43%	14.70
1986	22.92	6.59	2.14	31.65	47%	14.88
1985	22.19	5.61	2.05	29.85	58%	17.31
1984	21.83	5.35	1.97	29.15	69%	20.11
1983	21.10	6.39	1.99	29.48	73%	21.52
1982	19.90	6.70	1.60	28.20	77%	21.71
1981	20.90	6.70	1.40	29.00	81%	23.49
1980	19.00	6.20	1.30	26.50	87%	23.06

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

C - Not yet available



**1998 Annual Report of the
Town Clerk/Tax Collector's Office
Submitted by Diane Pollock
Town Clerk / Tax Collector**

A continued increase in auto registrations, elections, education, and preparation for future events and programs are some of the items that marked 1998 as a busy year for the department.

The number of auto registrations processed continued to soar this year to over 27,000 municipal permits issued, resulting in another year of strong revenue collection. Registration revenue increased over \$285,000 above fiscal year 1997.

The department was busy with three elections during the year. Our second "SB2" meeting form of government took place, with yet another change in meeting dates, moving our meeting from an April date to March. We also were busy with the State Primary in September and the State General Election in November.

Education and training continued to play an important role with the department. All staff members attended various training seminars and workshops. I completed my third year of the Town Clerk/Tax Collector certification program, and expect to complete my last year of the program in 1999. Employees attended workshops such as motor vehicle and vital records training seminars, which involved the technical aspects of duties involved with our jobs, and workshops that reinforce customer relations and service.

There are many events and changes for the future that the department dedicated a large amount of time and effort preparing for. We have begun designing a Website for Internet access and are busy compiling all of the information to be posted. It is hoped that this project will be completed in 1999. The staff of the department has spent considerable time planning and preparing for a new license plate issue for all vehicles that will begin in 1999. The last plate issue that occurred did not involve the mail-in renewal process, and we wanted to be sure we could maintain this service to our customers. Year 2000 issues kept us busy during the year. In addition to beginning to test computer equipment, we were notified that our software vendor would not be Year 2000 compliant and were busy searching for a software vendor who would meet our specific requirements.

The department continued its dedication to special services programs that provide valuable work experience to challenged individuals. Two students from Merrimack High School, Rob Chapman and Corey Dion, participated in the New Hampshire Job Training Council Work-to-Learn Program by working at the office during a six week period. The department is proud to be involved with special services and the work experience programs.

The department welcomed Nancy Deslaurier as the newest addition to our department. Nancy's prior work experience involved working for the City of Nashua in both the City Clerk and the Tax Collector offices. Nancy fills the additional staff member position that was approved at Town Meeting.

I would like to take a moment to thank the staff of the department, Linda Hall, Jeanne Reed, Sharon Chase, Janet Killpartrick, Nancy Deslaurier, and our part-timers Ruth Liberty and Donna Rothhaus, for their continued dedication and service to the department and to you, our customers.

Town Clerk's Revenue Report

June 30, 1998

COLLECTIONS

Auto Registrations	\$2,807,181.00
Bad Check Handling Fees	1,615.00
Certified Copies	1,790.00
Civil Forfeitures	1,060.00
Dog Licenses	19,370.50
Marriage Licenses	6,805.00
Miscellaneous Receipts	1,799.37
Cash Over	10.35
Parking Fines	525.00
Cash Short	(27.25)
Title Applications	10,458.00
Town Agent Fee	49,855.00
U.C.C. Filings	<u>11,266.75</u>

Total Collections	<u>\$2,911,708.72</u>
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Total Remitted to Treasurer	<u>\$2,911,708.72</u>
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TAX COLLECTOR'S REPORT

Summary of Tax Accounts
Fiscal Year Ended: June 30, 1998

TOWN OF MERRIMACK, NH	Levies of--		
	1998	1997	Prior
Uncollected Taxes- Beginning Of Fiscal Year.			
Property Taxes		4,291,552.61	
Sewer Rents		49,198.85	
Land Use Change Tax			82,375.48
Yield Taxes			1,358.65
Hydrant Tax		4,452.00	
Commercial Sewer		9,598.29	20,037.71
In Lieu of Taxes		2,400.00	
 Taxes Committed to Collector:			
Property Taxes	18,268,573.00	17,242,424.00	
Sewer Rent	285,286.14	281,400.15	
Land Use Change Tax		123,333.00	400.00
Yield Taxes		16,859.00	272.00
Hydrant Taxes	21,950.00	23,124.00	
Commercial Sewer	17,428.44	169,181.28	
In Lieu of Taxes	1,960.00	1,521.00	
Jeopardy		265.00	
Added Taxes:			
Property Taxes		2,209.00	
Sewer Rents		67.00	
 Overpayments:			
Property Taxes	207.97	127,703.83	
Sewer Rents	67.00	2,680.01	
Hydrant Tax		26.00	
Current Use			12.39
 Interest Collected on Delinquent Taxes	9.63	93,671.22	6,837.84
 Penalties Collected on			
Property Taxes		9,265.50	
Other Taxes		343.00	1,027.00
 December Property Tax Prepayment	434.57	26.00-	
 Total Debits	 18,595,916.75	 22,451,248.74	 112,321.07

TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended: June 30, 1998

TOWN OF MERRIMACK	-----Levies of-----		
	1998	1997	Prior
Remitted to Treasurer During Fiscal Year:			
Property Taxes	14,914,141.17	21,207,244.74	
Sewer Rents	241,303.26	327,785.00	
Land Use Changes Tax		102,583.00	42,767.95
Yield Taxes		6,920.00	1,630.65
Commercial Sewer	10,547.40	166,321.07	12,577.31
Hydrant Tax	19,573.00	27,424.00	
In Lieu of Taxes		3,921.00	
Jeopardy Tax		265.00	
Interest on Taxes	9.63	59,844.48	2,665.24
Penalties on Taxes		2,725.25	267.00
Abatements Allowed:			
Property Taxes		66,905.14	
Yield Taxes		2,036.00	
Sewer Rents		212.17	
Hydrant Tax		3.00	
Commercial Sewer		429.06	284.16
Land Use Change Tax		10,500.00	
Tax Liens Executed:			
		434,060.39	52,128.76
Deeded to Town During Year:			
	941.00	1,887.00	
Uncollected Taxes End of Fiscal Year:			
Property Taxes	3,354,133.37		
Land Use Change Tax		10,250.00	
Yield Taxes		7,903.00	
Sewer Rents	44,049.88		
Hydrant Taxes	2,377.00		
Commercial Sewer	6,881.04	12,029.44	
In Lieu of Taxes	1,960.00		
Total Credits	18,595,916.75	22,451,248.74	112,321.07

TAX COLLECTOR'S REPORT
Summary of Tax Lien Accounts
Fiscal Year Ended: June, 30 1998

TOWN OF MERRIMACK	-----Levies of-----		
	1997	1996	Prior
Balance of Unredeemed Taxes Of Fiscal Year:		570,964.96	336,461.38
Taxes Sold/Executed to Town During Fiscal Year:	434,070.89	52,128.76	
Overpayments:		8.74	
Interest Collected After Sale/Lien Execution:	77.77	30,763.86	103,337.92
Redemption Cost Collected:		5,749.88	4,799.12
Total Debits:	434,148.66	659,616.20	444,598.42
 Remittance to Treasurer During Fiscal Year:			
Redemptions:	14,300.00	370,539.51	329,008.05
Interest and Cost After Sale:	77.77	36,513.74	108,137.04
Abatements During Year:		886.51	5.96
Deeded to Town During Year:		2,272.91	2,208.73
Unredeemed Taxes End of Year	419,770.89	249,403.53	5,238.64
Total Credits:	434,148.66	659,616.20	444,598.42

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
1997				
DECEMBER				
27	JOSEPH W. MAGUIRE	MANCHESTER	GAIL L. THORNTON	MANCHESTER
27	GEORGE J. DANIELS	SACRAMENTO, CA	MELISSA M. MARCOTTE	SACRAMENTO, CA
1998				
JANUARY				
10	DONN A. COE	MERRIMACK	SUSAN M. ARNOLD	MERRIMACK
10	ADAM M. HILL	MERRIMACK	MELISSA J. DUGGAN	MERRIMACK
12	DAVID G. GOLDER	MERRIMACK	ELIZABETH A. BRANT	MERRIMACK
17	STEPHEN W. MCINTOSH	MERRIMACK	SHERRILYN L. SANDERS	MERRIMACK
FEBRUARY				
8	JONATHAN A. COLLETTE	MERRIMACK	BRANDY L. PALKOVICH	MERRIMACK
8	SCOTT L. STONE	MERRIMACK	KELLY A. ENIS	MERRIMACK
13	MICHAEL J. MORIN	MERRIMACK	DEBORAH A. DERY	MERRIMACK
14	LLOYD G. MACLEAN JR	MERRIMACK	JANETTE M. KAVECKAS	MERRIMACK
14	DAVID M. OLIVEIRA	MERRIMACK	THERESA C. PARRA	MERRIMACK
14	GORDON SOUTH	MERRIMACK	REBECCA RAYMOND	MERRIMACK
14	WESLEY E. ECKLEY II	MERRIMACK	ANN MARIE WILSON	DERRY
14	CHAD WILLARD	MERRIMACK	KELLY J. ZELENSKY	MERRIMACK
14	PETER A. YORK	MERRIMACK	TAMI A. GIPSON	PORTLAND, ME
15	PAUL J. PEPIN	MERRIMACK	REBECCA A. CASEY	MERRIMACK
20	PETER E. ALLEN	MERRIMACK	PATRICIA H. PAYNE	MERRIMACK
22	JOSEPH E. ANDERSON	MERRIMACK	NICHOLA M. BAIRD	MERRIMACK
23	JEREMY J. LAUGHLIN	MERRIMACK	KIMBERLY A. SHOEMAKE	MERRIMACK
28	MICHAEL A. DESALVO	CLINTON, MA	MELISSA A. DUMONT	CLINTON, MA
28	RICHARD C. MAKRIS	MERRIMACK	JAN K. EDMONDSON	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
MARCH				
7	JOHN C. WILLIAMS	MERRIMACK	JACQUELINE HAHNKE	MERRIMACK
8	MATTHEW J. CALDERARA	MERRIMACK	JENNIFER L. CHAFE	MERRIMACK
14	JUDD C. SCHOFIELD	MERRIMACK	WENDY M. MATHIEU	MERRIMACK
21	JAMES M. PYNENBURG	MERRIMACK	JENNIFER A. HADDOCK	MERRIMACK
21	PETER H. MEYER	MERRIMACK	HOLLY J. YOUNG	MERRIMACK
21	THOMAS M. MYERS	NASHUA	JEANNE L. FROST	MERRIMACK
21	ROBERT B. JONES	MERRIMACK	VIRGINIA A. VALLEE	MERRIMACK
23	PAUL M. CAPPS	BOXBOROUGH, MA	CONSTANCIA BARBOSA	LOWELL, MA
25	GREGORY M. BOBISH	MERRIMACK	ANN MARIE BURROWS	DRAPER, UT
APRIL				
1	CLEAVEN FERGUSON JR	MERRIMACK	WANDA M. MARTIN	MERRIMACK
4	DANIEL A. SANCHEZ	MERRIMACK	DIANE SANTOS	MERRIMACK
11	ANIL K. PRASAD	MERRIMACK	DIANE FRANCES	MERRIMACK
17	ARTHUR R. ANNIS	MANCHESTER	MARY J. WHITE	MANCHESTER
18	THOMAS G. ALLEN	MERRIMACK	KELLIE J. INNIE	MERRIMACK
18	SCOTT A. BURLEY	MERRIMACK	CARA A. SHARKEY	MERRIMACK
18	JOSEPH A. ISABELLE	MERRIMACK	CHRISTINE A. THERIAULT	MERRIMACK
25	ERIK R. KOLDEN	MERRIMACK	ANDREA F. BABIN	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
MAY				
2	ANTHONY F. BALDINI	NASHUA	SAMANTHA FISHER	MERRIMACK
2	SCOTT C. DUBOIS	MANCHESTER	JENNIFER M. WEEKS	MANCHESTER
2	PATRICK J. MORAN JR	MANCHESTER	MICHELE D. PROVENCHER	MERRIMACK
2	MATTHEW E. CURTIS	MILFORD	TRICIA J. GRAY	NASHUA
3	MICHAEL A. RAMPINO	MERRIMACK	HEATHER A. HAYDEN	MERRIMACK
3	JOHN T. CARDINAL	MERRIMACK	TRACEY A. NOYES	MERRIMACK
8	RICHARD W. HASTINGS JR	MERRIMACK	LINDA M. BOURQUE	MERRIMACK
9	ERIK L. HANSEN	MERRIMACK	HEATHER M. LABRUM	MERRIMACK
9	RYAN T. NICKERSON	MERRIMACK	KERRIE A. STEARNS	MERRIMACK
16	NORMAN MORIN	NASHUA	LINDA DILLON	MERRIMACK
16	BRIAN A. DOW	MERRIMACK	MELISSA S. YOUNG	MERRIMACK
16	JAMISON E. MAYHEW	MILFORD	LISA M. O'GARA	MERRIMACK
22	RAY A. JENKINS	MERRIMACK	ANDREA R. DUFFY	MERRIMACK
23	PAUL J. TOUSIGNANT	MANCHESTER	KAREN N. WERNER	MERRIMACK
23	THOMAS J. SILVA III	MERRIMACK	KAREN J. MERCIER	MERRIMACK
26	MICHAEL S. KIERNAN	MERRIMACK	CYNTHIA M. YARDE	MERRIMACK
30	CHRISTOPHER M. CARTER	MERRIMACK	J. REBECCA COMPOS	MERRIMACK
JUNE				
6	TODD A. RUSSELL	MERRIMACK	LAURIE B. STRATTON	MANCHESTER
6	FREDERICK E. ACQUINO	NASHUA	CONSTANCE D. LAVOIE	MERRIMACK
6	DANIEL M. BROWN	MERRIMACK	ANGELA L. ZYLA	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
6	RANDALL C. RICHARD	MERRIMACK	MELISSA A. WOOD	MERRIMACK
6	ROBERT R. NEVEU	MERRIMACK	TABITHA R. ELLIOTT	HOOKSETT
12	PETR KLAPKA	MERRIMACK	MOLLY J. WILSON	LITTLETON
13	JASON A. SELLEW	MERRIMACK	SUSAN V. SHOEMAKER	MERRIMACK
14	BRIAN E. PAQUETTE	MERRIMACK	RHONDA M. PLAMONDON	MERRIMACK
20	THOMAS K. GRIFFIN	MERRIMACK	SONYA M. BARRY	MERRIMACK
20	FRANK J. MCGRATH	MERRIMACK	KAREN A. PEPE	MERRIMACK
20	BRIAN A. ROBERT	MERRIMACK	KRISTEN J. KATSOHIS	NASHUA
20	CHRISTOPHER J. TORINO	BETHEL, ME	DENA M. BARBUTO	MERRIMACK
21	JASON W. GOLLAN	CHARLESTOWN, MA	ANNA M. BRANNING	CHARLESTOWN, MA
27	ROSS S. WOZNIAC	MERRIMACK	KIMBERLY A. DRAPER	PELHAM
27	CHRISTIAN M. WALLER	NASHUA	THERESA M. RYAN	MERRIMACK
27	CHRISTOPHER A. YEBBA	MERRIMACK	KITTY M. MANGIACOTTI	PEPPERELL, MA
27	JEFFREY A. SANBORN	MERRIMACK	ROBIN M. HALL	MERRIMACK
28	JASON W. NYBERG	MERRIMACK	AGNIESZKA I. KULIKOWSKA	MERRIMACK
28	DELMONT S. ROBBINS JR	MERRIMACK	MICHELLE M. APRIL	MERRIMACK
JULY				
4	ROBERT A. PISACANO	CASSEBERRY, FL	TERESA A. MARTEL	CASSEBERRY, FL
4	DAVID R. BUSCH	NASHUA	EMILY L. CAMERON	NASHUA
4	KENDALL A. ROCHE	HUDSON	REBECCA E. HOUSTON	MERRIMACK
5	ROBERT F. SIPPEL	MERRIMACK	BARBARA J. WHEATON	MERRIMACK
10	TIMOTHY SHARICH	MERRIMACK	KELLY JO BEAULIEU	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
11	RICHARD J. MARTIN JR	WEBSTER	DEBORAH D. LOCKE	TAMWORTH
11	STEVEN N. GORE	MERRIMACK	CINDY L. CARROLL	MERRIMACK
12	KEVIN J. MCCARTHY JR	MERRIMACK	SHARON A. NEUVONEN	MERRIMACK
18	DAVID P. PROVENCHER	MERRIMACK	SUSAN J. DECOTEAU	MERRIMACK
18	RYAN T. MCCOY	MERRIMACK	DENISE L. TROTT	MERRIMACK
18	FREDERICK P. OLESON	MERRIMACK	KELLY-ANN LAFORD	NASHUA
18	EDWARD B. HALL JR	DEERFIELD, IL	ELIZABETH C. SKIBA	DEERFIELD, IL
18	CRAIG J. SANOSSIAN	MERRIMACK	MELISSA J. DION	MERRIMACK
27	JEREMY R. SMITH	MERRIMACK	AMANDA A. TOMLINSON	MERRIMACK
31	RONALD VAN SLAGLE	MERRIMACK	GIA S. MILO	MERRIMACK
11 AUGUST				
1	STEPHEN G. MARTIN	N BILLERICA, MA	SHERYL A. MARCIANO	N BILLERICA, MA
1	BRUCE R. JASPER	MERRIMACK	LESLIE A. KRUEGER	MERRIMACK
8	LLOYD N. ASBURY JR	MERRIMACK	LUSA M. SILVA	MERRIMACK
8	MARK W. WEBBER	MERRIMACK	JILL S. FERDINANDO	MANCHESTER
8	MARK R. ROY	MERRIMACK	KATHERINE A. MORIN	MERRIMACK
8	CHARLES M. CASH SR	BONITA SPRINGS, FL	DOROTHY M. KONEY	CLINTON, MA
9	JOHN M. ERICKSON	MERRIMACK	JENNIFER L. KAMHOLZ	MERRIMACK
15	JASON L. ADAMS	MERRIMACK	MICHELLE A. FREDETTE	MERRIMACK
15	GEORGE A. MCCOY	WOBURN, MA	KAREN HIGGINS	WOBURN, MA
15	TIMOTHY J. DALEY	MERRIMACK	JILL L. SCHMITT	MERRIMACK
15	DAVID S. FILLION	MERRIMACK	CASSYANNA M. GUAY	NASHUA

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
15	ROBERT L. ADDISS	MERRIMACK	ANNA M. DENNIS	MERRIMACK
15	JOHN V. RISO	MERRIMACK	LISA R. TOMIK	MERRIMACK
15	DONALD A. LAVOIE	MERRIMACK	LOIS A. COMPTON	MERRIMACK
15	W. THOMAS ALLARD II	HAMPSTEAD	DENISE B. GARTLAND	MERRIMACK
16	NEAL F. VAUPEL	NASHUA	WENDY ROUSSEAU	MERRIMACK
16	DAVID A. WARK	NASHUA	KELLY A. MURPHY	MERRIMACK
22	JAMES F. O'BRIEN	MERRIMACK	KELLY L. VACHON	MERRIMACK
22	EMILE L. LANDRY	MERRIMACK	LISE L. LAFORD	NASHUA
22	MICHAEL J. CORRENTI	MERRIMACK	LAURIE A. FANTASIA	MERRIMACK
24	HARRY J. DERMODY III	AMHERST	JENNIFER M. JACKMAN	MERRIMACK
29	DARYN P. SEIBERTH	MERRIMACK	SUZANNE E. BROOME	MERRIMACK
29	JOHN T. APOSTOLOS	MERRIMACK	JULIE A. ZEBUHR	MERRIMACK
30	JEFFREY M. POMERLEAU	MERRIMACK	BARBARA A. BISHOP	MERRIMACK

SEPTEMBER

5	WILLIAM E. DUCHARME	MANCHESTER	KARLA L. NOHALTY	MERRIMACK
5	WILLIAM P. CAMIRAND	MERRIMACK	JENNIFER L. SPENCE	MERRIMACK
6	JEFFREY W. DENEILL	MERRIMACK	GRETCHEN M. PALASKAS	MERRIMACK
6	HARRY J. DERMODY III	AMHERST	JENNIFER M. JACKMAN	MERRIMACK
6	NEIL E. THERBERGE	DERRY	SHARRON E. TURCOTTE	MERRIMACK
12	RICHARD P. LIZOTTE	MERRIMACK	LORI A. DOBENS	MERRIMACK
12	LEE R. HENDERSON	MERRIMACK	VALERIE A. WALLACE	NASHUA
12	MICHAEL E. DESILETS	MERRIMACK	VERONICA T. MCGUIRE	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
12	JASON T. MARSELLA	MERRIMACK	JENNIFER A. RUSSELL	MERRIMACK
12	SCOTT A. HOLLABAUGH	MERRIMACK	LAURA E. LEPINE	MERRIMACK
18	KEVIN W. SMITH	MERRIMACK	STEPHANIE L. HIRNAK	MERRIMACK
18	GERARD P. BELAND	MERRIMACK	TANYA M. DOWD	MERRIMACK
18	STEPHEN J. TRAVERS	MERRIMACK	CAROL E. KILMINSTER	MERRIMACK
19	RYAN J. MCKELVEY	MERRIMACK	ANN MARIE SHEA	MERRIMACK
19	PAUL CONNOLLY	MERRIMACK	AMY E. SANVILLE	MERRIMACK
19	STEVEN H. BURGESS	MERRIMACK	LISA B. GOLDTHWAITE	MERRIMACK
19	ANTHONY J. BETTENCOURT JR	MERRIMACK	DIANNA R. PAGE	MANCHESTER
19	EDWARD R. HUSSEY	NASHUA	ELIZABETH M. MAKI	MERRIMACK
19	MICHAEL D. WESSON II	MERRIMACK	BRANDI E. THOM	MERRIMACK
20	DALE A. METSIU	LITCHFIELD	RICKIE LEIGH-ANN DONOHUE	MERRIMACK
26	STEPHEN D. DESROSIER	MERRIMACK	STACY L. HUTCHINS	MERRIMACK
26	ROBERT M. FRANCE	LITTLETON	LAURA J. KANE	LITTLETON
26	DAVID L. DOYON	MANCHESTER	MICHELE M. LAJEWSKI	MANCHESTER
26	ROBERT A. MAZZA JR	MERRIMACK	KELLY A. MCDERMOTT	MERRIMACK
27	JOSEPH G. SULLIVAN	MERRIMACK	ROBIN S. GARABEDIAN	SEABROOK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
OCTOBER				
2	BRADLEY R. MOLNAR	MERRIMACK	STEPHANIE A. PILLET	GEX, FRANCE
2	KEVIN J. O'BRIEN	MANCHESTER	JENNIFER L. RIOUX	MERRIMACK
3	DAVID A. BARRETT	MERRIMACK	DEBRA E. BOURQUE	MERRIMACK
3	SETH A. H. WATSON	MANCHESTER	MANDI B. WATKINS	MANCHESTER
3	MARC D. BLATTENBERGER	MERRIMACK	REBECCA A. LEONARD	MERRIMACK
10	MARK S. VERMETTE	NASHUA	DONNA M. SCHWENDEMAN	NASHUA
10	PETER L. ZSOFKA	NASHUA	DIANE M. AMER	NASHUA
10	MARK A. SCHIPILLITI	MERRIMACK	KRISTI L. TAYLOR	MERRIMACK
10	MICHAEL D. CASSIDY	MANCHESTER	JENNIFER M. GIGUERE	MERRIMACK
16	JOHN K. RAYMOND	WINDHAM	SANDRA HAMLIN	MERRIMACK
17	MICHAEL A. SUPER	MERRIMACK	MARY J. TOGNETTI	MERRIMACK
24	ROGER R. LAFLAMME	MILFORD	ROBIN L. CONDON	MILFORD
24	KEVIN J. SKARUPA	MANCHESTER	MELISSA A. KLINE	MANCHESTER
31	KEVIN C. MORENO	BEDFORD	STACEY L. EVANS	MERRIMACK
31	MICHAEL A DE GUZMAN	MERRIMACK	MELISSA S. HAZEL	MERRIMACK
31	JEFFREY J. MAYE	NEW PORT RICHEY, FL	SARAH A. GLENFIELD	MERRIMACK
31	DENNIS A. REUTER	MERRIMACK	CARRIE B. WOODWARD	MANCHESTER
NOVEMBER				
1	GEORGE T. PERKINS	MERRIMACK	LUCY M. VALCOURT	MERRIMACK
6	MOHAMMAD M. ISLAM	MERRIMACK	MICHELLE E. CRINER	MERRIMACK
7	JOHN A. RUSSELL JR	MERRIMACK	LINDA L. TUCK	MERRIMACK

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
12	ERIC S. TWARDOSKY	MERRIMACK	JENNIFER L. ROSEBUSH	MERRIMACK
13	DARO M. FELCH	MERRIMACK	KAREN M. SMALL	MERRIMACK
21	GERALD G. BRADLEY	BEDFORD	SUSAN E. QUIMBY	BEDFORD
25	PETER C. MASSARDO	MERRIMACK	JOANN COYLE	MERRIMACK
28	DAVID W. BECHARD	MERRIMACK	PEPPER J. GLEASON	MERRIMACK
DECEMBER				
11	BRUCE E. CORNELIUS	MERRIMACK	TAMMY A. MANSOUR	METHUEN, MA
19	DEREK M. DISPENSA	MERRIMACK	JENNIFER A. MARAIS	MERRIMACK
24	PETER G. TAVANIS	MERRIMACK	MARILYN A. DELANO	MERRIMACK

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
1997				
DECEMBER				
2	MANCHESTER	CAMDEN JOHN	JOHN A. DUDASH	DOROTHEA R. BOSQUET
24	MANCHESTER	MELANIE MARIE	ROBERT W. GLICK	NANCY A. GIESECKE
28	MANCHESTER	KABRINA LISE	NORMAN R. ROY	ANGELA C. BOURGAULT
1998				
JANUARY				
1	CONCORD	SEAN PATRICK	BRETT W. RAINEY	SUZANNE SPINALE
3	NASHUA	CHAD ALLEN	SCOTT A. JOHNSON	CHRISTINE R. DARR
5	CAMBRIDGE, MA	KERRY SUSAN	GREGORY MCCANN	JEANNE MCCANN
7	NASHUA	BIANCA ANGELIE	EDWIN L. DELAMOTA	ANGIE B. SANTOS
7	NASHUA	ALYSSA SUE	MARK E. CEFARETTI	SANDRA L. MALIKOWSKI
7	NASHUA	JUSTIN THOMAS ALEX	VICTOR T. NORTHUP	LISA M. LAFLAMME
10	NASHUA	KATHRYN ELIZABETH	JOSEPH W. GIFFORD	MARYJAYNE TROW
11	NASHUA	JENNA KATE DIANA	ROBERT A. BISBEE	WENDY J. HILTON
15	NASHUA	JESSICA NICOLE	THOMAS P. MCELWAIN	SHERRY L. FINSTER
17	NASHUA	MARIA	DIMITRIOS PANTAZELLOS	CHRISTINA MORFI
17	NASHUA	CHRISTINA MAE	EDMUND J. RYAN	RUTH L. REETZ
17	NASHUA	WILLIAM DAVID	EDMUND J. RYAN	RUTH L. REETZ
19	NASHUA	MADISON DELANEY	GARY T. MERRILL	LISA A. FARRILL
19	NASHUA	KALEB MARK	DOUGLAS R. PICARD	STACY R. OVERBY
19	MANCHESTER	KAYLEE CORINE	MARK T. ENO	CHRISTINE RAPOZA
19	MANCHESTER	KELLY ELIZABETH	MARK T. ENO	CHRISTINE RAPOZA
20	NASHUA	ANTHONY MICHAEL	JOSEPH R. ST. LAWRENCE	DEBRA A. TYSZKO
21	NASHUA	SAMUEL THOMAS	SALVATORE M. MENDOLA	NICOLE R. JARET
21	LAWRENCE, MA	KELLY ANN	DANIEL MAHONEY	BARBARA MAHONEY
21	MANCHESTER	CHRISTOPHER BARRY	DALE A. TOWNSEND	CAROL A. BARRY
23	MANCHESTER	BRIAN LOUIS	GREGORY S. WEINER	SHERI L. INAMORATI
27	NASHUA	COLLEEN ELIZABETH	SCOTT T. SENGCLAUB	VANESSA A. DYER
27	NASHUA	CONNOR HURLEY	KEVIN L. MCBRIDE	KATHLEEN HURLEY
28	METHUEN, MA	MICHAEL ANTHONY	JOSEPH MANCINI	LISA MANCINI
28	NASHUA	MERYL ANNE	DAVID M. ROGERS	AUDREY P. GREEN
29	MANCHESTER	BENJAMIN RYAN	JAMES R. SOUCY	KAREN L. PAIGE
30	MANCHESTER	ALEXUS AGAPE	GEORGE KALAMPALIKIS	ANGELA M. KARAVASILIS

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
FEBRUARY				
1	NASHUA	EVAN CHRISTOPHER	CHRISTOPHER J. NATALE	LYNNE M. MACDONALD
2	MANCHESTER	BROOKE ANN	TIMOTHY A. SHARP	MARYANNE HAGARTY
3	NASHUA	ALYSSA MARIE	HOWARD R. BERNIER	LISA M. ADAMS
3	NASHUA	TONI MARIE	SHAWN M. O'KEEFE	WENDY A. POIRIER
4	NASHUA	KEVIN PETER	MYLES J. GLISSON	ANN E. KENNY
5	NASHUA	ERICA JEAN	KEVIN J. LANE	JENNIFER A. MCQUILLEN
5	NASHUA	JESSICA JANE	WARREN C. MILLER	JANE L. GRATZ
6	NASHUA	CAMI LEANNE	DARYL TORIBIO	WENDY TORIBIO
6	NASHUA	DOMINIC VINCENT	CHRISTIAN E. RUSSO	LISA B. ENGELHART
6	MANCHESTER	EMILY SARA	MICHAEL J. CURRAN, JR.	CAROLINE A. DONOVAN
10	NASHUA	TIGHE GARETH	DAVID B. NICHOLS	TRACY L. LIBBY
10	NASHUA	KYLE PATRICK	KEVIN M. GIROUARD	MARY A. VAILLANCOURT
11	NASHUA	OLIVIA CHARLOTTE-ROSE	ERIC S. STREEPER	DESIREE C. DUCHARME
13	WINCHESTER, MA	MICHAEL FRANCIS	JOHN O'HARA	DEANNE O'HARA
13	MANCHESTER	EILEEN BRIANA	ROBERT A. SAVINELLI	CHRISTINE A. WIEHENSTROER
18	MANCHESTER	EGAN THOMAS	MICHAEL W. NICKERSON	LEE M. MONDOR
19	CONCORD	HOLLY MARIE GILLIS	SHAWN L. GEARIN	CHERYL A. SCOTT
20	NASHUA	GARRETT ALLEN	DARRYL A. BENZING	THERESA K. HEMMERLY
20	NASHUA	RYAN PATRICK	MICHAEL P. HUGHES	PATRICIA ALLEN
21	NASHUA	CHRISTOPHER DAVID	DAVID J. GARGONE	JANICE L. REIHMS
28	NASHUA	MICHAEL PHILLIP	FRANK M. MCNALLY	GRETA L. MERRILL
MARCH				
1	NASHUA	ERIKA SKYLAR	JOHN R. LILLIS	LISA M. DIONNE
3	NASHUA	SHAUN MICHAEL	RICHARD S. COLLUPY	GAIL L. MILLER
5	MANCHESTER	KALEIGH JEANETTE	ROBERT J. DOZOIS, JR.	TAMMY S. FARR
8	NASHUA	ALDEN BROOKE	MARK E. SOMERVILLE	DARLENE F. MICHAUD
9	NASHUA	WILLIAM CANNON	WILLIAM C. LYNCH	PEGGY L. CRAIG
10	NASHUA	CONNOR PAUL BISHOP	DEVON A. HODGKINS	CHARLENE Y. BONENFANT
10	NASHUA	MATTHEW KOHL	THOMAS B. WILDER	AMY T. KOHL
11	NASHUA	CAMERON ALEXANDER	ADRIAN V. COLLINS	KAREN E. SKINNER
11	NASHUA	ANTHONY HOWARD	KEVIN D. VEGA	CARRIE J. MCNICHOLAS
12	NASHUA	JACOB MALONEY	DONALD K. TOMKINSON	PAMELA O. HARRINGTON
12	MANCHESTER	NIKIFOROS VASILIOS	VASILIOS GAKIS	DENISE E. BOVEE

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
13	NASHUA	AUSTIN DELMAR	FREDERICK D. SNELL III	SHERRIE A. SURPRENANT
13	MANCHESTER	DANIEL LEE	DERRICK L. BRASSLETT	BARBARA S. REAGAN
15	MANCHESTER	MADISON EMMA	FRANK G. FARRIS, JR.	KAREN A. WERNER
15	MANCHESTER	OLIVIA KATHERINE	R. JASON FARR	LISA L. HOLT
17	NASHUA	JON HENRY, JR.	JON H. DEMANCHE	TAMMY L. WELCH
17	NASHUA	THOMAS PATRIC FINN	ROBERT C. POWERS	MELISSA E. BEAMER
18	NASHUA	COLIN ANTHONY	MICHAEL R. SURTEES	PATRICIA A. TREMBLAY
18	NASHUA	CAMERON REGINALD	RICHARD L. DRAIN, JR.	DEBORAH M. SPRAGUE
18	FRAMINGHAM, MA	NICHOLAS JAMES	JAMES TABOR	PATRICIA TABOR
19	NASHUA	STEPHANIE MARIE	GARY J. AUBIN	LINDA S. ST. HILAIRE
19	MANCHESTER	IRIS RAIN	HERNAN D. RESTREPO	KATIE M. CUNHA
20	NASHUA	MATTHEW IAN	FRANKLIN E. PHILLIPS, JR.	NANCI S. STRAUSSBERG
20	NASHUA	MORGAN PAIGE	FRANKLIN E. PHILLIPS, JR.	NANCI S. STRAUSSBERG
25	NASHUA	BRIANNA MARY	RICHARD A. INGEMI	CHRISTINE M. ROBERTS
26	NASHUA	DANIEL ALEXANDRE	LUIS M. PINHEIRO	LENA M. SOUSA-SANTOS
APRIL				
1	NASHUA	AUBRY RUTH AGNES	JACK L. LASSITER	ELIZABETH A. LAMBERT
1	NASHUA	DAVID MATTHEW	JOHN C. WIKMAN	TAMMI J. SWEET
1	MANCHESTER	BENJAMIN JOSEPH	PAUL D. MILLER	AMANDA L. SLEATH
2	NASHUA	ZACHARY ROBERT	WILLIAM R. MCWHINNIE	BARI L. MARCUS
3	NASHUA	SARAH ROSE	JOHN O. HAMLIN	THERESA M. CHIASSON
3	NASHUA	CHAD GREGORY	KEVIN R. SEAVER	ELIZABETH A. COATES
4	MANCHESTER	ADDISON THOMAS	MARC E. NOZELL	WENDY E. N. THOMAS
8	NASHUA	JACOB DEAN	BRIAN D. HENDERSON	DEBORAH H. WAITE
9	NASHUA	AARON JAMES	ROBERT R. TUPPER	AMY L. VANVLIET
12	NASHUA	HALEY ROSE	TIMOTHY E. COTE	DEBORAH A. MARRONE
15	NASHUA	ALIVIA JORDAN	SETH D. BEETEN	JUVENCIA BURGO
15	NASHUA	KURTIS JOHN	SETH D. BEETEN	JUVENCIA BURGO
15	MANCHESTER	LIAN LIN	STANLEY D. REED, JR.	TEE SENG LIM
18	MANCHESTER	ANDREW BARRIE	R. CHRISTOPHER TRIMPER	MAUREEN F. HUTTON
20	NASHUA	ANGELA MICHELLE	DAVID L. HAMILTON	JOAN M. CASELLA
20	NASHUA	BENJAMIN RICHARD	RICHARD J. SONTAG	JENNIFER M. KELLEY
21	MANCHESTER	SEAN JEFFREY	DAVID J. COURTEMANCHE	DEBORAH R. STEINBERG
22	NASHUA	RYAN ANDREW	ANDREW C. HANKS	KRISTA A. VONEIFF
23	NASHUA	DEREK EDWARD	G. RANDOLPH STARADUB	CHRISTINE E. RALPH

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
24	NASHUA	SEAMUS KIERAN	MICHAEL J. O'NEILL	PAMELA A. MASSON
26	NASHUA	WILLEM HOUTEN	MICHAEL W. FARGO	JUDY A. VANHOUTEN
26	NASHUA	LEAH CHRISTINE	ROBERT B. LAMBERT	CHRISTINE J. DUNHAM
27	NASHUA	KAITLYN WHITNEY	MICHAEL W. PETROCELLI	ELISABETH C. SCHUHMACHER
30	NASHUA	BRIAN JAMES	WILLIAM J. RUSSELL	TRACY A. GITSCHIER
MAY				
1	MANCHESTER	ADAM CHRISTIAN	CHRISTOPHER R. GOODSPEED	MICHELLE L. LOUD
1	MANCHESTER	JACK RYAN	ROBERT J. LANDRY	MICHELLE R. BLANCHETTE
1	MANCHESTER	KAYLA CAROL	KEVIN F. PATNODE	TINA A. WOOD
1	MANCHESTER	KEEGAN ROBERT	SHAWN C. PORTER	MICHELLE L. SILVA
1	BOSTON, MA	ADAM BRUCE	ROBERT JANKOWSKI	JENNIFER JANKOWSKI
2	NASHUA	GABRIELLA MARIE	REED D. BARBER	ELIZABETH J. GARRISON
3	MANCHESTER	JEFFREY ALEXANDRE	BRYAN P. KING	PAULINE W. TANCREL
4	MANCHESTER	EMILY DIANE	STEVEN E. MARSHALL	KIMBERLY A. BROCATO
5	NASHUA	CAMERON WARREN	WARREN O. JACKSON	JEAN MARIE F. WISNIESKI
7	NASHUA	MARTIN GERARD	MARK W. BOEGEL	LINDA M. OUELLET
8	NASHUA	ANDREW JACOB	MATTHEW J. CALDERARA	JENNIFER L. CHAFE
8	NASHUA	MICHAEL JOSHUA	MICHAEL J. RIZZO	CAMAY H. HEH
8	MANCHESTER	JULIA	ADAM GRASSO	LISA M. GODFREY
8	MANCHESTER	OLIVIA	ADAM GRASSO	LISA M. GODFREY
12	NASHUA	CAMERON ALEXANDER	DAVID A. LIDDELL	CINDY K. DODD
12	NASHUA	GREGORY RICHMAN	TIMOTHY D. GUILMETTE	MICHELLE L. HUDON
12	MANCHESTER	NATHAN DANIEL	MAGNES J. LEWIS III	PATRICIA J. GOTCH
12	MANCHESTER	JACOB DANIEL	DANIEL H. CHAMBERS	JEANNE Y. TURKE
13	NASHUA	BETHANY MARIA	ANDREW A. HAMLIN	SANDRA M. MARTINEZ
16	NASHUA	JAMES ADONIRAM	ARTHUR M. YATES	HELEN B. ENRIQUEZ
18	NASHUA	JARROD RICHARD	DEREK B. OTTMAN	MICHELE L. HOGAN
19	NASHUA	THOMAS CHARLES	JACK E. WATSON	MICHELE GOLOVE
19	NASHUA	MELISSA HOPE	DANIEL G. COLBY	SANDRA E. KENNEDY
19	LOWELL, MA	MARIE THERESE	PAUL FARYNAZ	JEANNIE FARYNAZ
20	NASHUA	JESSE MICHAEL	DAVID M. BUTLER	PATRICIA A. GUTRO
22	NASHUA	ALORA JEAN	WALTER L. PICKERING III	ZORA L. TOWNE
22	MANCHESTER	BRIANNA ROSE	DALE R. PLUMMER	JENNIFER L. VIGUE
24	NASHUA	TYLER ALAN	ALAN C. BREWSTER	KIRA S. COAPLAND
24	NASHUA	JOSHUA MICHAEL	MICHAEL C. CARON	CAROLANNE MCINNIS

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
25	NASHUA	ABIGAIL SONIA	JOSEPH W. D'AGOSTINO	SONIA P. S. LEVEQUE
27	NASHUA	JORDAN	JOSEPH P. NICASTRO	MICHELLE L. LAVOIE
27	MANCHESTER	CARA JEANNETTE	PAUL D. HALLOCK	PAULA F. SCHWARTZ
27	MANCHESTER	ERIN EMILY	PAUL D. HALLOCK	PAULA F. SCHWARTZ
28	NASHUA	VICTORIA JANE	WILLIAM M. GRADY	FRANCES A. MYETTE
30	MANCHESTER	SARA MICHELLE	DARREN L. BEATTIE	CHRISTINE C. NEVEU
JUNE				
1	NASHUA	LINH MAI	SAN M. PHAM	NGOC N.T. DANG
3	NASHUA	ANDREW LEWIS	MATTHEW L. BROWN	KAREN E. BENNETT
4	NASHUA	LAUREL FADAL	WAYNE A. MITZEN	ANDREA J. ALBERT
4	NASHUA	STEPHANIE ANN	ROBERT D. CUNNINGHAM	SUSAN A. BURNS
9	MANCHESTER	KRISTI LYN	MICHAEL J. DUDASH	MICHELE J. GAGNE
9	MANCHESTER	MICHAEL JOHN III	MICHAEL J. DUDASH	MICHELE J. GAGNE
12	NASHUA	KATHRYN LEANNA	MICHAEL G. BROOKS	LISA M. MOREAU
12	NASHUA	FELICIA MAE	ALAN J. ROBINSON	SHARON A. LAFLAMME
13	NASHUA	EMMA MARIE	PAUL D. WILLIAMS	LAURIE E. BONNETTE
14	CONCORD	SHANNON MARGARET	DAVID C. ALMEDA	ERIN K. PHELAN
14	NASHUA	ETHAN GLENN	GLENN A. MARTELL	LISA M. LEBLOND
16	NASHUA	JAKE HENRY	PAUL H. HARKINS	CHRISTINE L. PULS
19	NASHUA	CRAIG DAVID	DAVID P. MULLIGAN	JANINE M. PIMENTAL
19	NASHUA	MICHAEL DAVID	DAVID J. BAKER, JR.	TERESA A. KEENE
19	DERRY	JENNIFER	GLENN L. MERRICK	MIYOKO YAMAMOTO
19	NASHUA	KATHERINE ANN	ROY F. SWONGER	PATRICIA A. ROSE
20	NASHUA	SARAH ANNE	RICHARD C. JONES	MARLENE A. CHAMPAGNE
20	MANCHESTER	ELIZABETH ROSE	STEVEN D. BEATON	DIANE E. FOULKS
23	NASHUA	HANNAH VICTORIA	DAVID M. SHALLAH	LAURIE J. CHANDONNET
24	MANCHESTER	CARSTEN MICHAEL	BRIAN J. HOUCK	CARLA M. RASMUSSEN
26	NASHUA	NATHANIEL THOMAS	MARK E. DWYER	PATRICIA M. FITZGERALD
30	NASHUA	AUTUMN KATHERINE	CHRISTOPHER D. TIERNEY	PAMELA J. HALL
JULY				
5	MANCHESTER	SPENCER LEE	RICHARD D. HANSON	DEANNE M. CHRYSTAL
5	MANCHESTER	CHARLOTTE GRACE	STEVEN G. MASTRANGELO	LAURA J. FRASHEFSKI
6	MANCHESTER	COLLEEN GRACE	SHAUN J. FOLEY	MARGARET G. CERCHIARO
6	MANCHESTER	JOSEPH VINCENT	SHAUN J. FOLEY	MARGARET G. CERCHIARO

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
7	MANCHESTER	ALEXA FAITH	EDWARD G. TISHKEVICH, JR.	AMY M. GEBO
7	NASHUA	EVAN MARK	MARK CAMILLERI	DEBORAH CAMILLERI
8	NASHUA	DENA THERESA	MARK NOISEUX	DEBORAH NOISEUX
9	NASHUA	JACKSON WARD	JOHN CARDINAL	TRACEY CARDINAL
10	NASHUA	JACOB CODY	JACK DENVER	DONNA DENVER
17	NASHUA	SIERRA LORRAINE	WILLIAM GILMORE	REINA GILMORE
19	MANCHESTER	TIA ASHLEY	JEFFREY R. GAUMONT	KIM S. BROWN
20	NASHUA	BAILEY PAUL	MICHAEL JOSEPH	ELLEN JOSEPH
21	MANCHESTER	SABRINA LEE	TROY M. BAILLIO	JASMINE L. REEVES
22	NASHUA	ZACHARY HOWARD	ERIC GESSNER	JENNIFER GESSNER
23	NASHUA	RYAN DANIEL	ROBERT DOWNIE	JULIE DOWNIE
27	NASHUA	JESSICA ROSE	MARTIN MERCHANT	JEANINE MERCHANT
AUGUST				
1	MANCHESTER	JACOB BRYAN	BRYAN L. OLSON	MELANIE L. WARREN
5	MANCHESTER	MAEGAN PEIGE	JOSEPH E. ANDERSON	NICHOLA M. BAIRD
5	MANCHESTER	NICHOLAS CHARLES	CHARLES R. JONES, JR.	LUCY HOULE
7	NASHUA	DANA PATRICIA	GEORGE ALBEE	HOLLY ALBEE
8	NASHUA	KATHERINE IRENE	RAYMOND DANEAU	PAULA DANEAU
8	NASHUA	THOMAS JOSEPH	THOMAS SILVA	KAREN SILVA
8	MANCHESTER	ELIJAH VINCENT	JOSEPH A. PAOLELLA	STACY L. ZANKE
14	NASHUA	IAN COLBY	THOMAS WALKER	HEIDI WALKER
15	NASHUA	ALEXEI	ANTOLI BARANOV	YELENA BARANOVA
15	NASHUA	VITALI	ANATOLI BARANOV	YELENA BARANOVA
17	NASHUA	ISABELLA MARIA	CHRISTOPHER DESIMONE	MAIKALA DESIMONE
18	NASHUA	KATHRYN MARIE	ALAN BOILARD	PAMELA BOILARD
19	NASHUA	CHRISTIAN ERIK	FINN DYRVIK	CAROLYN DYRVIK
20	MANCHESTER	KIRA JAMIE	ANTHONY J. DARLING	GUSTI D. ROGERS
21	MANCHESTER	RYAN MARK	THOMAS B. BLACK	CARLYN A. LANE
21	MANCHESTER	ZACHARY MICHAEL	CHRIS E. ROWEN	CHRISTINA LEPORE
24	NASHUA	CHRISTIAN JOSEPH	PAUL DINUCCI	LISA DINUCCI
25	NASHUA	JACKSON MICHAEL	MICHAEL HOUSMAN	MICHELLE HOUSMAN
26	MANCHESTER	IBAAD AHMED	AHMED T. NAZEER	FATHIMA N. ISMAIL
27	NASHUA	ALYSSA CATHERINE	MATTHEW OSBORNE	DONNA OSBORNE
27	NASHUA	LEVI-BRYON WEEKS	ROLAND LAKIN	PAULA LAKIN
31	NASHUA	IAN FOSTER	TERRENCE HUSSEY	JANE HUSSEY

BIRTHS REGISTERED IN THE TOWN OF MERRIMACK
DURING YEAR ENDING DECEMBER 31, 1998

DATE OF BIRTH	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
SEPTEMBER				
1	NASHUA	LINDSAY ROSE	STEPHEN AMARI	SHELLEY AMARI
3	MANCHESTER	JEFFERY JOSEPH	JEFFERY A. LEKO	VICKIE L. MEEK
4	NASHUA	MALEENA LYNNE	MICHAEL AUBUT	MARIETTE AUBUT
5	NASHUA	JOANNE SARA	THOMAS COFFEY	KAREN COFFEY
9	MERRIMACK	HELEN ELIZABETH HARROD	DAVID N. CLARK	ELIZABETH M. HARROD
13	MANCHESTER	JACE MARTIN	DONALD W. WAYMAN	CATHY A. SMITH
15	NASHUA	BROOKE HAILLE	MICHAEL BROCHU	PATRICIA BROCHU
15	NASHUA	KEVIN JAMES	MURRAY COLLETTE	DENISE COLLETTE
15	MANCHESTER	HANNAH ELIZABETH	JARED R. LARSON	ANGELA SOUTHWICK
16	NASHUA	JACK	PATRICK MACLEOD	JENNIFER KLAUBER MACLEOD
18	NASHUA	MORGAN ELIZABETH	GARY READ	DIANE READ
18	NASHUA	MADISON ANN	TODD YOUNG	MELENDY YOUNG
18	NASHUA	MITCHELL STEVEN	STEVEN GARRANT	THERESA GARRANT
19	NASHUA	THERESA LOUISE	DENNIS MURPHY	JANET MURPHY
23	MANCHESTER	CHRISTIAN DAVID	JOHN D. KENNERLY	CHARLOTTE D. LAURIDSEN
25	NASHUA	ZOE LOU	BRIAN GOULET	TRACIE TUTTLE-GOULET
28	NASHUA	BRIAN MICHAEL	BRIAN COURTNEY	KELLEY COURTNEY
29	NASHUA	SARA ELIZABETH	JOHN MASON	SUSAN MASON
30	NASHUA	BRAYDEN ANTHONY	FRANK MORENO	LISA MORENO
30	NASHUA	KAYLA MARYANN	FRANK MORENO	LISA MORENO
OCTOBER				
26	MANCHESTER	NOAH EMERSON	SCOTT F. HAND	JENNIFER L. ADAMS

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	NAME OF DECEASED	PLACE OF DEATH
1997		
DECEMBER		
	22 ROBERT J. GARCIA, JR.	NASHUA
1998		
JANUARY		
	3 CHARLES PERKINS	MANCHESTER
	4 JOYE D. JOSEPH	NASHUA
	9 RHODA M. CROSS	GOFFSTOWN
	10 LUCILLE G. ALMOND	MERRIMACK
	14 HENRY A. OBIN	GOFFSTOWN
	15 CARL J. CANTIN, SR.	MERRIMACK
	15 THELMA GOSSELIN	NASHUA
	21 DAVID A. CURRIE, JR.	MANCHESTER
	22 FRANCIS CALIRI	BROCKTON
	23 HERCULE BERGERON	NASHUA
	30 JEAN D. JACQUES	NASHUA
FEBRUARY		
	2 FRANCIS J. DALEY, JR.	MERRIMACK
	10 ARTHUR J. WILLIAMS, SR.	NASHUA
	22 BARBARA H. HABBE	GOFFSTOWN
	24 GLORIA HAIGHT	MERRIMACK
MARCH		
	1 LENA M. MCGHEE	NASHUA
	1 GERTRUDE F. GAGNE	MERRIMACK
	2 ROBERT E. SCHREPFER	MANCHESTER
	12 MILDRED L. SAITZ	MANCHESTER
	16 CAROLYN O. GIANINO	MERRIMACK
	19 ROBERT J. LANDRY, SR.	MANCHESTER
	26 MILTON F. WHITE	MANCHESTER
	30 CHARLES J. FORD	MERRIMACK

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	NAME OF DECEASED	PLACE OF DEATH
APRIL		
5	ROBERT J. OLENIAC	MERRIMACK
11	WILFRED R. ROCHETTE	MERRIMACK
15	DOROTHY L. HANNON	NASHUA
18	DORIS M. GREEN	BEDFORD
25	ALBERT W. FISCHER, SR.	MERRIMACK
29	MARY H. FORD	MERRIMACK
MAY		
11	CAROL L. SOMMERS	NASHUA
19	CORINNE T. FISHER	PETERBOROUGH
21	GEORGE R. HAYDEN, JR.	MANCHESTER
24	ARLEN S. CORLISS	MERRIMACK
24	IRENE E. KENDALL	MILFORD
26	GARLAND W. D. DETLEFSEN	NASHUA
26	BERNICE J. PACKOR	MANCHESTER
JUNE		
7	PHYLLIS H. VALLIERE	NASHUA
7	GEORGE E. GILEAU	MANCHESTER
10	MICHAEL L. FLERRA	NASHUA
11	RONALD J. CARON	NASHUA
13	STANLEY J. YURGAL	MANCHESTER
14	ROBERT L. NADEAU	MANCHESTER
16	DONALD KREIDER	MANCHESTER
22	JEHIAL H. FISH, JR.	MERRIMACK
25	LYNDA S. HOLDEN	MERRIMACK
JULY		
10	ALBERT W. AVERY	NASHUA
14	LYNNE F. SPAULDING	MERRIMACK
16	MARY L. BYRNES	MERRIMACK
21	OLIVETTE L. DEBELIS	BEDFORD
27	EDWARD R. POISSON	MANCHESTER

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1998

DATE	NAME OF DECEASED	PLACE OF DEATH
AUGUST		
7	ARTHUR T. LEMAIRE	MANCHESTER
10	GEORGE R. DEMANCHE	NASHUA
15	HELEN M. SMALL	NASHUA
15	CAROLYN SWANCUTT	NASHUA
17	ERNEST R. GUEST	MERRIMACK
19	LISA M. DOHERTY	NASHUA
21	MUNROE L. L.	MILFORD
24	GLORIA L. SNELL-HEBERT	NASHUA
SEPTEMBER		
14	EARL J. RUSSELL SR.	NASHUA
16	MARY A. BURNS	NASHUA
25	STELLA H. TEUNESSEN	MANCHESTER
26	JESSIE E. PHELPS	MERRIMACK
OCTOBER		
3	JOHN C. ALBINI II	MERRIMACK
3	PAULINE B. BURGESS	MERRIMACK
3	RICHARD R. GREENE	MERRIMACK
3	CHRISTIAN WEGNER	MERRIMACK
4	JOHN J. O'KEEFE SR.	NASHUA
4	WILLIAM L. MESSER	NASHUA
15	ROLAND W. PELLETIER	NASHUA
16	CLIFFORD C. WENTWORTH SR	MERRIMACK
25	M. IRENE GAGNE	MERRIMACK
29	JANE E. WETHERBEE	NASHUA
NOVEMBER		
1	KENNETH B. INNIE	NASHUA
5	JANET E. FISHER	MERRIMACK
6	FRANK T. CONDREN	MERRIMACK
10	ELIZABETH G. GETZ	NASHUA
DECEMBER		
12	WALTER T. HOUSTON	MERRIMACK

Treasurer's Report

POOLED CASH ACCOUNT

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 1998 ; interest earned by each fund during the year then ended are as follows.

Fund	<u>Interest</u>	<u>Equity</u>
General Fund	752,835.78	20,713,226.51
Sewer	59,853.33	1,854,997.49
Cable Television	1,254.95	49,781.26
Fire Protection Area	1,261.16	34,389.61
Solid Waste Disposal	21,726.86	418,588.25
Naticook Day Camp	599.96	12,505.91
DARE	147.95	2,873.42
Heritage Trail	4.81	607.38
Police Station	2,074.85	800.00
Road Pavement Management Program	3,155.26	31,537.67
Conservation-80 Acres	318.01	6,868.73
Conservation - Land Use Change Tax	767.31	33,175.68
Conservation-Special	<u>705.22</u>	<u>16,443.67</u>
Total	844,705.45	23,175,795.58

Treasurer's Report

POOLED CASH ACCOUNT

Balance - July 1, 1997	20,161,887.14
Receipts:	
General Government	612,768.95
Fire Protection Area	47,073.45
Assessing	4,107.25
Fire	2,405.65
Police	175,937.09
Ambulance	162,256.85
Public Works Administration	652.00
Highway	6,070.85
Solid Waste Disposal	518,722.81
Sewer	3,933,888.93
Planning and Zoning	50,913.94
Parks and Recreation	164,710.31
Code Enforcement	247,944.70
Town Clerk/Tax Collector	40,111,603.60
Welfare	27,796.55
Interest on pooled deposits and investments	844,705.45
Federal and state aid	1,471,411.17
Private grants	333,904.62
Expense reimbursements	308,591.63
Performance bonds and deposits	<u>7,000.00</u>
Total receipts	49,032,465.80
Total cash available	69,194,352.94
Less selectmen's orders paid	46,018,557.36
Balance - June 30, 1998	23,175,795.58

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1998

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	W INVEST	%	PRINCIPAL					INCOME PERCENT	DURING YEAR AMOUNT	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME	
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS	BALANCE END YEAR						BALANCE BEGINNING YEAR
FUND A															
1900	PERPETUAL CARE	CEMETERIES	VARIOUS	48.052118	\$96,363.23				\$96,363.23	\$104,289.41		\$16,600.29	\$3,429.75	\$117,459.95	\$213,823.18
1917-26-54	PATTERSON, LAWRENCE & CARROLL	LIBRARY	VARIOUS	3.116768	\$6,217.89				\$6,217.89	\$1,771.55		\$1,071.14	\$912.20	\$1,930.49	\$8,148.38
1854/1921	GAGE & LAWRENCE	SCHOOL	VARIOUS	34.056848	\$67,942.86				\$67,942.86	\$19,344.31		\$11,704.37	\$9,967.63	\$21,081.05	\$89,023.91
1951	GEORGE CARROLL	FIRE DEPT.	VARIOUS	14.750418	\$29,426.84				\$29,426.84	\$30,470.64		\$5,069.30	\$4,780.00	\$30,759.94	\$60,186.78
1925	SHEDD HARRIS	FIRE DEPT.	VARIOUS	0.023888	\$47.65				\$47.65	\$118.08		\$8.21	\$0.00	\$126.29	\$173.94
	FUND A TOTALS			100.000008	\$199,998.47				\$199,998.47	\$155,993.99		\$34,453.31	\$19,089.58	\$171,357.72	\$371,356.19
FUND B															
1960	PERPETUAL CARE	CEMETARY	VARIOUS	68.073978	\$15,896.61				\$15,896.61	\$10,115.81		\$3,075.16	\$1,328.86	\$11,862.11	\$27,758.72
1964	LAWRENCE	LIBRARY	VARIOUS	29.008918	\$6,774.15				\$6,774.15	\$2,277.53		\$1,310.44	\$1,127.56	\$2,460.41	\$9,234.56
1960	STOCKLEY	SCHOOL	VARIOUS	2.917128	\$681.20				\$681.20	\$314.89		\$131.78	\$113.39	\$333.28	\$1,014.48
	FUND B TOTALS			100.000008	\$23,351.96				\$23,351.96	\$12,703.62		\$4,517.38	\$2,569.81	\$14,651.19	\$38,003.15
FUND C															
1965	HARRY WATKINS	SCHOOL	VARIOUS	100.000008	\$249,570.31				\$249,570.31	\$75,223.38		\$29,015.77	\$25,802.60	\$78,436.55	\$328,006.86
COMMON FUND TOTALS															
					\$472,920.74	\$0.00	\$0.00		\$472,920.74	\$243,920.99		\$67,986.46	\$47,461.99	\$264,445.46	\$737,366.20

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1998

DATE OF CREATION	NAME OF TRUST FUND	PURPOSE OF TRUST FUND	HOW INVESTED	%	PRINCIPAL				INCOME DURING YEAR	EXPENDED DURING YEAR	BALANCE END YEAR	GRAND TOTAL OF PRINCIPAL & INCOME	
					BALANCE BEGINNING YEAR	NEW FUNDS CREATED	CASH GAINS OR (LOSSES)	WITHDRAWALS					
													BALANCE END YEAR
FUND D													
1945	HARRY WATKINS	PRIZE SPEAKING D	VARIOUS	3.21372%	\$2,000.00				\$8,951.44	\$512.88	\$0.00	\$9,464.32	\$11,464.32
1945	HARRY WATKINS	PRIZE SPELLING D	VARIOUS	1.89079%	\$1,000.00				\$5,675.78	\$301.75	\$390.00	\$5,987.53	\$6,987.53
1969	EVERETT PARKER	GENERAL MAINT. CEMETERY	VARIOUS	1.68824%	\$3,000.00				\$3,176.19	\$269.43	\$0.00	\$3,445.62	\$6,445.62
1971	GRIFFIN FENCE FUND	MAINTENANCE OF NCE OF FENCE	VARIOUS	7.13841%	\$5,000.00				\$22,355.43	\$1,139.23	\$0.00	\$23,494.66	\$28,494.66
1970	REED CEMETERY	PERPETUAL CARE	VARIOUS	0.46969%	\$500.00				\$1,299.91	\$74.96	\$0.00	\$1,374.87	\$1,874.87
1950	GRIFFIN LOT CARE	SCHOOL	VARIOUS	50.54940%	\$50,000.00				\$142,024.26	\$8,067.23	\$2,000.00	\$148,091.49	\$198,091.49
1965	MASTRICOLA FUND	SCHOOL & TOWN	LAND		\$1,575.00				\$1,575.00			\$1,575.00	\$1,575.00
1970	WATKINS TOWN FOREST	SCHOOL	VARIOUS	28.64218%	\$67,192.94				\$30,177.23	\$4,571.04	\$3,172.75	\$31,575.52	\$98,768.46
1970	WATKINS FOREST INCOME	SCHOOL	VARIOUS		\$69,305.03		\$9,236.78		\$21,513.32	\$3,559.62	\$0.00	\$25,072.94	\$103,614.75
1925	SHEDD HARRIS FUND	FIRE PREVENTION	MUTUAL FUNDS		\$0.00				\$20,554.76	\$1,022.59	\$7,170.00	\$14,407.35	\$14,407.35
1925	SHEDD HARRIS FUND	FIRE PREVENTION	VARIOUS	6.40757%	\$0.00				\$255,728.32	\$19,518.73	\$12,732.75	\$262,514.30	\$471,324.05
		TOTAL FUND D		100.00000%	\$199,572.97		\$9,236.78						
TOWN CREATED CAPITAL RESERVE													
1973	AMBULANCE	REPLACEMENT	T-BILLS, NHDP		\$67,615.46	\$12,000.00		\$0.00	\$5,799.09	\$4,034.57	\$0.00	\$9,833.66	\$89,449.12
1973	HIGHWAY EQUIPMENT	REPLACEMENT	T-BILLS, NHDP		\$517,538.45	\$55,000.00		\$0.00	\$75,158.25	\$32,031.43	\$0.00	\$107,189.68	\$679,728.13
1971	LANDFILL OPERATIONS	REPLACEMENT	T-BILLS, NHDP		\$516,130.13	\$170,526.53		\$0.00	\$40,570.00	\$30,521.45	\$0.00	\$71,091.45	\$757,748.11
1973	FIRE EQUIPMENT	REPLACEMENT	T-BILLS, NHDP		\$119,512.32	\$35,022.00		\$0.00	\$3,419.04	\$6,699.19	\$0.00	\$10,118.23	\$164,652.55
1978	WASTE WATER TREATMENT PLANT, CAPITAL REPAIRS	REPLACEMENT	T-BILLS, NHDP		\$989,313.08	\$0.00		\$30,042.29	\$42,834.43	\$55,164.62	\$97,999.05	\$0.00	\$959,270.79
1987	REAPPRAISAL FUND	REAPPRAISAL	NHDP		\$37,913.26	\$0.00		\$33,118.01	\$0.00	\$1,999.12	\$1,999.12	\$0.00	\$4,795.25
1987	LIABILITY INSURANCE	RESERVE	NHDP		\$4,806.30	\$0.00		\$971.35	\$0.00	\$256.41	\$256.41	\$0.00	\$3,834.95
1987	PROPERTY DAMAGE	RESERVE	NHDP		\$18,917.11	\$10,000.00		\$12,815.88	\$0.00	\$995.23	\$995.23	\$0.00	\$16,101.23
1990	INSURANCE DEDUCTABLE	RESERVE	NHDP		\$35,202.14	\$100.00		\$0.00	\$3,534.67	\$2,083.64	\$0.00	\$5,618.31	\$40,920.45
1992	SCHOOL PAVEMENT	RESERVE	NHDP		\$154,700.00	\$50,000.00		\$0.00	\$21,491.75	\$11,122.72	\$0.00	\$32,614.47	\$237,314.47
1992	SCHOOL ROOF	RECONSTRUCTION	NHDP		\$83,729.10	\$50,000.00		\$44,577.30	\$0.00	\$6,062.70	\$6,062.70	\$0.00	\$89,151.80
1994	SEWER EXTENSION	RECONSTRUCTION	NHDP		\$137,823.46	\$94,000.00		\$0.00	\$12,893.17	\$8,281.39	\$0.00	\$21,174.56	\$252,998.02
1994	SIDEWALK & BIKE PATHS	RECONSTRUCTION	NHDP		\$50,000.00	\$11,640.90		\$0.00	\$4,016.37	\$2,927.11	\$0.00	\$6,943.48	\$68,584.38
1994	BRIDGE	REPLACEMENT	NHDP		\$60,000.00	\$20,000.00		\$0.00	\$3,224.71	\$3,437.95	\$0.00	\$6,662.66	\$86,662.66
1994	LIBRARY ROOF	RECONSTRUCTION	NHDP		\$1,373.48	\$2,000.00		\$0.00	\$3,373.48	\$77.55	\$0.00	\$3,451.03	\$3,451.03
1995	LIBRARY CONSTRUCTION	RECONSTRUCTION	NHDP		\$32,296.08	\$8,191.56		\$0.00	\$0.00	\$1,752.45	\$0.00	\$1,752.45	\$42,240.09
1995	SCHOOL BLD. CONSTRUCTION	RECONSTRUCTION	NHDP		\$8,754.39	\$0.00		\$0.00	\$0.00	\$470.93	\$0.00	\$470.93	\$9,225.32
1997	MUNICIPAL SEWER FOR THORNTONS FERRY SCHOOL	RECONSTRUCTION	NHDP		\$0.00	\$50,000.00		\$0.00	\$1,645.78	\$1,645.78	\$0.00	\$1,645.78	\$51,645.78
1997	DRAINAGE IMPROVEMENTS	RECONSTRUCTION	NHDP		\$0.00	\$25,000.00		\$0.00	\$0.00	\$46.39	\$0.00	\$46.39	\$25,046.39
1978	COMMUNICATION EQUIPMENT	RECONSTRUCTION	NHDP		\$0.00	\$41,000.00		\$0.00	\$0.00	\$76.09	\$0.00	\$76.09	\$41,076.09
	TOTAL TOWN CREATED CAPITAL RESERVE FUNDS				\$2,835,624.76	\$634,480.99		\$121,524.83	\$169,686.72	\$107,312.51	\$275,315.69	\$3,623,896.61	

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME		GRAND TOTAL OF PRINCIPAL & INCOME
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR	

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REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, NH ON JUNE 30, 1998

# SHARES OR UNITS	HOW INVESTED DESCRIPTION OF INVESTMENT (NAMES OF BANKS, STOCKS, BONDS, ETC.)	PRINCIPAL			INCOME			GRAND TOTAL OF PRINCIPAL & INCOME		
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES YEAR	CAPITAL GAINS YEAR	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR		EXPENDED DURING YEAR	BALANCE END YEAR
		BALANCE BEGINNING YEAR	ADDITIONS PURCHASES YEAR	CAPITAL GAINS YEAR	PROCEEDS FROM SALES	GAINS OR (LOSSES) FROM SALES	BALANCE END YEAR		EXPENDED DURING YEAR	BALANCE END YEAR
FUND C										
	FLEET BANK, SAVINGS ACT #091-012655-6	\$4,419.33					\$16,552.53	\$238.83		
	NEW HAMPSHIRE PUBLIC DEPOSIT INVESTMENT POOL NH-01-137-	\$2,520.87					\$47,096.93	\$3,697.09		
1000	ALLEGHANEE POWER SYSTEM, INC.	\$11,477.28						\$1,720.00		
800	AMERITECH CORPORATION	\$14,823.00						\$932.00		
1500	BELL SOUTH	\$15,838.50						\$2,160.00		
1125	BROOKLYN UNION INDUSTRIAL GAS COMPANY	\$9,463.70						\$1,805.65		
900	CAROLINA POWER & LIGHT COMPANY	\$10,661.15						\$1,719.00		
460	CENTRAL HUDSON GAS & ELECTRIC CORP.	\$10,295.59						\$984.40		
846	CENTRAL & SOUTH WEST CORP.	\$7,748.92						\$1,472.04		
900	FLORIDA PROGRESS CORP.	\$8,209.62						\$1,908.00		
60	ECHOLON INTERNATIONAL CORP.	\$229.37						\$0.00		
1200	FORTUNE BRANDS	\$9,743.67						\$996.00		
1200	GALLAHER GROUP Plc	\$5,678.41						\$1,617.84		
2000	GENERAL ELECTRIC COMPANY	\$9,681.65						\$2,240.00		
125	INTERNATIONAL BUSINESS MACHINES COMPANY	\$14,547.28					\$5,857.41	\$380.00	\$6,237.41	
1200	IPALCO	\$18,733.81						\$1,230.00		
1080	MAYTAG COMPANY	\$12,909.10						\$691.20		
800	NEW ENGLAND ELECTRIC SYSTEM	\$14,407.43						\$1,888.00		
600	POTOMAC ELECTRIC POWER	\$13,705.09						\$996.00		
450	PROCTER & GAMBLE COMPANY	\$27,479.13						\$454.86	\$227.60	
100	TEXAS UTILITIES COMPANY	\$4,458.90					\$7,396.35	\$624.86	\$8,021.21	
300	UNITED STATES WEST CORPORATION	\$7,104.74						\$642.00		
300	UNITED STATES WEST MEDIA GROUP	\$4,736.49						\$0.00		
400	WISCONSIN ENERGY CORPORATION	\$10,697.28						\$618.00		
	FUND C TOTAL	\$249,570.31					\$75,223.38	\$29,015.77	\$78,436.55	
								\$25,802.60	\$328,006.86	
FUND D										
	FLEET BANK, SAVINGS ACT #935-864098-6	\$27.54						\$72.12		
400	AT&T CORP.	\$0.00						\$3,819.93	\$0.00	
1000	AMERICAN WATER WORKS INC.	\$17,365.48						\$528.00		
600	BELLSOUTH CORP.	\$0.00					\$21,765.05	\$790.00	\$21,765.05	
800	COCA COLA CO.	\$17,809.50						\$864.00		
400	DISNEY WALT CO	\$18,625.11						\$456.00		
700	ENRON CORP.	\$17,156.32						\$222.00		
30	IMATION CORP.	\$2,845.38					\$25,669.57	\$656.25	\$25,699.57	
258	LUCENT TECHNOLOGIES	\$1,509.28						\$0.00		
300	MINNESOTA MINING MANUFACTURING CO.	\$7,060.45						\$39.36		
25	NCR	\$15,092.83						\$648.00		
1200	TECO ENERGY CORP.	\$869.82						\$0.00		
900	UTILICORP	\$30,331.13						\$1,434.00		
	SHEDD HARRIS FUND (MUTUAL FUND PORTION ONLY)	\$0.00					\$25,390.02	\$1,602.00	\$25,390.02	
	WATKINS TOWN FOREST	\$69,305.13		\$9,236.68			\$21,513.32	\$3,559.62	\$25,072.94	
	INCOME- T-BILLS,BNH SAVINGS	\$1,575.00						\$0.00	\$103,614.75	
	TOTAL FUND D	\$199,572.97	\$0.00	\$9,236.68	\$0.00		\$255,728.32	\$19,518.73	\$471,323.95	
								\$12,732.75	\$262,514.30	
									\$1,575.00	
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									\$1,575.00	
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Town Officers

Representatives to the General Court

Rose Arthur
Peter Batula
Robert Brundidge
Dennis Fields

Robert L'Heureux
Timothy McGough
Robert Milligan
Mary Moriarty

Board of Selectmen

D.L. Chris Christensen, Chairman
Anthony J. Pellegrino, Vice Chairman
Norman V. Carr
Anthony Holevas
Finlay C. Rothhaus

Term expires 1999
Term expires 2000
Term expires 2000
Term expires 2001
Term expires 2001

Town Manager

Dean E. Shankle Jr.

Executive Assistant

Betty J. Spence

Finance Administrator

Robert T. Levan

Moderator

Lynn Christensen

Town Treasurer

Jean G. Weston

Town Clerk-Tax Collector

Diane M. Pollock

Deputy Town Clerk-Tax Collector

Linda P. Hall

Assessor

Dominic D'Antoni

Community Development Director

A. J. Minkarah

Planning & Zoning Administrator

Will D'Andrea

Building/Health Officer

Joseph M. Comer

Health Officer

Sean Goodwin

Acting Ambulance Director

Shawn Martin

Emergency Management Director

Charles Q. Hall

Library Director

Elizabeth Levy

Director of Public Works

Earle M. Chesley

Assistant Director of Public Works-WWTF

Larry R. Spencer

Assistant Director of Public Works - Highway

David Lent

Highway Coordinator

Bruce W. Moreau

Building & Grounds Maintenance

Philip F. Meschino

Equipment Maintenance

James H. Graham

Landfill Foreman

Steven S. Doumas

Ballot Inspectors

(terms expire November 1999)

Democrat

Mike Morrison - Chair

Peggy Dwyer

Anne Goodridge

Anne McCann

Mary Moriarty

Betty Morton

Natalie Baron

Republican

Pat Miller - Chair

Barbara Buker

Joan Devogel

Yvonne Hinckley

Fern Jones

Jane McKenna

Jean Weston

Abbie Griffin Park Advisory Committee

Ruth Liberty, interim-Chairman
D.L. Chris Christensen
Laurie Rothhaus
Laurie Bower
Vanessa Biron

Budget Committee

Dick Andersen, Chairman	Term expires 1999
Pat Daniels, Vice Chairman	Term expires 1999
David Denton	Term expires 2000
John Morey	Term expires 1999
Charles Greenhalgh	Term expires 1000
Stanley Heinrich	Term expires 1999
Edward Kimball, Jr.	Term expires 1999
Barbara Tucker	Term expires 2000
Evan Fulmer	Term expires 2001
Norman Phillips	Term expires 2001
April Sarasin	Term expires 2001
Barbara Tucker	Term expires 2000
Rita Carlton	Secretary

Cable TV Advisory Committee

Phil Hunt, Chairman	Dean Shankle, Jr.
Steven Birchall	Craig Showers
Keith Jeffrey	Lloyd Tate
Dan O'Donnell	Pam Tinker
Anthony Pellegrino	Chip Underhill
Mary Jo Roberts	

Conservation Commission

Mike Burke, Chairman	Term expires 1999
Eber Currier	Term expires 1999
Terri Kangas-Feller	Term expires 2000
Gary Gagne	Terms expires 2001
Karen Mattor	Term expires 2000
Andy Powell	Term expires 2000
Linda Wilson	Term expires 2000
Anthony Pellegrino	Ex-officio Member
Marcia Roth-Tucci	Support Staff
Sean Goodwin	Liaison

District Court

Clifford R. Kinghorn, Justice
Gregory Michael, Special Justice
Lynn KillKelley, Clerk
Jane DiMartino, Deputy Clerk
Barbara Duhaime, Court Assistant
Maureen Murphy, Court Assistant
Joseph Lanza, Bailiff

Forest Fire Warden and Deputy Fire Wardens

Clarence P. Worster, Warden
Martin Carrier
William Cashin
Charles Chalk
Joseph Comer
Charles Hall
David Parenti
Perley Rogers
Laurence Rothhaus
Gary Woodward
Howard Young

Fourth of July Committee

Thomas Mahon, Chairman
Jack Balcom
Lena Cook
Jean Shankle
Ruth Liberty
Judy May
Robert Adamowicz

Highway Safety Committee

Joseph Devine, Chairman
Roger Bellemore
Finlay Rothhaus
Joseph Comer
Jim Flis
Charles Hall

Bob L'Heureux
Bruce Moreau
William Mulligan
Norman Pepin
Rick Todd

Library Trustees

Ellen Dube, Chairman	Term expires 1999
Anne Burrows	Term expires 2000
Pat Heinrich	Term expires 1999
Robert Kelley	Term expires 2000
Duncan Morrill	Term expires 2000

Nashua Regional Planning Commission

D.L. Chris Christensen
Mark Parker
Jean Weston

Naticook Day Camp Advisory Board

Carolyn Disco, Chairman
Eber Currier
Franklin Dutton
Mary Moriarty
Vicky Pepper
Susan Shandler

Parks and Recreation Committee

Dru Movizzo, Chairman	Term expires 1998
Janet Comier	Term expires 2000
Lonnie Dubois	Term expires 2000
Laura Jaynes	Term expires 1999
Norma French	Senior Citizen
D.L. Chris Christensen	Ex-officio member
Connie Halvtzes	MYA Representative

Planning Board

Nelson Disco, Chairman	Term expires 1999
John Segedy, Secretary	Term expires 2001
Arthur Gagnon	Term expires 1999
Robert Boisvert	Term expires 2000
Larry Dardzinski	Term expires 2000
Jiri Hajek	Term expires 2001
Walter Talbert	Term expires 1999
Norm Carr	Term expires 1999
Finlay Rothhaus	Term expires 1999

Solid Waste Advisory Committee

Mark McGuire, Vice Chairman	David Paul
Chip Chesley	Ted Parmenter
Chris Conway	Anthony Pellegrino
Ralph Gerenz	Christopher Petrovic, Alternate
Bob Kelley, Alternate	Lenny Worster
Joseph Mitchell	

Supervisors of the Checklist

Barbara Watson, Chairman	Term expires 2004
Ruth Liberty	Term expires 2002
Joyce Bishop	Term expires 1999

Trustees of the Trust Fund

Jack Balcom	Term expires 1999
John Lyons	Term expires 2000
David Johnsen	Term expires 2001

Wasserman Park Master Plan Committee

Patricia Dumont, Chairman
Steven Keach, Vice Chairman
Douglas Dickinson
John Gibson
Robert Milligan
Chris Petrovic
Eber Currier, Conservation Commission representative

Zoning Board of Adjustment

Richard Barry, Chairman	Term expires 2000
Charles Roberts, Vice Chairman	Term expires 1999
Timothy Dutton	Term expires 2000
Mark Kanakis	Term expires 2000
Richard Meyers	Term expires 2000
Lon Woods, Alternate	Term expires 1999
Patricia Mellor, Alternate	Term expires 2000

1998 Annual Report Of The
Abbie Griffin Park Advisory Committee
Submitted by Ruth Liberty
Acting Chairman

The Merrimack Concert Association provided two performances in the park this year.

The Chorus and the Band gave a performance in June. As part of the Fourth of July celebration the Chorus and Vocal Ensemble entertained a large crowd the evening of July 3rd. As an added attraction that night a food tent, from Frank's Place was set up in the lower parking lot, and was very well patronized.

Five granite benches, provided by funds raised by Steve Porbunderwala for his Eagle Scout badge, were installed. The pastoral lighting of the park is finally in place. A second plaque honoring all those who donated services, equipment, and expertise was added in the entrance to the Town Hall.

The park has been the setting for eight weddings, and many photo sessions. The Children's Annual Halloween party, sponsored by the Police Department, was celebrated in the park again this year.

The Third Annual Candlelight Stroll and Christmas tree lighting held November 28th was very well attended. The stroll was a little longer this year, the weather was delightful, and the caroling was enjoyed by all. Individual members of the Merrimack Chorus, led by their director Sarah Phelps, made the caroling sound a little more organized. We as a committee hope that this will be a continuing, and growing, tradition.

Our committee has undergone, and is still undergoing, changes. We miss, and think often of, Frank Daley who passed away last year. We have lost other members of our original committee through resignations or relocations. Our sincere thanks go to those members, though they are not working with us now we know that they are backing us in our plans for 1999.

This is Merrimack's park and bandstand - - - take a walk there, and enjoy it - - that is the purpose of its being.

Abbie Griffin Park Advisory Committee
Ruth Liberty, Acting Chairman
D. L. Chris Christensen
Laurie Rothhaus
Laurie Bower
Vanessa Biron

1998 Annual Report of the
Assessing Department
Submitted by Dominic S. D'Antoni
Assessor

1998 has been a banner year, residential and industrial/commercial new construction is continuing at a good pace.

The Assessing Department has been monitoring recent sales activity for all property classes. It has been observed that property sales are now reflecting values that were prominent of the 1987-1989 real estate market.

The Assessing Department will be analyzing all recent sales data for all property classes and will be updating all assessments reflecting market values as of the April 1, 1999. The assessment changes will be noticed in the second half of the 1999 tax bill.

Many property owners, during the past year, have taken the opportunity to view the latest computer and software data technology used in the assessing office. To make the securing of property information friendlier and readily available, the department has installed a touch screen monitor. There is a fee charged for the printing of property record cards.

More general assessment information can be obtained using the town's web site at:
<http://www.ci.merrimack.nh.us>

Employees working on the day to day tasks seldom receive proper recognition for their effort and dedication demanded by their position. To the office staff of Anne L. Whitney, Loren J. Martin, and part-time employee Ann T. Knapp, a sincere acknowledgement of thanks, for meeting the hectic demands and challenges of the past year.

Assessing Department Staff
Dominic S. D'Antoni, Assessor
Anne L. Whitney, Office Manager
Loren J. Martin, Assessment Technician
Ann Knapp, Part Time Clerk Typist

1998 Annual Report Of The Board of Selectmen

**Submitted by Selectman D.L. Chris Christensen
Chairman**

Spurred by national recognition of this area as one of the most desirable places to live, Merrimack continued to be seen not only as a desirable place to live, but also as a desirable place to do business. As our residential tax base grew, the commercial/industrial tax base grew even more, improving the balance and diversity of properties in town. This enabled us to continue to provide high quality services while maintaining a stable tax rate.

Our fiscal policy, heartily endorsed by Town Meeting, has been to fund as many capital improvements as possible without debt obligations. Examples include the major new additions to the Gordon Memorial Fire Station, and major additions to the Landfill Closure Capital Reserve Fund. One pleasing result was that our bond rating was upgraded, allowing us to borrow at a lower cost for those items that may require a debt structure.

In the fall, we received a draft of the "build-out" study of the Town. In broad numbers, this indicated that while our population might grow by another fifty percent (50%), we still have zoned land available to support nearly one hundred percent (100%) more industrial/commercial development. We cannot predict when, or in what sequence this development will occur, but we are well positioned to accept this growth.

In December, we received the results of a town-wide survey, published elsewhere in this report. Of particular note was the indication that while we are doing a good job now, as a community, there are many citizens who believe we need to have a somewhat slower, more predictable (residential) growth rate. This will certainly be a challenge for the future.

We note that quality services are performed by quality people, both employees and volunteers. More often than not, Board of Selectmen meetings were highlighted by recognition of individuals for a job well done. Frequently we were recognizing individuals who had recently been honored by organizations outside the community. We often saw promotions from within. More evidence of the efforts we have been making over the last few years to improve employee morale, and to attract and retain high quality personnel. Our proposed budget for 1999, including union contract renewals as well as pay plans for non-union employees, from the Town Manager on down, recognize this situation with provisions for merit pay for meritorious job performance.

Our volunteers are harder to recognize in such specific ways, but it is important to note that one of our strengths as a community is the quality and dedication of our volunteers, both elected and appointed. As well, we must recognize our

corporate citizens who often provide expertise as well as flexibility, to their employees who are volunteers. We could not function as well as we do without their support.

As we enter the last year of the 20th century, we believe Merrimack is well prepared to meet the challenges of the future.



Merrimack Board of Selectmen

(left to right) Antone Holevas, Norman Carr, D.L. Chris Christensen,
Anthony Pellegrino and Finlay Rothhaus

1998 Annual Report of the
Community Development Department
Submitted by A.J. Minkarah,
Community Development Director

Development activity in Merrimack reached one of its highest levels in recent years during 1998 and the year was one of the most active for all aspects of the Community Development Department, its divisions and the boards it serves. Commercial, industrial and residential development, both in terms of approvals granted and actual construction, included a number of particularly significant projects. In addition, three important planning studies were undertaken, significant additions to park, recreational and conservation land were obtained and a number of issues of community-wide concern were addressed. The changes that occurred and those planned are certain to have long-lasting implications for growth and development in the town, its demographic composition and quality of life.

Residential development activity was particularly high in 1998 resulting in significant expansions of the residential base and an increase in the diversity of the housing stock. Single-family home construction reached its highest level since 1985 with 168 permits issued. As was true last year, most new homes built were in previously approved single-family cluster developments and most tended toward the higher end of the market. The development of higher-end homes on large non-sewered lots, however, increased as well. Eight multi-family (townhouse) units were also built and additions and improvements to existing homes were numerous.

Reviews and approvals for new residential development departed from recent trends. A total of 50 new conventional lots in eight different subdivisions were approved, primarily with on-site septic systems, in contrast to the creation of only six new conventional lots in 1997. Most of these new lots were created in the northern area of town. In addition, an 87 unit, single-family, cluster condominium development was approved on Manchester Street known as *Heron Cove*. This development, targeted at an "empty-nester" market, is significant in that, unlike other residential development in Merrimack, it is located entirely in an industrially zoned area. Its significance is also due to the controversy generated in Merrimack and in neighboring communities resulting from its development in land once set aside for watershed protection for the Pennichuck water supply system. Although confident that this particular development does not pose a substantial threat to the water supply system, staff has since been working with the Nashua Regional Planning Commission (NRPC) and adjacent communities to foster inter-municipal planning and protection for the Pennichuck Watershed. The Planning Board also put forward a proposed zoning amendment for the 1999 Town meeting to prohibit further development of industrially zoned lands for residential uses.

Other important residential development approvals included a 104 unit, up-scale, multi-family development, known as *Bowers Landing*, north of Harris Pond on Route 3. As a Planned Unit Development (PUD) that site will also include a 7,360 square foot commercial building and on-site recreational amenities. Ground broke on Bowers

Landing in the Fall. At the close of the year, two additional large residential developments, an 89 unit single-family cluster and PUD with 52 single-family homes, 58 multi-family units and 19,350 square feet of commercial space were at various stages in the planning review process.

Commercial and industrial development was notable during 1998 both for the overall level of activity as well as for its diversity. Perhaps most significant was the redevelopment of the former Post Road Plaza (sometimes dubbed *Ghost Road Plaza*) as the new corporate headquarters for PC Connections. PC Connections brought with it approximately 500 new jobs (with expansion potential for up to 750 jobs) and a reputation as an outstanding corporate citizen that was evidenced almost immediately upon their entrance into the community. The rehabilitation project also brought to a close several years of effort to bring new life to what become an all too prominent symbol of the most recent recession. 1998 also saw approvals granted for a 39,211 square foot office building to house the Stabile Company on Manchester Street, a 25,000 square foot Manufacturing facility for Stanley Elevator on Henry Clay Drive and a 110,000 square foot self storage facility in that same vicinity. All three projects are currently under construction. Taken together, these developments represent roughly 250,000 square feet of new or rehabilitated commercial/industrial space and well over 600 new jobs with expansion potential for at least an additional 300 jobs. In addition, approvals were granted for a new office building for Open Systems Resources on Executive Park Drive (27,250 square feet), a 10,260 office building on Route 3, an auto dealership on 101A, and for expansions or improvements to several existing businesses including Fidelity, Jones Chemical, Nashua Corporation, Filtronik Comtek, and for a number of other establishments. Construction also continued throughout the year on previously approved projects including major renovations for the on-going expansions at Fidelity and construction of a new motel adjacent to the Residence Inn.

Along with new development, the town was also fortunate to acquire more land for parks, recreation and conservation. Additional Merrimack Riverfront land, adjacent to properties acquired last year, was donated to the town by the Flatley Company early in the year. The town also received a bequest of over 25 acres from the Hill family on Greens Pond Road in the sensitive Naticook Brook watershed and a donation of over 16 acres of conservation land off of Bean Road from Klara Sklar. Weston Park, gifted to the town previously, was formally dedicated in 1998 as well. The park is a major contribution to Merrimack's heritage and culture due to its location on the Souhegan River at the site of the Town's first meeting house and adjacent historic cemetery.

In addition to administering development related activity, department staff continued to work with the Planning Board, Board of Selectmen and interested citizens to complete the Town Center Plan initiated in 1997. Staff also worked with both boards and the Nashua Regional Planning Commission in the development of a buildout study for the town. Draft versions of both documents are currently under review and are expected to be complete in early 1999. Staff is also working with the Town Manager and Board of Selectmen on a study of Baboosic Lake and the surrounding area and on plans related

to the use of newly acquired Merrimack Riverfront Land. The department continues to work with state and regional agencies and groups to participate in the planning for and implementation of major transportation improvements such as the Circumferential Highway, Manchester Airport Access Road and with other plans and projects related to transportation, environmental protection and development.

Internally, 1998 brought many changes to the department's staff. In May, William D'Andrea joined the staff to serve as the Town's Planning & Zoning Administrator. In June, Jean Weston retired after 32 years of service to the Town. Jean's tenure predated the existence of almost every aspect of the department and was an integral participant in the development of planning in Merrimack. Over the years Jean served as staff to the Planning Board and Zoning Board of Adjustment, as a secretary and office manager within the department, and served briefly as Zoning Administrator along with many other roles and duties. Jean's knowledge and experience are missed, but her influence will be felt long after her departure. In July, Linda Wilson resigned from her part-time position as secretary to the Conservation Commission. Linda's knowledge and expertise in conservation related matters was invaluable, so much so, in fact, that she has now been appointed as a member of the Commission. Other new additions to the staff include Louise Donington, Planning & Zoning Assistant and Marcia Tucci, Secretary, who provides staff assistance to the Conservation Commission and Health Officer in addition to other duties. As always, the staff of the Community Development Department, listed below, welcomes requests for information or assistance from the public.

Community Development Department Staff

Joseph Comer, Building/Health Official
Lena Cook, Clerk Typist
George Couture, Building Inspector
William D' Andrea, Planning & Zoning Administrator
Louise Donington, Planning Assistant
Evelyn Gillis, Office Manager
Sean Goodwin, Health Officer
A.J. Minkarah, Community Development Director
Brenda Morse, Secretary
Marcia Tucci, Secretary

1998 Annual Report Of The
Code Enforcement Division

Submitted by Joseph M Comer,
Building/Health Official

Residential construction continues to be the majority of permits and inspections. There were 846 permits issued with a total valuation of \$66,886,320. and total fees collected of \$214,630.

The following is a record of permits issued from January 1, 1998 through December 31, 1998.

Permits Issued 1998

Multi-family dwellings	8
Single family dwellings	168
Residential garages & carports	32
Additions to single family	133
Commercial buildings	8
Additions to commercial	4
Industrial buildings	3
Additions to industrial	3
Swimming pools	26
Miscellaneous permits (electrical, plumbing, etc)	261
Demolitions other than single family	1
Demolitions single family	2
Oil burners	13
Storage tanks	28
Septic systems (new & repairs)	132
Signs	24

Statistics

<u>YEAR</u>	<u>BUILDING PERMITS ISSUED</u>	<u>SINGLE FAMILY</u>
1991	777	53
1992	869	119
1993	969	123
1994	913	89
1995	896	75
1996	897	102
1997	925	164
1998	846	168

1998 Annual Report Of The
Merrimack Health Division
Submitted by Sean Goodwin
Health Officer

The Health Division is responsible for the licensing and inspection of all food service establishments, public bathing areas, day care centers and foster homes. This division also witnesses test pits for septic systems and inspects the installation of new and replacement septic systems.

Statistics

Food Service Licenses	104
Public Bathing Area Licenses	15
Day Care and Foster Home Inspections	25
New and Replaced Septic Systems	138

1998 Annual Report Of The
Merrimack Conservation Commission

Submitted by Michael R. Burke
Chairman

Background

The Merrimack Conservation Commission (MCC) was established in 1967 and provides "...for the proper utilization and protection of the natural resources and for the protection of watershed resources..." of Merrimack (RSA 36-A:2). The MCC conducts studies of local land areas and water bodies and seeks to coordinate, to the extent possible, the activities of other organizations established for similar purposes. The MCC maintains an index of wetlands, open spaces and natural aesthetic or ecologically significant areas within the town and plans for the proper utilization of such areas (RSA 36-A:2). The MCC recommends ways to protect, develop or better utilize such areas. In addition, the MCC may acquire land or water rights and easements to "maintain, improve, protect, limit the future use of or otherwise conserve and properly utilize open spaces and other land and water bodies within ...town" (RSA 26-A:4).

One of the major responsibilities of the MCC is to review applications for Dredge & Fill prior to submittal to the NH Wetlands Board. For each application reviewed the MCC provides written recommendations and comments for the Board's use. Typically the MCC meets with developers and town officials during the conceptual stages of planning to help minimize impact to wetlands, open spaces and ecologically significant areas.

The MCC is composed of seven full-time voting members and three alternate members. All commissioners are volunteers from the community. The MCC meets at 7:00 PM on the second and fourth Tuesdays of each month in the Community Development Office lower conference room. The public is encouraged to attend these meetings. Anyone wishing to present an appropriate matter before the MCC should submit the information in writing to the Community Development Office 10 days in advance of the next scheduled meeting in order to be placed on the agenda.

Accomplishments during 1998

The following is a list of the more important activities that have been accomplished in 1998 or are on-going as of this writing:

- Reviewed and prepared letters of recommendation regarding 4 standard, 2 expedited, 4 minimum impact and 1 After-the-Fact Dredge & Fill applications which were brought before the MCC by developers, contractors, local businesses and homeowners.
- Conducted numerous site inspections to evaluate proposed and in-progress projects involving wetlands, open spaces and ecologically significant areas within the town.
- Investigated complaints from concerned citizens and town representatives.
- Evaluated several properties, which could be obtained by the town for conservation purposes.
- Reviewed conceptual and proposed subdivision plans, and plans and proposals for construction activities on private and public wetlands and within the Aquifer Conservation District.
- Provided support for the University of New Hampshire "Lay Lakes Monitoring Program", the Souhegan Watershed Association grant application and the Souhegan River Corridor Plan.
- Investigated several violations relative to trespass on to conservation lands and unauthorized activity in wet lands.
- Relative to Earth Day 1998, provided high school students with a trail maintenance and clean up project at Wasserman Park.
- Participated in the Nashua Regional Planning Commission - Regional Environmental Planning Program.
- Sponsored the program: "Keeping Track" which provides training and support for community-based wildlife habitat monitoring programs.
- Reviewed the town's Master Plan with respect to the role of the Conservation Commission in preserving and protecting the natural resources of the town.
- Provided input to questions for use in the town-wide survey.
- Provided financial assistance for the seventh grade environmental trip to Camp Mi-Te-Na.
- Provided input to the DPW regarding planned landfill closures and several bridge and roadway construction projects.
- Provided input at town meeting regarding a proposed warrant article regarding recreational, conservation and other town-owned land.
- Monitored the Derry wastewater treatment plant outfall to the Merrimack River and reported observations to the state.

- Distributed 200 white spruce seedlings to town residents.
- Reviewed information and provided comments to BOS and EPA relative to proposed land purchase by EPA as mitigation for the NH Plating site remediation.
- Attended workshops and training programs including: Open Space Preservation, timber harvest workshop, Current Use Tax Rules and the NH Association of Conservation Commissions.
- Worked on the preparation of policy regarding wetland buffers within the town.
- Continued to practice environmental stewardship in controlling the beaver population within the town.
- Worked with the Merrimack Village District and WellHead Protection Committee to insure the protection of the town ground-water supply.
- Provided support for the Girl Scouts and Boy Scouts on various projects relative to conservation matters.
- Provided scholarships for two middle school students to attend conservation summer camps.
- Performed an investigation for the NH Dept. of Resources and Economic Development relative to the location and number of black gum trees in town.
- Provided input to the towns of Merrimack and Bedford regarding the Manchester Airport access highway project.
- Hosted the program: "The Dollars and Sense of Open Space" presented by Digit Taylor of the NH Wildlife Federation.
- Arranged to have the county forester inspect the newly acquired town property known as the Gilmore Hill Memorial Forest and to prepare a preliminary forest management plan. Also, installed a plaque at the entrance to the site which recognizes the donation of this property to the town by the Hill family and had the property boundaries surveyed and marked.
- Performed a records inventory of all town-owned lands with the intention to eventually develop management plans for those parcels which are or will be designated as conservation lands.

Membership

The MCC welcomed new full-time members Andy Powell, Karen Mattor, Linda Wilson and Marcia Tucci (secretary). The MCC wishes to thank Linda Wilson who served as the MCC's secretary from 1992 To 1998 And wishes her well in her new position at Thorton's Ferry School. The MCC also wants to express our gratitude and thanks for a job well done to Jean Lavallee, Jim McAveeney, Charles Greenhalgh and Doug Osborne.

Conservation Commission Members

Michael R. Burke, Chairman
Eber Currier, Vice Chairman
Gary Gagne
Terri Kangas-Feller
Andy Powell
Karen Mattor
Linda Wilson
Tony Pellegrino, BOS Liaison
Sean Goodwin, Community Development Liaison

1998 Annual Report Of The Merrimack Fire Department

**Submitted by Charles Q. Hall
Fire Chief**

1998 has been an exciting year for your Fire Department. It has seen the completion of the addition and renovation to our Central Station, which provides a more efficient base of operation for your emergency services. We look forward to the upcoming year as we celebrate the 75th anniversary of the Fire Department. We plan to host several events, including an Open House at all stations in May; special recognition at the 4th of July parade, and the department will be hosting the New Hampshire State Firemen's Convention in September. I hope many citizens will plan on participating, and support these events.

As we approach the 75th year of operation, I wish to reflect on the service your department has provided. The men and women of the Fire, Ambulance and Emergency Management Services have always worked to keep the community safe, as all its residents are special to us. We respond to floods, accidents, medical emergencies, fires and many other requests for service to the community. Our members have always participated in special occasions such as the 4th of July Parade, Fireworks, Christmas Parade, Fallen Fire Fighters Day, just to name a few.

In 1924 when the Department was chartered, Merrimack was a small rural Town, and the Fire Department's expenses were \$608.39. The High School had an enrollment of 35 students with a total of 265 students in all the schools, and the Town's population was under 2,000. The Town has certainly seen a lot of changes in the past 75 years, but the one thing that has not changed is the commitment to the safety of the citizens by your Fire Department and the support of the community for the Department.

1998 has also seen several personnel changes. Joseph Belanger retired after 20 years of dedicated service. Lt. Tom Chemielewski, a ten-year veteran of the Call Department resigned due to job relocation in Georgia. Firefighter/Mechanic, Gary Woodward is retiring after 15 years of service to the Town. In June of 1999, I will be retiring after 40 years with the Department and 20 years as your Fire Chief.

We extend our thanks to Michael Barb, for his contribution and service as EMS Director to the Ambulance Division. Shawn Martin has been appointed Acting EMS Director, until a replacement is appointed by our Town Manager. Our volunteer ambulance has seen the departure of Katherine and Curtis Provance due to job location, and the resignation of Ambulance Officer, Deb Wroebe. Many thanks for there dedicated service to the Town of Merrimack.

As I reflect on the past 40 years, I wish I could impart to you both the joy and sadness the fire service community deals with. The joy of working with men and women, who have dedicated their lives to the protection of others, and the sadness of the losses, we see.

Emergency Management Personnel

Charles Q. Hall, Director
John Quintal, Communications Off.
Gerry Beland
Robert Dichard, Communications Spec.
Mark Rivet
Steve Bachand
Scott Traurig
Arthur Stockhausen
Frances Donohue

Richard A. Todd, Asst. Director
Tony Pellegrino
Mike Currier, Haz-Mat/LEPC
Wendy P. Todd
Wayne Perkins
Shawn Kimball
Donna Hastings, Psy.D
Craig Peterson
George Jepson

Thanks to all the people of Merrimack, who have supported your Fire, Emergency Medical and Emergency Management Services.

During 1998 the Fire and Ambulance Service have responded to an average of four calls per day. Complete statistical breakdown of calls is unavailable at the time of this report.

Fire Department Personnel

Charles Q. Hall, Fire Chief
Howard A. Young, Asst. Chief
Charles Chalk, Fire Marshal
William Cashin, Captain
Laurance Rothhaus, Captain
David Parenti, Captain
Richard Todd, Captain
Charles Smith, Lt.
Ronald Hansen, Lt.
Scott Simpson, Lt.
Richard Pierson, Lt.
Daniel Belanger, MFF
Wayne Perkins, MFF
Gary Woodward, FF/Mech.
David Joki, MFF
Carl Nelsen, MFF
Gerard Beland, MFF
Richard Barrows, MFF
Matthew Duke, FF

Thomas Kennedy, MFF
David Trepaney, MFF
Bruce Cornelius, MFF
Norman Carr, Jr., MFF
Mark Akerstrom, MFF
Marc Bechard, MFF
Shawn Allison, MFF
Gregory Regan, MFF
Brian Borneman, FF
Brian Dubreuil, FF
Thomas Dalton, FF
Jason Marsella, FF
Richard Gagne, FF
David Bertrand, FF/Paramedic
Fran Dupuis, FF/Paramedic
David Nickerson, FF/Paramedic
Jessica Wyman, FF/Paramedic
Catherine Nadeau, Office Mgr.

Ambulance Personnel

Michael W. Barb, EMS Director
(resigned 11/8/98)
Shawn Martin, Acting EMS Director
Carolyn Lasker, EMT-P
Paul Kelly, EMT-P
Pam Traurig, EMT-I
Travis Miller, EMT-I
Robert Veale, EMT-B
John Manuele, 1st Responder
Deb Wrobel, EMT-B
David Connor, MD
Arthur Stockhausen, EMT-B
Stanley Heinrich, EMT-B
Steve Bachand, EMT-B
Curtis Provance, EMT-I

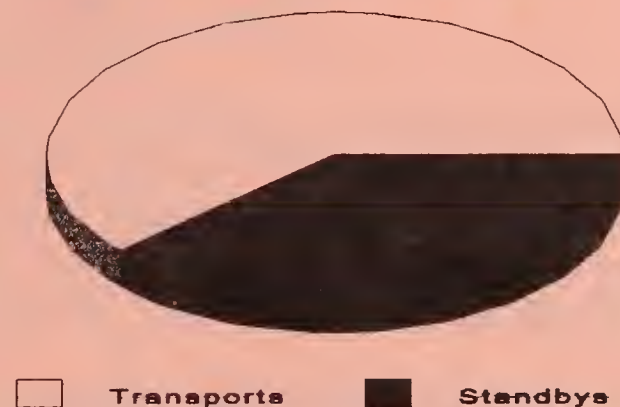
Chris Wyman, EMT-I
John Chisholm, Provisional
Dan Colby, EMT-B
Melody Bachand, EMT-B
Derek Whitehead, EMT-I
Eric Damon, EMT-I
Tom Arnold, EMT-I
Matt Pfeifer, EMT-I
Scott Traurig, EMT-I
Shawn Martin, EMT-I
Gary Gauvin, EMT-I
Sheri Gauvin, EMT-I
John Demyanovich, EMT-I
Kathy Provance, EMT-I

Merrimack Fire Department - Ambulance Division

Year-End Statistics - 1998

<u>Ambulance Call</u>	<u>YTD</u>
Medical Emergencies	742
Standbys (non-transport)	423
Total Monthly Calls	1165
 Total 19-A2 Calls	 41
<u>Total Calls, YTD</u>	1165

Medical Calls



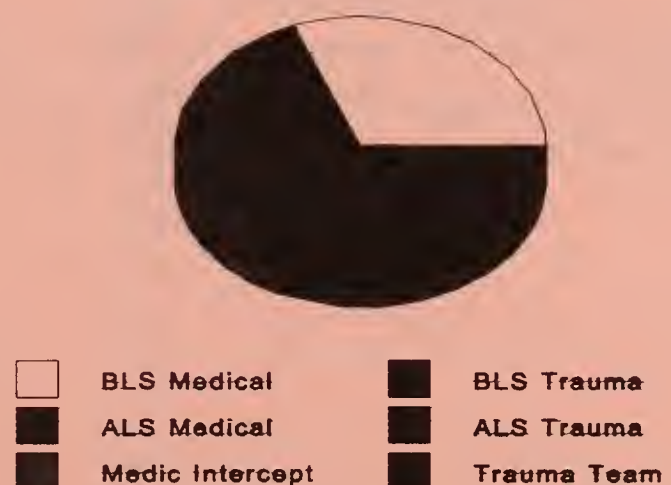
<u>Hospital Transports</u>	<u>YTD</u>
St. Joseph's	301
SNHRMC	339
Elliot Hospital	64
CMC	31
MVAMC	1

Patient Transports



<u>Call Breakdown</u>	<u>YTD</u>
BLS - Medical	204
BLS - Trauma	169
ALS - Medical	319
ALS - Trauma	40
Paramedic Intercept	3
Trauma Team	11

Call Breakdown



1998 Annual Report Of The
Town Forest Fire Warden and State Forest
Ranger

Submitted by Bryan Nowell, Forest Ranger &
Clarence Worster, Forest Fire Warden

To aid your Forest Fire Warden, Fire Department, and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention, and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. Early in 1998, we experienced an ice storm, which caused severe damage to forests in New Hampshire. This damage created a greater potential for fire hazards as well as safety hazards to many areas of the State. Your local Fire Warden and Forest Rangers need your assistance in preventing wildfires in these hard hit areas and throughout the State. If you need assistance or information dealing with ice damaged woodlands, please call 1-800-444-8978.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1998 Fire Statistics
(All Fires Reported thru December 23, 1998)

Fires Reported by County

Belknap	44
Carroll	89
Cheshire	67
Coos	18
Grafton	43
Hillsborough	232
Merrimack	108
Rockingham	121
Strafford	64
Sullivan	12
Total Fires	798
Total Acres	442.86

Causes of Fires Reported

Smoking	59
Debris Burning	38
Campfire	29
Power Line	14
Railroad	9
Equipment Use	24
Lightning	16
Children	95
OHRV	6
Miscellaneous	53
Unknown	140
Fireworks	6
Arson/Suspicious	16
Illegal	231
Rekindle	43
Disposal of ashes	19

1998 Annual Report of the
Merrimack Public Library
Submitted by Elizabeth Levy,
Director

Circulation of materials continued to be brisk in 1998 and new technology has changed the way people use library services. The library homepage was accessed over 5200 times from schools, homes, or businesses. In addition, over 5100 magazine citations with abstracts or full-text were accessed through resources available from the library homepage with your library card.

The library staff, Trustees and greater community will miss the smiling assistance of Dianne Hathaway, former Head of Reference & Adult Services who resigned to accept the Directorship of the Goffstown Public Library. While Dianne's leaving saddened us, we were very happy to have Shannon Tennant, Technical Services Librarian; Carolyn White, Reference Librarian; Diane Lauze and Nancy Vigezzi, Library Aides, join the library staff during 1998.

The pilot project allowing GMILCS (an automation consortium of 11 libraries in southern New Hampshire) member libraries to honor the cards of other member libraries proved successful and became a regular library service July 1. Over 3300 items were borrowed by Merrimack Public Library cardholders from Manchester, Amherst, Bedford, UNHM, Salem and a host of other area libraries during the year.

The lack of space and a building whose systems are worn out continue to be large issues for the library. Over 3300 items were discarded from the collection in 1998. Some of the discarded items would have been useful to the community in the future but difficult decisions have to be made if we are to stay in this space any longer. The fire alarm system, windows in addition, HVAC vent grates, elevator oil line, metal doors and frames, telephone system and the underground oil storage tank are some of the systems or building parts that will need replacement in the near future.

Good customer service is the goal of the Library staff and they continue to do it very well. Community members continue to show their support through membership in the Friends of the Library, the Library Building Committee, the Library Development Fund, participation in events such as Library Festival Day and the Building for the Future Brick-by-Brick Campaign as well as in everyday volunteer activities.

We are grateful for the above-mentioned support and for the cooperation and help of the many Departments of the Town of Merrimack. We look forward to providing Library service to the community in the coming year and hope that there is a more adequate library facility available in the near future.

Merrimack Public Library Staff

ADMINISTRATION

Elizabeth Levy
Janet Angus

Patricia Tancill

Library Director
Assistant Director, Head of
Automated Services
Administrative Services

CIRCULATION STAFF

Madeline Bennett
Kris Bristol
Denise Collette
Gail Dahl
Mary Lee Gilmore
Diane Lauze
Jane Loughlin
Sandra Meehan
Jennifer Stover
Nancy Vigezzi
Heidi Fritz
David Kenson

Library Aide I
Library Aide I
Library Aide I
Library Aide I
Library Aide II
Library Aide I
Library Aide II
Library Aide I
Library Aide I
Library Aide I
Library Page
Library Page

REFERENCE & ADULT SERVICES STAFF

Dianne Hathaway

Janet Conover
Barbara Tosiano
Carolyn White
Sandy Harter

Head of Reference & Adult
Services
Reference Librarian
Reference Librarian
Reference Librarian
Reference Aide II

TECHNICAL SERVICES STAFF

Shannon Tennnant

Darcy LaBrosse
Kathy Starr

Technical Services
Librarian
Library Assistant
Library Aide I

YOUTH SERVICES STAFF

Beverly Little
Pauline Cote
Suzanne Wall
Matthew Delude

Head of Youth Services
Library Aide II
Library Aide II
Library Page

CUSTODIAL STAFF

Daniel Hastie

Joan Vadney

VOLUNTEERS

Edith Bullard
Patricia Flynn

Jane Cooper
Cat Pragoff

1998 Library Statistical Report

CIRCULATION:

Adult Fiction	39342
Adult Non-Fiction	44469
Large Print	3224
Young Adult	5629
Paperback	3760
Children's Fiction	16940
Children's Non-Fiction	28834
Children's Audiovisual	2067
Easy Books	48312
Periodicals	10378
Sound Recordings	13778
Video Recordings	11492
Compact Discs	3594
CD Roms	387
Museum Passes	436
Other	2561

TOTAL	235203
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TOTAL LIBRARY CARD HOLDERS	15981
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TELECOMMUNICATION ACCESS:

Homepage Usage	5231
Searchbank Views	5117
Network User Hours	3081

1998 Annual Report of the
Library Board of Trustees
Submitted by Ellen Dube
Chairperson

Although the town voted in 1995 to purchase the Pynenburg property, three tries by Library Trustees and library supporters to pass various bonds for the construction of a new library have not been successful. Because of this, the Trustees, Director, and staff have had the unhappy task of attempting to compensate for the lack of space. Plans are also being developed to maintain and modify an aging, inadequate building.

Public meetings have been eliminated, carpets and vent grates are being replaced. Twenty-year old equipment and systems are being evaluated for future usefulness. Office space has been developed from the former craft room with furniture suitable for a new building, and a stair-porter will be added to provide a disability exit. However, the present building's limitations prevent full ADA compliance which would truly serve all of our customers. Staff has also weeded the collection extensively, putting many books at our storage facility at the senior center and discarding others which could still be useful if we had the space to keep them.

Although circulation has not increased this year at the same pace as in the past, this is a national trend and typically occurs during a good economy. It is the fear of the Trustees that any economic downturn coupled with the town's recent explosive growth will completely overwhelm the now struggling facility. Library standards recommend that a population of 24,601 have a 29,391 square foot facility. We now have a population of approximately 24,000 and a building of 12,664 square feet.

This year, Trustees will present a smaller, bare-bones version of a library building of 27,800 square feet. Grants, donations, or future requests for funding from the town will be necessary in order to furnish the building and finish such needs as landscaping and paving. The cost to the owner of a \$100,000 home will be about \$40-50 in the second and most expensive year of the bond. A contingency warrant article to add \$250,000 to the Library Construction Capital Reserve Fund has also been proposed. If the bond article fails, and this one passes, it will enable the town to save for the future.

Trustees wish to acknowledge the hard work of the staff, the Library Building Committee, the Friends of the Library, and the Library Festival Day Committee as we all strive to build a facility of which our town can be proud.

1998 Library Board of Trustees

Ellen Dube, Chair
Ann Burrows
Patricia Heinrich
Robert Kelley
Duncan Morrill

Merrimack Public Library

Trustees Accounts

Fiscal Year 1997-98

SPECIAL

Balance as of July 1, 1997		3266.38
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RECEIPTS

Book Sale	847.45	
Interest	31.20	
Chase	459.24	
Watson	<u>1,132.43</u>	2,470.32

DISBURSEMENTS

Hospitality	(1,160.50)	
Misc.	(323.81)	
Materials	(435.00)	
Watson	(779.28)	
Training	<u>(60.00)</u>	(2,758.59)
Balance as of June 30, 1998		2,978.11

FINES**Balance as of July 1,1997****9,038.24****RECEIPTS**

Copy Machine	1,228.64	
Fines	18,748.60	
Miscellaneous	1,123.50	
Non-Resident	100.00	
Interest	107.23	
Gift	1,070.00	
Food For Fines	1,002.00	
Trust Fund	<u>2,039.76</u>	25,419.73

DISBURSEMENTS

Materials	(8,595.94)	
Computer Equipment & Supp	(3,267.37)	
Supplies	(1,278.86)	
Service Charge	(129.80)	
Miscellaneous	(176.45)	
Transfer to Great Escape CD	(5,000.00)	
Food For Fines	(1,001.76)	
Programs	<u>(3,090.64)</u>	(22,540.82)
Balance as of June 30, 1998		11,917.15

FINES SAVINGS

Balance as of 6/30/98 4,474.89

FINES \$12,024 CD

Interest income 1997 582.7

FINES \$5,467.93 CD

Interest Income 1997 256.3

BEULAH \$1098.57 CD

Interest Income 1997 37.65

WATSON \$25,000 CD

Interest Income 1997 1102.62

BEULAH SAVINGS

Balance as of 6/30/98 332.38

GREAT ESCAPES \$10,000 CD

Interest Income 1997 124.67

Submitted by: Ellen Dube, Library Trustee Chair
Patricia Heinrich, Treasurer
Duncan Morrill, Secretary
Robert Kelley
Ann Burrows

Nashua Region Solid Waste Management District

Submitted by John Vogl
NRPC

The Nashua Regional Planning Commission has provided staffing services to the Nashua Region Solid Waste Management District. This year, our main focus has continued to be providing for the management of the household hazardous waste collection program. The service runs monthly from April to November and has served 1,979 households or approximately 2.5% of all of the households in the district. All residents are encouraged to take advantage of this valuable program. We are currently working on having satellite collection sites around the region.

Participants of the collection need to be recognized for making the effort to utilize this service through occasional long lines. This is a public program supported by local communities and the State of New Hampshire that we hope all residents will continue to put to good use. We are working to expand the program for next year in response to feedback obtained from our survey process during events.

We would also like to thank all of the volunteers who attended one or more of the seven collections. Volunteers from Amherst, Brookline, Hollis, Hudson, Litchfield, Merrimack, Milford, Mont Vernon, Nashua, Pelham, and Windham all contributed a Saturday morning to help run the events. Their superb assistance has ensured success of this valuable service.

1998 Annual Report of the
Nashua Regional Planning Commission
Submitted by Andrew Singelakis
Executive Director

The Nashua Regional Planning Commission provides transportation planning services and technical assistance to twelve Hillsborough County communities. The NRPC stands ready to assist its member communities with any planning and transportation issue of concern. We at the NRPC are grateful for the participation of Merrimack's NRPC Commissioners: Jean Weston, Chris Christensen and Mark Parker.

The following is a brief summary of our accomplishments in FY 1998:

Transportation Planning

- Conducted automatic traffic recorder counts at 101 locations during the year. The Nashua Area Traffic Count Summary was published and distributed to communities. The report provides a summary of counts by hour of the day for each location, and also provides comparative data and percent change in traffic from previous years' counts.
- Completed the development of the Nashua Area Travel/Net System and deployed kiosks at six locations throughout the region.
- Conducted a regional traffic impact review for the Heron Cove development.
- Assisted in the application process for Transportation Enhancement projects and participated in the statewide ranking of all projects.
- Worked on the development of a Geographic Information System (GIS) based traffic data reporting system. Updated GIS road mapping for several communities.
- Completed the FY 1999-2008 Transportation Improvement Program and Long Range Transportation Plan. The document provides analysis of long-range forecasts, impacts of potential projects, the recommended program and an air quality conformity analysis. Conducted the public participation process and obtained the endorsement of the Nashua Metropolitan Planning Organization (MPO).
- Conducted the recalibration of the regional traffic model to 1997 conditions and updated the future land use forecasts for developing future estimated traffic growth.
- Reviewed the fiscal impact analyses for proposed developments under review by the Planning Board.

Land Use and Environmental Planning

- Conducted a build-out analysis for the Planning Board that evaluated future development scenarios and their fiscal impacts.
- Assisted the Community Development Department with temporary staff assistance.
- Assisted the Souhegan Watershed Association and the Lower Merrimack River Local Advisory Committee with the citizen water quality monitoring program on the Souhegan and Merrimack Rivers.
- Assisted the Souhegan Watershed Association in drafting the nomination to include the Souhegan River in the New Hampshire Rivers Management and Protection Program.
- Worked with all of the communities in the region through a DES funded project to inventory and identify each community's priorities for natural, cultural and historic resource protection.
- Conducted a planning board workshop on the site-specific soil mapping standards for New Hampshire and Vermont.
- Assisted with the production of a videotape entitled "RSA 155-E: The Law Governing Earth Excavations" that discusses the processes and procedures for excavating in New Hampshire.

Geographic Information Systems (GIS)

- Utilized our GIS resources and technology in a variety of local planning applications in a number of communities including real property parcel mapping, build-out analyses, floodplain and floodway mapping, aquifer protection, development constraints mapping, long range visioning, and traffic analyses.
- Explored ways to integrate GIS planning with transportation and land use planning, and to establish baseline services and mapping for all of our member communities.

1998 Annual Report Of The
Naticook Day Camp
Submitted by Michael A. Housman
Director

One of the greatest challenges facing this community and our nation is the education of our children. Education can take many forms and occurs in many locations. Some of the most apparent are schools, in homes, and with friends. These are very important, but do not overlook the value of the camp experience.

Child and youth development experts point to four needs, which are important for children to grow into happy, healthy and productive adults. These four needs are self-esteem, responsibility, courage, and cooperation. Studies indicate these skills are developed and enhanced in the camp setting.

Camp is built around the needs and interests of children. It is a place to meet new friends, learn new activities, and have fun. The programs and activities are designed to help improve the inner self.

I would encourage parents and grandparents to consider a camp as an option for their children. There is one to meet the needs, interest, and personality of just about every child. The camp experience cannot be duplicated anywhere and offers children skills and fond memories that last a lifetime.

Enrollment:

Over the course of four, two-week sessions from June 22 through August 14, the camp had an enrollment of 502; that number includes repeat sign-ups. Similar to last year, an estimated 75% of campers were from families who live or work in Merrimack.

Budget:

In calendar 1998, the camp spent \$111,412.28 versus \$129,596.75 in revenues.

Acknowledgments:

Everyone is involved in Naticook Day Camp in order to serve children and their families, which we believe we certainly do. We provide a valuable resource for parents, and their testimonies speak eloquently of the impact we have.

The Selectmen deserve credit for agreeing to operate a day camp. By doing so, they allow for a very productive use, of the camp facilities, that came with Wasserman Park.

Dean Shankle, Day Camp Advisory Board, and especially the dedicated camp staff, merit recognition and our genuine support for making it all work.

The camp has been a part of Merrimack's history for 60 years and we want to see it continue for many more.

1998 Annual Report Of The
Parks and Recreation Department

Submitted by Michael A. Housman
Parks & Recreation Director

What a great year 1998 was! Mother Nature seemed to smile upon us at each of this years events.

The Parks and Recreation Department has the distinct pleasure of planning and administering all town recreational functions. A variety of recreational opportunities are offered throughout the year including bus trips, summer athletic programs, and Naticook Day Camp. We also enjoy planning and organizing the Holiday Parade, the 4th of July Parade, the Easter Egg Hunt, Halloween Hayride, and the Winter Carnival. If you have never participated in the programs offered by the Town, here is what you missed in 1998.

It all started with the 6th Annual Winter Carnival, which was held on Saturday, January 31, 1998. The sun was shining on the newly fallen snow and the frozen lake. It was a perfect day for ice fishing, sledding, horse drawn sleigh rides, and snow mobile rides. The indoor festivities provided visitors with a chance to rest up and enjoy the entire day. A very special thank you goes out to the Parks and Recreation Committee for making this event possible.

February saw the return of the annual bus trip to the Boston Fleet Center for "Hercules," Disney on Ice Show. The Parks and Recreation Department sponsored many other seasonal bus trips in 1998. Springtime offered a day trip to the Boston Flower Show. The Fall season offered a spectacular N.Y. City Shopping Extravaganza complete with tickets to the Radio City Christmas Show and the annual trip to enjoy the Boston Bruins Hockey Game. We invite you to join us for a trip in 1999!

April 11, the Easter Bunny joined us at Wasserman Park for the sixth annual Easter Egg Hunt. We enjoyed the beautiful day along with the many parents who brought their children out in search of hidden treasures. We would like to thank Norwood Realty, who once again served as co-sponsor to this event.

Many groups enjoy the parks throughout the year. Various scout troops and packs, families, and businesses rented Wasserman Park. Spring and Summer are the most popular times for family reunions, company outings, and a variety of other functions. The American Cancer Society returned on May 15 and 16, to hold their Relay for Life, fundraiser. Girl Scouts held their Camp O Ree the weekend of May 29 to 31st. Boy Scouts enjoyed their camp out the same weekend. Area schools visit the parks for science projects, "end of the year" picnics, and a variety of other reasons.

The Boys and Girls High School State Tennis Championships were held in Wasserman Park on June 1st and 3rd. The crowd enjoyed the park setting and great visibility of all seven courts.

Lifeguards were on duty at Naticook Lake for public swimming from June 20 through August 30. The heavy Spring rains delayed the swimming season this year. Water testing is done weekly during the swimming season at Naticook Lake.

Naticook Day Camp ran from June 22 through August 14. Each session had reached its full enrollment capacity, early in the season. With many of our staff employees returning year after year, the camp traditions remain firmly in place, providing the children with a funfilled memorable summer. A tremendously huge thank you goes out to all of the Naticook Staff for providing our youth with your quality time and attention!

The 4th of July festivities had new additions in 1998. A Friday evening gathering on July 3rd at Abbey Griffin Park served as this year's kick off. Saturday morning introduced the addition of the 1st Annual Merrimack 5K Sparkler Road Race. We saw the return of many favorites. The pie baking contest, chalk art contests, and after many years the Bathtub Race, just to name a few. The upcoming 1999 celebration promises to bring even more surprises. Thank you to the Fourth of July Committee, for your commitment and countless hours of planing and organizing.

October welcomed the seventh annual Halloween Hayride in Wasserman. The Merrimack Community Theatre did an incredible job co-hosting this event with a spectacular Haunted House, along with the Wheeler Players and Granite State Clowns who joined in for a hauntingly good time. To the Parks and Recreation Committee, Merrimack Community Theatre, Wheeler Players, Granite State Clowns, Young Magicians and the many volunteers who came out to share your time and energy with us, thank you all, for making this night possible.

The sixth annual Holiday Parade took place on December 6th. We would like to thank the numerous amount of people who participated, making the 1998 parade the largest yet. With the theme "Peace on Earth," nearly 30 entries joined in the parade celebration. Thank you to the Chamber of Commerce, for your help in co-hosting this event. Our sincere appreciation and heartfelt thanks go out to Santa and Mrs. Claus for sharing this very special time us!

The fourth annual "Santa Calling Program" delighted Merrimack pre-school children through 2nd grade. December 16 and 17, approximately 250 children received calls from Santa. This was over double the number of children registered from last year. Our special thanks to Santa's helpers, Bob Kelley, Brian Wilson, Dwight Small, and Michael Housman.

We would like to extended our heartfelt thanks to the Merrimack High School Volunteers, who came over on Earth Day to help clean up the park for spring, to the Merrimack Conservation Commission for their help cleaning up the trails, to the Sno-Buds who groom the trails for cross-country skiing and snow mobiling, to Adam Lefabvre for making new picnic tables for Wasserman Park as his Eagle Scout Project, and to the girl scouts and pre-schools who plant the beautiful flowers for us to enjoy. Thanks to your sense of community, Wasserman Park is here for all of us to enjoy!

Department Goals for the year 1999 include;

- Maintain quality of all Recreation Programs
- Develop new programs to meet needs
- Increase revenues from programs and rentals through
 - Increased fees where appropriate
 - Increased participation
- Wasserman Park, develop and implement Master Plan
- Wasserman Park, implement and update Maintenance Plan
- Study and coordinate new traffic plan at Wasserman Park
- Review fee schedule and recommend change if necessary
- Maintain excellence with Naticook Day Camp
- Score 100% again on Camp Accreditation
- Continue to improve with Computer training
- Resolve Pool Issue
- Locate and develop new recreational areas to meet need of town
- Research Grants and apply for at least 1 grant this year
- Continue to attract H.S. Championship events into Merrimack.
- Improve Grounds at Wasserman Park
- Improve / Increase public relations through all available means.

In closing, I would like to thank the citizens of Merrimack for your continued support.

Statistics from Day Camp 1998

Session One

115 Registered Campers

91 Merrimack Residents 24 Non Residents

28 Children utilized Extend Care Before and/or After Camp

Session Two

130 Registered Campers

88 Merrimack Residents 42 Non Residents

37 Children utilized Extend Care Before and/or After Camp

Session Three

127 Registered Campers

90 Merrimack Residents 37 Non Residents

38 Children utilized Extend Care Before and/or After Camp

Session Four

130 Registered Campers

100 Merrimack Residents 30 Non Residents

38 Children utilized Extend Care Before and/or After Camp

Statistics from Summer Programs 1998

Swimming Lessons	269 total enrolled
Basketball	212 total enrolled
Golf	24 total enrolled
Volleyball	26 total enrolled
Tennis	95 total enrolled
Junior Tennis	62 enrolled
Teen Tennis	14 enrolled
Adult Tennis	19 enrolled

Parks and Recreation Department

Michael Housman, Director
Perley Rogers, Maintenance Supervisor
Sherry Kalish, Office Manager

Parks and Recreation Committee

Drucilla Movizzo
Phil Dube
Laura Jaynes
Connie Halvatzes
Lonnie Dubois
Norma French
Janet Cormier

**1998 Annual Report Of The
Merrimack Planning Board
Submitted by Nelson R. Disco
Chairman**

Throughout 1998 the Merrimack Planning Board continued workshops and discussions on two major projects, the Town Center Plan and the Town Build-Out Study, and reviewed several Industrial and Commercial Developments and Residential subdivisions for the Town.

The proposed Town Center Plan is being developed by the Planning Board to become an addendum to the Master Plan and is being developed with the assistance and support of the Town Planning Staff and a group of interested citizens from the community. Upon completion of the study, relevant portions of staff reports, maps, and the results of the discussions will be refined into chapters of a final document for the Town Center Plan. The document will be reviewed and approved by the Planning Board and adopted after final public hearing. At the beginning of the year, monthly meetings were held dedicated to discussion of the plan and receipt of citizen input. An overview of the entire plan and initial discussion of the Draft Plan was held in June. A completed draft is currently under review and a Final Plan is expected to be complete in early 1999. Once adopted as part of the Master Plan, the Town Center Plan will provide guidance to the Planning Board and developers as to the types of development that the Town wishes to encourage to create a Community Center for Merrimack.

A Build-Out Study to assess the effects of complete development of the Town under present zoning regulations is being undertaken with the assistance of the Nashua Regional Planning Commission. Two workshops were held during the year culminating with a presentation by the Regional Planning Commission in September. A completed draft is under review and a final draft is expected to be complete early in 1999. The Planning Board plans to continue to expand upon the Build-Out Study to assess particular infrastructure needs of the community and to assess the impact of potential future zoning changes.

The Planning Board held thirty-eight regular meetings during 1998. The Board reviewed eight subdivision plans and approved a total of fifty new conventional residential building lots compared to six lots in 1997. Other residential applications approved included a 104 multi-family unit Planned Unit Development with 7,360 square feet of commercial space adjacent to the Harris Pond Planned Unit Development and an 87 unit single-family Cluster Development on Manchester Street. The Board also supported the High School Space Needs Committee to assess the needs for additional space in the Merrimack High School.

Industrial site plans approved included a self-storage facility on Henry Clay Drive and John Tyler Street, a 57,090 square foot office building on Technology Drive, H.J. Stabile's 39,211 square foot office building on Manchester Street, Stanley Elevator's 25,000 square foot light manufacturing/warehouse building on Henry Clay Drive, and two (2) communication towers.

Commercial Site Plans approved included PC Connection's renovation of Post Road Plaza, One line Development's 10,260 square foot office building on Daniel Webster Highway, Open System Resources 27,250 square foot office building on Executive Park Drive, and a garden center on Daniel Webster Highway.

Requests for waiver of non-residential site plan review for expansions were granted for Merrimack Valley Baptist Church, Fidelity Investments, Filtronik Comtek, Jones Chemicals, Southeastern Regional Education Service Center, Nashua Corporation, Merrimack Community Christian Church, Ya Mammass, Getty gasoline service station, and Sunoco gasoline service station.

Under review at the close of the year were a 134,089 square foot Home Depot on Route 101A, a Planned Unit Development/Planned Residential Development consisting of 52 single-family lots, 58 multi-family units, and 19,350 square feet of commercial space adjacent to Society Hill, a 7,200 square foot sales and installation building on Daniel Webster Highway and Caron Street, an 83 lot cluster subdivision on Baboosic Lake Road and McQuestion Road, and a telecommunications tower on Front Avenue and Elm Street.

Zoning Ordinance Amendments proposed and adopted at the Town's March Annual Meeting included: clarification that all Planned Developments (PUDs) must demonstrate a positive fiscal impact on the Town; clarification that submission of a statement of economic impact is required for all PUDs; requiring nonresidential uses as a part of a PUD; clarification that retail, office, and personal and professional services are permitted nonresidential uses in a PUD; permitting an increase in the allowable nonresidential square footage permitted in a PUD; rezoning certain parcels on Columbia Circle from General Commercial to Industrial I-1 to reflect the existing industrial character of the area; clarification that nonconforming lots may not be reduced in area or otherwise altered to become more nonconforming; and amending section 11 of the Town of Merrimack Zoning Ordinance and Building Code to update existing codes from the 1990 BOCA National Building Code to the 1996 BOCA National Building Code, the 1990 BOCA Mechanical Code to the 1996 International Mechanical Code, the 1990 BOCA National Plumbing Code to the 1997 International Plumbing Code, the 1990 National Fire Prevention Code to the 1992 Fire Prevention Code, NFPA-1, the 1990 National Electric Code to the 1996 National Electric Code, and the 1998 Life Safety Code to the 1994 Life Safety Code along with certain inserts, additions, deletions and changes.

In May, Nelson Disco was re-elected Chairman and John Segedy was re-elected Secretary to the Board. Also in May, Larry Dardzinski and Robert Boisvert were each appointed to a term as full members of the Board and Jiri Hajek and Walter Talbert were each appointed as alternates to the Board. Edna Conway and Jan Lint resigned their positions from the Board. At the present time, the Board consists of five full members: Chairman Nelson Disco, Secretary John Segedy, Arthur (Pete) Gagnon, Robert Boisvert, Larry Dardzinski, Selectmen's Representative Norman Carr and Findlay Rothhaus, and alternate members Jiri Hajek and Walter Talbert.

In June, Jean Weston retired from the Town of Merrimack after 32 years of dedicated service. Jean's support and experience was an integral and invaluable part of the Planning Board process. In May, William D'Andrea was hired to fill the position of the Planning & Zoning Administrator and Louise Donington was hired as a Planning Assistant in September.

Jay Minkarah, Community Development Director, the clerical staff of the Community Development Department, and the staff of the Code Enforcement and Health Divisions continue to serve as staff to the Planning Board.

1998 Annual Report Of The
Merrimack Police Department

Submitted by Joseph R. Devine
Chief of Police

To the Honorable Board of Selectmen, Town Manager and the Citizens of the Town of Merrimack. I, herewith submit my report for the Merrimack Police Department for the period covering January 1, 1998 through December 31, 1998.

The calendar year 1998 saw continuing growth, and with that growth, demands for police service increased. With the proper utilization of our available resources, we have met these needs.

Our clearance rate for Part #1 and Part #2 crimes remain higher than the national average. We feel this is a noteworthy achievement, in view of the growth and prosperity our region is experiencing. Our motto, **"Service to the Community", "Commitment to Excellence"**, has and is being met.

We thank you for your help and guidance during 1998 and once again ask for your support in 1999. We encourage you to visit us at our web site, www.merrimackpd.org.

Table of Organization

Chief of Police

Joseph R. Devine

Patrol

Deputy Chief William F. Mulligan – Patrol Commander

Lt. Michael Dudash – Assistant Patrol Commander

Lt. Lawrence Westholm – Shift Supervisor

Lt. Peter Albert – Shift Supervisor

Sgt. John Maille – Shift Supervisor

Sgt. Paul Trepaney – Shift Supervisor

Sgt. Richard Desmond – Shift Supervisor

Sgt. Brian Boulay – Shift Supervisor

Off. Timothy Connell

Off. John Dudash

Off. Dennis Foley

Off. Dean Killkelley

Off. Ronald Levierge

Off. Mathew Tarleton

Off. Edward Pane

Off. Theodore Dillon

Off. Christopher Morency

Off. Michael Murray

Off. Scott Park

Off. Denise Roy

Off. Kenneth Stimson

Off. Carl Scott

Off. Joseph Goodridge

Criminal Investigation Unit

Det/Lt. Michael Milligan – Unit Commander

Det. James Hughes

Det. Theodore Curtis

Det. Daniel Edmonds

Juv./Det. Ronald Ketchie

Det. Paul Poirier

Administrative Services Division

Captain Paul V Stavenger – Unit Commander
Lt. Mark Doyle – Prosecutor
Off. Walter Kwiecinski – Community Service Officer
Carol Yule – Office Manager
Barbara Mitchell – Secretary to the Detective Unit
Holly Estey – Records
Judy York – Records
Marsha Truskowski – Records (Part/time)

Animal Control Unit

Willard Brown – Animal Control Officer
Carol Rivard – Part/time Animal Control Officer

Special Police Officers

S/O James Connelly	S/O John Orleans
S/O Christopher Murphy	S/O Brian Levesque
S/O Dawn Shea	S/O Thomas Prentiss
S/O William McGowan	S/O Robert Kelleher
S/O Christopher Dowling	

School Crossing Guards

Roy Ingerson
Ellen White

Patrol Division Activity and Service for 1998

During 1998 your police department responded to 11,690 requests for police service.

Request for Service by Beats

	<u>1996</u>	<u>1997</u>	<u>1998</u>
Beat #1	2,816	2,646	3,241
Beat #2	4,092	4,559	4,566
Beat #3	2,569	2,676	2,908
Beat #4	1,512	1,479	1,628

Request for Service by Time of Day

0700 – 1500	4,550	4,598	5,216
1500 – 2300	4,317	4,495	4,843
2300 – 0700	2,122	2,267	2,284
	<u>10,989</u>	<u>11,360</u>	<u>12,343</u>

Other Police Activity

	<u>1996</u>	<u>1997</u>	<u>1998</u>
Ambulance Assists	733	723	770
Bomb Threats	2	1	2
Fire Department Assists	760	784	829
Animal Complaints	879	821	959
Bank Escorts	3	22	1
Missing Persons	104	88	402
House Checks	361	393	68
Unsecured Premises	291	379	270
Good Morning Calls	1,495	1,691	1,260
Motor Vehicle Lockouts	197	248	154
Bank Checks	26	142	40
Burglar Alarms	594	756	746

Patrol Division

The Patrol Division of the Merrimack Police Department is comprised of professional law enforcement officers dedicated to work in partnership with the residential and business communities of Merrimack to fight crime, reduce fear and improve quality of life. Our motto is **"SERVICE TO THE COMMUNITY", "COMMITMENT TO EXCELLENCE"**. We believe in this philosophy and will continue to work toward this goal. The Patrol Division is under the command of the Deputy Chief of Police. Your Patrol Division is ever vigilant, twenty-four hours per day, three hundred sixty-five days per year.

Crime Factors

The presence of crime is a matter of serious concern, not only to the law enforcement profession, but also to society at large. Some factors affecting the volume and type of crimes occurring from place to place are:

- Population Density and degree of urbanization in a given area.
- Stability of population with respect to residence mobility, commuting patterns and transient factors.
- Modes of transportation and highway system.
- Economic conditions, including income and job availability.
- Family conditions with respect to divorce & family cohesiveness.
- Effective strength of the law enforcement agency, attitudes of citizenry toward crime.
- Crime reporting practices of citizenry.

Crimes Cleared by Police in 1998

A crime is cleared when at least one person is arrested, charged with the commission of the offense and turned over to the courts for prosecution. Several crimes may be cleared by the arrest of one person, while the arrest of many persons may clear only one crime. The police may also clear a crime by exceptional means when some element beyond the control of law enforcement precludes the placing of formal charges against the person. Examples of an exceptional clearance would be the death of the offender, or the victim's refusal to cooperate with the police.

Of particular interest to the citizens of our town, are crimes against the person and crimes against the property of another. These crimes are classified as Part #1 and Part #2 Crimes and are reportable to the State of New Hampshire each month.

A decrease in part #1 crimes from 558 reported in 1997 to 464 reported in 1998. Part #2 crimes went from 949 reported in 1997 down to 687 reported in 1998.

Part #1 Offenses

		1997			1998		
		<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
0100	Murder	0			0		
0200	Rape	1	1		2	1	
0300	Robbery	1		1	2		1
0400	Assault (Aggravated)	4	4		6	6	
0500	Burglary	49	18		32	10	
	Residential	28	11		16	7	1
	Non-residential	21	21		17	3	
0600	Larceny	380	50	4	296	40	
	Over \$500	205	31	4	172	22	3
	*Under \$500	175	19		124	18	
0700	Theft	17	8	1	10	3	2
0800	Assault (Simple)	107	89		114	102	1
0900	Arson	1	1	1	2	2	
		<u>558</u>	<u>169</u>	<u>6</u>	<u>464</u>	<u>164</u>	<u>8</u>

*

Rep.= Reported

Clr. = Cleared

Unf. = Unfounded

Part #2 Crimes

		1997			1998		
		<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>	<u>*Rep.</u>	<u>Clr.</u>	<u>Unf.</u>
1000	Forgery & Counterfeiting	7	4		11	5	1
1100	Fraud	36	26		32	21	2
1200	Embezzlement	1	1			0	0
1300	Possessing Stolen Property	7	6		5	5	
1400	Criminal Mischief	313	25		260	23	
	Over \$100	144	14		114	17	
	Under \$100	169	11		146	6	
1500	Weapons – Carrying And Possessing	2	2		1	1	
1600	Prostitution	1	1		0	0	
1700	Sex Offenses	20	9	1	12	4	2
1800	Narcotic Offenses	75	75		75	74	
1900	Gambling Offenses	0	0		0	0	
2000	Offenses against Family and Child	5	0	1	6	2	2
2100	OUIL	62	62		68	68	
2200	Liquor Law Violations	82	82		77	77	
2300	Intoxication	78	78		64	64	
2400	Disorderly Conduct	15	12		16	15	
2600	Other Offenses	245	89		229	157	
		949	472	2	856	516	7

Motor Vehicle Accident Summary

	<u>1997</u>	<u>1998</u>
Fatal Accidents	0	0
Personal Injury Accidents	68	86
Property Damage Accidents	461	383
Non-Investigated Accidents	54	26
	<u>583</u>	<u>495</u>

Motor Vehicle Enforcement Summary

	<u>1997</u>	<u>1998</u>
Motor Vehicle Summons	2101	2050
Summons issued at accidents	28	28
Summons issued with reports	265	231
O.U.I.L. Arrests at accidents	11	9
Parking Enforcement	36	40
Traffic Warnings issued	7852	6961
Defective Equipment Tags issued	1284	1749

“Drive Defensively at all Times”

Traffic accidents are more likely to
Occur in the Town of Merrimack between
The hours of:

7 A.M. / 8 A.M.	=	27
11 A.M. / 12 Noon	=	26
12 P.M. / 1 P.M.	=	38
2 P.M. / 3 P.M.	=	39
3 P.M. / 4 P.M.	=	52
4 P.M. / 5 P.M.	=	41
5 P.M. / 6 P.M.	=	36

During 1998 between the hours listed above a total of 259 traffic accidents occurred within our town.

Animal Control Officers Report for 1998

	<u>1997</u>	<u>1998</u>
Animal Control Complaints	882	1032
Cruelty Reports	22	35
Bites Reported	23	24
Abates Served	96	82
Running at Large	377	360
Nuisance Offense	31	52
Menace Offense	74	61
Vicious Offense	3	19
Summons Served	18	5
Stray Farm Animals	18	10
Wild Life Calls	184	235
Dogs Impounded	76	117
Dogs Released to Owners	83	112
Dogs Adopted	12	11
Dogs taken to Humane Society for Cremation	2	4
Dogs released to Humane Society	7	4
Cats Impounded	0	11
Cats released to Owners	5	6
Cats Adopted	0	1
Cats taken to Humane Society for Cremation	42	36
Cats Released to Humane Society	5	6

Prosecutor's Report

Motor Vehicle Activity

	Town Ordinance	State Law
Speed		252
Un-Inspected MV		28
Unregistered MV		26
Financial Responsibility		0
Revocation / Suspension		104
O.U.I.L.		74
No Valid License		68
Stop Sign		9
Traffic Light		8
Solid Line		7
Fuel Users Permit		0
School Bus Violations		7
Change of Address		0
Parking Violations	7	6
Reckless Operation		13
Miscellaneous Violations	32	171

Criminal Activity

	Town Ordinance	State Law
Criminal Trespass		9
Bad Checks		0
Sex Offenses		6
Criminal Mischief		18
Assault / Reckless Conduct		49
Animal Complaints		2
Resisting Arrest		1
Drug Cases		97
Disorderly Conduct		12
Possession of Alcohol		57
Theft		23
Miscellaneous		26
		274

Felonies:

Indicted by Grand Jury	27
Probable Cause	47

Juvenile Cases

	Number of Cases
December	16
January	15
February	4
March	13
April	20
May	17
June	11
July	13
August	9
September	13
October	10
November	8
December	

Types of Cases

04	Aggravated Assault	1
05	Burglary; Breaking and Entering	3
06	Larceny – Theft (Except Auto Theft)	12
07	Motor Vehicle Theft	1
08	Assaults (Except Aggravated Assault)	18
09	Arson	0

11	Fraud	0
13	Stolen Property; Buying; Receiving; Possession	2
14	Vandalism	5
15	Weapons	1
17	Sexual Assault / Indecent Exposure	4
18	Drugs; Possession, Sales, Manufacturing	11
22	Liquor Law Violations	2
23	Intoxication	15
24	Disorderly Conduct	5
26	Other Offenses (Except Traffic)	29
28	Uncontrollable	8
29	Runaways	32

Age Groups

11	Years of Age	4
12	Years of Age	9
13	Years of Age	17
14	Years of Age	26
15	Years of Age	39
16	Years of Age	59
17	Years of Age *	31

* **NOTE:** 17 year olds are only considered minors in situations of runaways, protective custody, uncontrollable behavior, etc. In criminal situations, 17 year olds are considered adults.

Juveniles Involved

Male: 124 Female: 61

Residence

Local: 143 New Hampshire: 42 Out of State: 0

Disposition:

Handled within Department and released	90
Referred to Juvenile Court	83
Referred to Welfare	7
Referred to other police agency	5
Referred to Criminal or Adult Court	0

Criminal Investigation Division

The Criminal Investigation Division of the Merrimack Police Department conducts investigations for the police department as well as other branches of town government. The unit consists of six detectives, commanded by a Lieutenant. The unit has one Juvenile / D.A.R.E. Officer, three criminal investigators and one detective assigned to narcotic investigations. The department also assigns an officer to the state drug task force.

The criminal bureau has had a very active year. The Narcotics Unit has 126 arrests for various related offenses in the first eleven months of 1998. The D.A.R.E. program now has been serving our schools for ten years. Recently the 31st class of students graduated. More than 5000 children have benefited from this effort.

The criminal bureau looks forward to providing investigative support where it is needed to make Merrimack a safe place to live and work.

D.A.R.E. Program

The D.A.R.E. (Drug Abuse Resistance Education) program has been part of the Merrimack School system since 1989. This program is taught in grades 2 and 4 and the three clusters of the 6th grade, core curriculum.

D.A.R.E. is a collaborative effort by D.A.R.E. Certified Law Enforcement Officers, Educators, Students, Parents and the Community to offer an educational program in the classroom to prevent or reduce drug abuse and violence among children and youth. The emphasis of the "Officers Guide to D.A.R.E. to resist drugs and violence, student workbook, grades 5 or 6", is to help students recognize and resist the many direct and subtle pressures that influences them to experiment with alcohol, tobacco, marijuana, inhalants or other drugs to engage in violence.

The D.A.R.E. program offers preventive strategies to enhance those protective factors especially bonding to the family, school and community – which appear to foster the development of resiliency in young people who may be at risk for substance abuse or other problem behaviors. Researchers have identified certain protective and social bonding factors in the family, school, and community which may foster resiliency in young people, in other words, the capacity of young people for healthy, independent growth in spite of adverse conditions. These strategies focus on the development of social competence, communication skills, self-esteem, empathy, decision-making, conflict resolution, sense of purpose and independence, and positive alternative activities to drug abuse and or other destructive behaviors.

D.A.R.E. lessons focus on:

- Acquiring skills to resist peer pressure
- Enhancing self-esteem
- Learning about positive alternatives to substance abuse
- Learning anger management and conflict resolution skills
- Developing risk-assessment and conflict resolution skills
- Reducing violence
- Building interpersonal and communication skills
- Resisting gang involvement
- Strong attention to tobacco resistance techniques for minors

The D.A.R.E. PROGRAM HAS REACHED NEARLY 5,000 Merrimack school children since 1989.

Illicit drug use among 12 to 17 year olds declined for the first time since 1992, this according to the 1996 Household Survey on Drug Abuse. The rate of teenage use of illicit drugs declined from 10.9 percent in 1985 to 9.0 percent in 1996. "These results are very encouraging and make us cautiously optimistic that we have reversed this recent upward trend in drug use amongst teenagers", said Glenn Levant, President and founding director of D.A.R.E. America. "It also reminds us that we all need to continue our efforts against drugs including a more rapid expansion of the D.A.R.E. Curricula into the upper grades.

Drug Arrests

January

- (13) Possession of a Controlled Drug, Marijuana
- (1) Possession of a Controlled Drug, MDMA (Ecstasy), Felony
- Possession of a Controlled Drug, Marijuana

February

- (13) Possession of a Controlled Drug, Marijuana
- (1) Possession of a Controlled Drug, MDMA (Ecstasy) Felony
- (1) Possession of a Controlled Drug, Marijuana, with intent to Distribute

March

- (9) Possession of a Controlled Drug, marijuana

April

- (9) Possession of a Controlled Drug, Marijuana
- (1) Possession of a Controlled Drug, Ketamine
- Possession of a Controlled Drug, Marijuana with the intent to Distribute
- Possession of a Controlled Drug, Marijuana

May

- (3) Possession of a Controlled Drug, Marijuana
- (1) Possession of Prescription Drugs without prescription,

June

- (8) Possession of a Controlled Drug, Marijuana

July

- (2) Possession of a Controlled Drug, Marijuana

August

- (7) Possession of a Controlled Drug, Marijuana
- (1) Possession of a Controlled Drug, Marijuana
- Possession of a Controlled Drug, Psilocybin Mushrooms
- (2) Possession of a Controlled Drug, Marijuana, with intent to Distribute

September

- (4) Possession of a Controlled drug, Marijuana
- (1) Possession of a Controlled Drug, Cocaine, with intent to Distribute

October

- (7) Possession of a Controlled Drug, Marijuana
- (1) Possession of a Controlled drug, Cocaine
- (2) Sale of a Controlled Drug, Cocaine
- (1) Possession of a Controlled drug, Cocaine, with the intent to Distribute
- (1) Sale of a Controlled Drug, LSD (2 Counts)
- (2) Sale of a Controlled Drug, MDMA ,Ecstasy, (3 counts)
- (1) Sale of a Controlled Drug, Marijuana Felony
- (1) Sale of Counterfeit Drugs
- (1) Sale of a Controlled drug, Marijuana (3 counts) Felony
- (1) Sale of a Controlled drug, Marijuana
- Possession of a Controlled Drug, Marijuana, with the intent to Distribute

November

- (7) Possession of a Controlled drug, Marijuana
- (1) Possession of a Controlled Drug, LSD
- (1) Sale of a Controlled Drug, LSD

December

- (6) Possession of a controlled drug, Marijuana

Administrative Service Division

“Service to the Community”

“Commitment to Excellence”

It is the philosophy of the Merrimack Police Department that we engage in actions that promote and support organizational strategies to address the causes and reduce the fear of crime and social disorder through problem-solving tactics and community-police partnerships. Community policing is an integral part of combating crime and improving the quality of life in our community. The community should become an active partner in defining the problems to be addressed, the methods to be used and the measurements of success.

Your department serves you in a variety of ways. We serve by controlling traffic, giving aid in emergency situations, investigating crime, handling complaints, writing reports, controlling crowds, testifying in court and most important patrolling our neighborhoods.

Your department continues to be responsive to the needs of the community by continuing programs which allow the community to have input into the service we provide, such as our Officer's Appraisal Program, Community Services, Officers interaction to community groups and our "open-door" policy for all members of the Merrimack Community.

Our Community Policing program also offers a variety of seminars to the public. This past year, the Merrimack Police Department offered seminars in areas such as Women's Self-Defense and Rape Awareness, Home Security Awareness, Children safety and Stranger Awareness. We spoke to school children at the elementary level on safety topics as well as the use of 9-1-1. Every fifth grade student participated in a discussion of Respect and Responsibility, and of course, we continued our very popular reading program to the 1st-3rd graders.

We plan to continue to offer these seminars during the next year. We have already scheduled a two phase seminar on "Internet Awareness" first class for parents and the second class for parents and their children. We hope that many of you take advantage of the knowledge that will be given.

Available Community Service Programs

Neighborhood Crime Watch
Stranger Awareness
Child Abuse
Theft & Shoplifting
Home and Business Security Surveys
Drug and Alcohol Abuse
Operation House Check
Good Morning Program
Rape Awareness / Self-Defense
Operation Safe Return

Bicycle Safety
School Bus Safety
Highway Safety
Emergency Response & Liability
Baby-sitter Safety
Halloween Safety
Station Tours
Operation Identification
Child Safety Seat Loan Program
Disconnect the Violence
(Cell Phone Loan Program)

Other Activities during 1998

Police Liaison to Crimeline

Good Morning Merrimack

Senior Citizens and people with disabilities call the Communications Center each morning between 8:00AM and 10:00 AM to report that all is well with them. If they fail to Make the call, a police officer is sent to their residence to check on their welfare.

House Checks

Holiday and vacation seasons bring many requests from the public for the police to check on residences when they leave for either the holiday and / or vacation. The department makes an effort to get by these vacant homes at least once per day.

Officer Appraisal Program

Each six weeks one complainant that each police officer has had contact with is revisited and questioned pertaining to:

- Was the complainant satisfied with the response time? If priority was given to another call, was the complainant told by the dispatcher when she/he reported the incident?
- Attitude of the dispatcher?
- How was the officer's appearance?

- What did the officer do and was the citizen satisfied with what action was taken?
- Questioned as to what we could do to improve our service to the public?

Walk-A-Long Program

Each shift supervisor directs each police officer to two particular locations. The officer will park his vehicle and walks the area for 30-60 minutes. Public contacts are made and the locations may well be a shopping center or a condo development.

Bicycle Patrol

Officers assigned to bicycle patrol, park their vehicles at a designated safe house, remove the bicycle from the patrol car, and will patrol a given area on bicycle. In each neighborhood he must make one contact with a citizen. If the officer receives a call for service he returns to his cruiser and answers the call.

Goals / Objectives

Each squad selects areas they will concentrate on during the six-week cycle they will be working in, selecting various areas according to the shift and documentation is returned showing how they met their quota.

School Reading Program

During the hours between 7:00 A.M. and 3:00 P.M., officers are assigned to the elementary schools, grades 1 through 3, to read a story and answer questions that youngsters might have. A very worthwhile program that brings the department into a very positive light with the students.

Special Olympics

We support and participate in the Special Olympics Torch Run and opening ceremonies at the New Hampshire Special Olympics program in Durham, New Hampshire.

Accreditation Program

Participation in the State of New Hampshire Public safety Service Accreditation Program. The department is moving along toward a Level #1 accreditation.

Directed Patrol

Selective Enforcement or "Directed Patrol", is given to areas within the community that have experienced an increase in a particular crime or dangerous situation. For example, If there was a road in town that had just recently been paved, and the speed of the motoring public increased, we would set up a directed patrol to monitor the speed of the traffic. If a particular area of town had experienced an increase in vandalism or theft, we would set up directed patrol in these areas, to establish a higher police presence, determine the cause of the situation and to take steps to deter further problems.

Police Honor Guard

The members of this unit participate in community activities whenever asked. This award winning Honor Guard brings honor and credit to the Police Department and to the Town of Merrimack.

Operation Safe Return

This program is a voluntary program administered by the Merrimack Police Department and offered to the citizens of Merrimack as a means of enrolling memory / non-verbal persons with the police to ensure their safe, dignified return to their home or place of care. This program is available to all persons school age and older.

Disconnect the Violence

This program is designed for men and women who are victims of domestic violence. The department has available several cellular telephones to loan to those who qualify. These telephones allow the victims of domestic violence to travel anywhere with the safety and security of knowing that assistance is just a phone call away.

Career Development

The Merrimack Police Department continues to make training a high priority. It has been shown that a well-trained police force is directly linked to professionalism. It is our goal to continue to present to the community a well-trained and professional staff.

The New Hampshire Police Standards and Training Council has been our primary source for training, however, other outside agencies have supplemented training resources.

The column entitled (# of officers) reflects the number of officers that have attended outside training during that particular month. The (# of hours) column represents the number of training hours that the officers attended.

<u>Month</u>	<u># of Officers</u>	<u># of Hours</u>
January	3	48
February	3	32
March	5	288
April	11	240
May	2	32
June	2	104
July	3	48
August	3	64
September	4	52
October	4	48
November	9	272
December	3	46
	52	1274

These figures do not include such training as intoxilyzer Re-certification and other re-certifications as required by the State. Intoxilyzer re-certification was again 96 hours and each officer was required to qualify with their service weapon, those hours were 336. In-house roll call training, which is training given to each squad by their respective squad commanders and usually occurs prior to their shift was approximately 85 hours.

1998 Report of the Merrimack Public Safety Dispatch Center

Submitted by Paul V. Stavenger
Police Captain

Assistant Supervisor

Dispatchers

Michele Dudash

Mathew Pfeifer

Anna Chaput

Rita Houle

Ross Rawsley

Emanuel Marcel
(Part-time)

John Marcel
(Part-time)

Diane Austin
(Part-time)

The Merrimack Public Safety Dispatch Center continued to see changes in its personnel over the previous year. We have one new full-time dispatcher, Ross Rawsley, and two new part-time dispatchers, John Marcel and Diane Austin.

We have also installed a generator at the radio communications tower located atop Hutchinson Road water tower. This generator will ensure that when the power goes out in that area of town, that the town's ability to communicate will continue at the same level as if the power were on. During this current fiscal year, we are adding a microwave relay to the radio tower. This will replace the telephone lines that are currently transmitting our information. After the micro-wave system is in place this will give added insurance that even if the telephone lines go down that we can continue the communicate.

I want to thank all of the dispatch personnel, for their understanding and support during the past year. I also wish to thank the Board of Selectmen, Town Manager and Departments Heads for their continued support, which allows us to operate at the level expected by the citizens of Merrimack.

Just a quick word regarding 9-1-1. We strongly encourage everyone who has an emergency situation to dial 9-1-1. Remember!, stay on the line with the 9-1-1 operator until they tell you that it is ok to hang up. Emergency personnel **NEED** to know updated information as they respond, staying on the line will provide that much-needed

information. If you should dial 9-1-1 by accident, **STAY** on the telephone and explain to the operator that it was in error, otherwise, an officer from the Police Department will respond to your home and verify that everything is **OK!**

For any business call please call 424-3774.

Activity During 1998

	<u>1997</u>	<u>1998</u>
Telephone Calls Placed	13,360	11,937
Telephone Calls Received	65,104	62,694
Radio Transmissions	334,914	306,635
9-1-1 Calls	5,000	5,266
Burglar Alarms Answered	749	746
Good Morning Calls	1720	1,260
Window Service	(Unavailable)	12,934

1998 Annual Report Of The Department of Public Works

**Submitted by Earle M. Chesley, P.E.,
Director of Public Works & Engineering**

In 1998, the Department of Public Works continued to invest in our community's infrastructure while maintaining stable expenditures. We began the reconstruction of Seaverns Bridge Road which is scheduled to be completed over a three-year period. The first phase of this project from Cramer Hill Road to Landau Way was completed this fall. Our Highway Division also completed the final phase of rebuilding Baboosic Lake Road. The Highway Division also made improvements to the traffic circulation at the Town Hall, constructed a skateboard park, and rehabilitated a baseball field.

The Equipment Maintenance Division continued its efforts to effectively maintain the Town's vehicles and construction equipment. The Division's fabrication shop continues to develop to serve the Town's needs. The Division continues to build a database of equipment operating cost. The integration of Fire Department and Public Works equipment repair has proven to be a very positive move. The manpower, knowledge and repair of equipment in one shop have raised the response to various departments and divisions to an even higher level. Much effort is spent extending the life of equipment through refurbishing and updating.

The Solid Waste and Recycling Division continued their efforts to encourage residents to recycle and extend the life of our landfill. The Division composted approximately 4,000 cubic yards of leaf and yard waste which was provided to our homeowners at no charge, recycled and market almost 2,500 tons of recyclable materials, and disposed approximately 22,000 tons of refuse. Recognizing that Merrimack is a leader in recycling, NRRA used our Recycling Center for a regional meeting of facility operators. Steve Doumas was named Recycler of the Year. We also began site preparation work for the closure of the Winter Dump.

The Building and Grounds Division continued to keep our Town Hall Complex and Police Station in excellent shape.

The Wastewater Division continued to make improvements to their facility on Mast Road. A new roof was installed on the Headworks Building and a series of electrical improvements were initiated which will continue to be implemented next year. These improvements will provide a safer working environment for our employees. The Wastewater Division marketed over fifteen thousand cubic yards of compost. Locally, our product was utilized to construct Singer Field in Manchester. Our product was also used to rehabilitate the great lawn in New York City's Central Park.

We would also like to welcome Gary Woodard to our Equipment Maintenance Division and Kevin Ballantine to our Highway Division.

All in all, it was a successful year. Some notable accomplishments are listed below:

Administration/Engineering

- ◆ Technical advisor to the Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- ◆ Technical advisor to the Merrimack Solid Waste Advisory Committee and Merrimack Solid Waste Advisory Committee and Merrimack Planning Board.
- ◆ Administered design of Thornton Road Bridge and Tinker Road Bridge.
- ◆ Continued negotiations with New Hampshire Department of Environmental Services regarding winter dump and landfill closure.

Highway Division

- ◆ Hauled sand for cover material at landfill.
- ◆ Assisted Reeds Ferry School with Butterfly Garden and playground upgrade.
- ◆ Awarded annual contract for Town wide street sweeping, cemetery maintenance, and public grounds maintenance.
- ◆ Resurfaced Lawrence Road, McQuestion Road, Baboosic Lake Road from Joppa Road to F.E. Everett Turnpike, Amherst Road from Naticook Brook to JoEllen Drive, sections of Chapel Lane, Wheeler Street, Pinewood Drive, Parkhurst Road, Stowell Road, and the Highway Garage parking lot.
- ◆ Reconstructed the final portion of Baboosic Lake Road including installation of a stormwater drainage system.
- ◆ Provided survey and sign for walkway from D.W. Highway to Abbey Griffin Park.
- ◆ Performed inspections of subdivision streets and related improvements at Whittier Place, Wethersfield, Sleepy Hollow, Weston Estates, Picket Fence, Heron Cove, Summit Industrial Park, and Brookfield Acres.

- ◆ Maintained twenty-eight athletic fields.
- ◆ Reconstructed the Little League field.
- ◆ Coordinated Operation Brightside Program.
- ◆ Assisted Conservation Commission with beaver control.
- ◆ Installed drainage improvements on Pinewood Drive, Carter Road, Babes and Charles Road, Tomahawk Drive, Ministerial Drive, and O'Gara Drive
- ◆ Surveyed, designed and constructed new access road at Town Hall.
- ◆ Constructed a new skate board park next to the tennis courts on O'Gara Drive.
- ◆ Preparation work for Winter Dump Closure.

Equipment Maintenance Division

- ◆ Set up two new police cruisers and police captain vehicle including installation of emergency light, painting, radio, and related police equipment.
- ◆ Set up three 4 x 4 pick-up trucks including installation of emergency lights, painting, radio, toolbox and related public works equipment.
- ◆ Refurbished one 1989 all wheel drive dump truck.
- ◆ Refurbished two 1987 Class C dump trucks.
- ◆ Maintained and repaired all police vehicles, fire trucks and equipment, public works trucks and equipment, and town owned vehicles.
- ◆ Maintained all Merrimack Village District equipment and vehicles.

Buildings and Grounds

- ◆ Maintained buildings and grounds at the Municipal Office Complex.
- ◆ Maintained buildings and grounds at the Police Station.

Solid Waste & Recycling Division

- ◆ Recycled and marketed more than 2,500 tons of materials which includes glass, cardboard, newspaper, plastics, aluminum cans, tin cans, magazines, tires, scrap metal, white goods, automobile batteries, used automotive oil and antifreeze.
- ◆ Composted approximately 4,000 cubic yards of yard waste and provided product to residents at no charge.
- ◆ Disposed approximately 22,000 tons of municipal solid waste and construction debris.
- ◆ Coordinated the Nashua Regional Household Hazardous Collection Days.
- ◆ Monitored groundwater characteristics with triannual testing program.
- ◆ Provided extended hours of operation during the summer.

Wastewater Division

- ◆ The Merrimack Wastewater Treatment Facility collected and treated over 1.2 billion gallons of wastewater with approximately 97.5 percent removals for biochemical oxygen demand (BOD) and approximately 95 percent removal for suspended solids (SS).
- ◆ Continued reduced ammonia and phosphoric acid consumption through improved effluent monitoring.
- ◆ Continued computer-based collection system inventory and maintenance schedule.
- ◆ SCADA system on line for all of 1998.
- ◆ Laboratory continued with State of New Hampshire certification program.
- ◆ Treated approximately 4.5 million gallons of septage for Merrimack homeowners and neighboring Souhegan communities.
- ◆ Continued with routine cleaning of sewer lines with sewer vac truck.
- ◆ Implemented design of electrical system improvements, including replacement of electrical switchgear.
- ◆ Replaced roof on headworks building.

- ◆ Successfully completed fourth year of operation of enclosed organic waste composting facility.
- ◆ Continued to receive approval from Massachusetts Department of Environmental Protection to market stockpile and current production of compost.
- ◆ Continued to received approval from New York Department of Environmental Protection to market current production of compost. Merrimack compost currently being used in New York City – Central Park.
- ◆ Produced approximately 20,000 cubic yards of compost, marketed about 15,000 cubic yards of compost in New Hampshire, Massachusetts, Connecticut and New York.
- ◆ Provided approximately 5,000 cubic yards of compost to Merrimack residents.

MERRIMACK DEPARTMENT OF PUBLIC WORKS

ADMINISTRATION AND ENGINEERING DIVISION

Director of Public Works & Engineering

Earle M. Chesley, P.E.

Secretary

Rebecca Starkey

HIGHWAY DIVISION

Assistant Director of Public Works

David C. Lent, P.E.

Highway Coordinator

Bruce Moreau

Highway Foremen

Joe Maguire

Boyd E. Trask

Dispatcher

Sandra Lawlor

Secretary

Sue Gerow

Kevin Ballantine, Equipment Operator I
Robert Brooks, Equipment Operator III
Robert Burley, Equipment Operator I
Steve Curtis, Equipment Operator I
Ernest Doucette, Equipment Operator I
Lawrence Gay, Equipment Operator II
Leonard Heath, Equipment Operator I
Thomas Hudon, Equipment Operator I

Louis Lapointe, Equipment Operator I
Richard Letellier, Equipment Operator I
Wayne Lombard, Equipment Operator I
Robert Lovering, Equipment Operator I
David Mark, Equipment Operator I
Jeff Strong, Equipment Operator II
Robert Sullivan, Equipment Operator III
Lawrence Young, Equipment Operator I

EQUIPMENT MAINTENANCE DIVISION

Equipment Maintenance Foreman

James Graham

Ronald Bergeron, Mechanic II

Brian Friolet, Mechanic II

William Gilbody, Mechanic II

Gary Woodard, Mechanic II

Sam Walker, Mechanic I

SOLID WASTE & RECYCLING DIVISION

Solid Waste Foreman

Steven Dumas

Scale Operator/Secretary

Marjorie Allgaier

Earl Dubois, Equipment Operator III

Kenneth Mason, Equipment Operator III

John Murray, Recycling Attendant

Willis Wotten, Recycling Attendant

BUILDING & GROUNDS DIVISION

Custodial Maintenance Supervisor

Philip Meschino

Custodial Maintenance Workers

Steven Cook

Nathan Latour

WASTEWATER DIVISION

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

David Blaine, Operator I

Richard Blanchard, Operator II/Lab Technician

James Davala, Operator I

Donald Doucette, Mechanic II

James Dwire, Mechanic II

Robert Fisher, Mechanic II

Stephen Garczynski, Mechanic I

David Lyons, Operator I

Robert MacGrath, Mechanic II

Cecil Peters, Operator II

Lindsay Wilson, Mechanic II

COMPOST DIVISION

John Adams, Equipment Operator III

Thomas Byron, Equipment Operator III

David Evans, Equipment Operator III

Gary MacGrath, Equipment Operator III

**1998 Annual Report of the
Town Manager
Submitted by Dean E. Shankle, PhD
Town Manager**

In 1998 I completed my 4th year as Merrimack's Town Manager. It was a year in which several departments lost long time employees to retirement and many long term projects continued to move forward.

Retirement took a toll on several departments. The Community Development Department lost Jean Weston, who has been involved with planning and zoning forever. Brad Cross left a hole in the ranks of the Police Department. Joseph Belanger and Gary Woodward both retired from the Fire Department taking with them their years of experience. Of course, these people are characteristic of the many dedicated professionals who continue to work for the town. Merrimack, without a doubt, has some of the best public employees in the state.

Commercial, industrial and residential development continued to occur at a significant pace through 1998. Overall, more than 600 new jobs were created. PC Connections redeveloped the former Post Road Plaza into an attractive headquarters. There were more residential building permits issued than during any year since 1985. At this point, we expect to see that trend continue through 1999. We fully intend to continue being aggressive in our attempts to attract appropriate businesses to Town.

The Planning Board and the Community Development Department worked throughout the year on developing a Town Center Plan and a Build-out Study. Most of that work was done by the end of the year and the results should be available early in 1999. These projects could be the most important long-range planning studies undertaken by the Town in quite some time.

We took a major step forward in planning for our communications infrastructure during 1998. A new cable franchise was negotiated that will allow for government and educational access channels, as well as an institutional network that will connect most town buildings and all of the schools. Once these improvements are in place, we should be able to provide an increasing amount of information in a format that is more convenient for citizens than we have ever been able to before.

During 1998 we continued to develop our web site. We are constantly trying to make it more user-friendly and informative. Our site can be found at WWW.Ci.Merrimack.NH.US. We are attempting to keep this site up-to-date with agenda, minutes and schedules that we believe are of interest to the community.

I want to thank the Board of Selectmen, all of the town volunteers and the employees for their support during 1998. Working together, I think we are going to be able to make 1999 even better.

Municipal Services Telephone Directory

Assessor.....	424-5136
Code Enforcement and Inspection.....	424-3531
Community Development.....	424-3531
Conservation Commission.....	424-3531
District Court.....	424-9916
Finance Department.....	424-7075
Fire Department.....	424-3690
Highway Garage.....	423-8551
Landfill and Recycling.....	424-2604
Library.....	424-5021
Parks and Recreation.....	882-1046
Planning and Zoning.....	424-3531
Police Department.....	424-3774
Public Works Administration.....	424-5137
Selectmen's Office.....	424-2331
Superintendent of Schools.....	424-6200
Town Clerk/Tax Collector.....	424-3651
Town Manager.....	424-2331
Wastewater Treatment Facility.....	883-8196
Water District.....	424-9241

EMERGENCY TELEPHONE NUMBERS (FIRE, POLICE, AMBULANCE) DIAL 9-1-1

Office Hours

Assessing Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Code Enforcement & Inspection.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Community Development.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
District Court.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
*Landfill and Recycling.....	Tuesday-Saturday 8:00 a.m. - 4:00 p.m.
*Library.....	Monday-Thursday 9:00 a.m. - 9:00 p.m. Friday-Saturday 9:00 a.m. - 5:00 p.m. Sunday 1:00 p.m. - 5:00 p.m.
Parks and Recreation Department.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Planning and Zoning Department.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
Public Works Administration.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Selectmen's Office.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
Town Clerk/Tax Collector.....	Monday-Friday 8:30 a.m. - 4:30 p.m.
	Second And Fourth Monday of Each Month 8:30 a.m. - 7:00 p.m.
Water District.....	Monday-Friday 8:00 a.m. - 4:30 p.m.
*Special Summer and/or Winter Hours - Please call to confirm these hours.	